CLIENT'S COPY



November 14, 2019

Ms. Ann Alpers S. H. Cowell Foundation 595 Market Street No. 950 San Francisco, CA 94105

Dear Ann:

Enclosed are the organization's 2018 Exempt Organization returns. The state Exempt Organization return and Annual Report are also enclosed. These should be signed, dated, and mailed.

Specific filing instructions are as follows.

FORM 990-PF RETURN:

Form 990-PF has an overpayment of \$27,751. The entire overpayment has been applied to the estimated tax payments.

No amount is due on Form 990-PF.

Please note that the Form 990-PF return contains excess distribution carryover of \$2,977,185. This may be applied to tax year 2019 and subsequent years.

Please sign and mail on or before November 15, 2019.

Mail to:

Department of the Treasury Internal Revenue Service Center Ogden, UT 84201-0027

FORM 990-T RETURN:

No amount is due on Form 990-T.

Please sign and mail on or before November 15, 2019.

Mail to:

Department of the Treasury Internal Revenue Service Center Ogden, UT 84201-0027

**CALIFORNIA FORM 199 RETURN:** 

The California Form 199 should be mailed on or before November 15, 2019 to:

Franchise Tax Board P.O. Box 942857 Sacramento, CA 94257-0501

Enclose a check for \$10, payable to Franchise Tax Board.



# CALIFORNIA FORM RRF-1:

The California Form RRF-1 should be mailed on or before November 15, 2019 to:

Registry of Charitable Trusts P.O. Box 903447 Sacramento, CA 94203-4470

Enclose a check or money order for \$150, payable to Attorney General Registry of Charitable Trusts.

The report should be signed and dated by the authorized individual(s).

Please review the returns for completeness and accuracy.

We prepared returns from information you furnished us without verification. Upon examination of the returns by tax authorities, requests may be made for underlying data. We therefore recommend that you preserve all records which you may be called upon to produce in connection with such possible examinations.

Copies of all the returns are enclosed for your files. We suggest that you retain these copies indefinitely.

Tax or Professional advice contained in or accompanying this document, unless otherwise specifically stated, is not intended or written to be used, and cannot be used, for the purpose of (I) avoiding penalties under the Internal Revenue code, or (II) promoting, marketing, or recommending to another party any transaction or matter that is contained in or accompanying this document. In addition, unless otherwise specifically stated, any advice provided shall not be deemed a formal tax opinion upon which the addressee can rely.

We sincerely appreciate the opportunity to serve you. If you have any questions regarding the returns, please do not hesitate to call.

Very Truly Yours,

Roger Bulosan, CPA Marcum LLP

# EXTENDED TO NOVEMBER 15, 2019 Return of Private Foundation

Form **990-PF** 

Department of the Treasury Internal Revenue Service or Section 4947(a)(1) Trust Treated as Private Foundation

Do not enter social security numbers on this form as it may be made public.
 Go to www.irs.gov/Form990PF for instructions and the latest information.

OMB No. 1545-0052

2018
Open to Public Inspection

For calendar year 2018 or tax year beginning , and ending Name of foundation A Employer identification number S. H. COWELL FOUNDATION 94-1392803 Number and street (or P.O. box number if mail is not delivered to street address) Room/suite **B** Telephone number 595 MARKET STREET 950 (415)397-0285City or town, state or province, country, and ZIP or foreign postal code C If exemption application is pending, check here SAN FRANCISCO, CA 94105 **G** Check all that apply: Initial return Initial return of a former public charity **D** 1. Foreign organizations, check here Final return Amended return 2. Foreign organizations meeting the 85% test, check here and attach computation Address change Name change X Section 501(c)(3) exempt private foundation **H** Check type of organization: E If private foundation status was terminated Section 4947(a)(1) nonexempt charitable trust Other taxable private foundation under section 507(b)(1)(A), check here I Fair market value of all assets at end of year | J Accounting method: Cash X Accrual If the foundation is in a 60-month termination (from Part II, col. (c), line 16) Other (specify) under section 507(b)(1)(B), check here ...▶ 119, 349, 536. (Part I, column (d) must be on cash basis.) ▶\$ Part I Analysis of Revenue and Expenses (c) Adjusted net (d) Disbursements for charitable purposes (b) Net investment (a) Revenue and (The total of amounts in columns (b), (c), and (d) may not necessarily equal the amounts in column (a).) expenses per books income income (cash basis only) Contributions, gifts, grants, etc., received ...... N/A 2 Check X if the foundation is not required to attach Sch. B Interest on savings and temporary cash investments 236,144. 447,130. STATEMENT 538,963. 1,221,197. STATEMENT 4 Dividends and interest from securities 5a Gross rents **b** Net rental income or (loss) 5,930,762 STATEMENT 3 6a Net gain or (loss) from sale of assets not on line 10 b Gross sales price for all assets on line 6a ..... 13,239,701. 4,314,562. 7 Capital gain net income (from Part IV, line 2) 8 Net short-term capital gain Income modifications .... Gross sales less returns 10a and allowances b Less: Cost of goods sold c Gross profit or (loss) <316,591.> STATEMENT 4 50. 11 Other income 5,666,298. 705,919. Total. Add lines 1 through 11 73, 544.210,127. 136,583. 13 Compensation of officers, directors, trustees, etc. 14 Other employee salaries and wages ..... 721,603. 658,667. 62,527. 435,342. 63,041. 372,301. 15 Pension plans, employee benefits 12,583. 0. 16a Legal fees STMT 12,583. Administrative Expenses 121,845.  $60,9\overline{22}$ **b** Accounting fees STMT 6 60,922. c Other professional fees STMT 250,530. 204,069. 46,461. 17 Interest Taxes STMT 8 368,844. 0. 844. 18 9,653. Depreciation and depletion 0. 19 164,258. 21,321. 142,937. 20 Occupancy 21 Travel, conferences, and meetings 76,810. 75,532. 1,278. 1,290. 22 Printing and publications ...... 1,290. 0. 23 Other expenses STMT 9 6,078. 81,553. 87,631. 24 Total operating and administrative 2,460,516. 1,577,090. 505,363. expenses. Add lines 13 through 23 4,992,386. 4,992,386. 25 Contributions, gifts, grants paid ..... 26 Total expenses and disbursements. 7,452,902 505,363. 6,569,476. Add lines 24 and 25 27 Subtract line 26 from line 12: <746,983.> **a** Excess of revenue over expenses and disbursements 5,160,935. **b Net investment income** (if negative, enter -0-) N/A c Adjusted net income (if negative, enter -0-)

23501 12-11-18 LHA For Paperwork Reduction Act Notice, see instructions.

Р	art	Balance Sheets Attached schedules and amounts in the description	Beginning of year	End o	,	
•	ui t	column should be for end-of-year amounts only.	(a) Book Value	(b) Book Value	(c) Fair Market Value	
	1	Cash - non-interest-bearing	5,038,057.	5,801,552.	5,801,552.	
		Savings and temporary cash investments				
		Accounts receivable				
	ľ	Less: allowance for doubtful accounts				
	١.					
	4	Pledges receivable ►				
		Less: allowance for doubtful accounts				
		Grants receivable				
	6	Receivables due from officers, directors, trustees, and other				
		disqualified persons				
	7	disqualified persons  Other notes and loans receivable 8,192,158.				
		Less; allowance for doubtful accounts ▶ 0 .	8,251,014.	8,192,158.	8,192,158.	
'n	8	Inventories for sale or use				
Assets	٩	Prepaid expenses and deferred charges	15,740.	16,231.	16,231.	
As		Investments II C and state neverment obligations				
	c	Investments - corporate bonds				
	11	Investments - land, buildings, and equipment: basis  Less: accumulated depreciation   165,000.	165 000	1.65 0.00	1.65 000	
		Less: accumulated depreciation	165,000.	165,000.	165,000.	
	12	Investments - mortgage loans	445 000 644	404 505 545	404 505 545	
	13	Investments - other STMT 11	115,822,644.	104,585,547.	104,585,547.	
	14	Land, buildings, and equipment: basis ► 232, 781.				
		Less: accumulated depreciation STMT 12 199,842.	22,717.	32,939.	32,939.	
	15	Other assets (describe ► STATEMENT 13)	488,877.	556,109.	556,109.	
	16	Total assets (to be completed by all filers - see the				
		instructions. Also, see page 1, item I)	129,804,049.	119,349,536.	119,349,536.	
	17	Accounts payable and accrued expenses	120,501.	136,496.		
	18	Grants payable	,	•		
		Deferred revenue				
Liabilities						
ij	ı	Loans from officers, directors, trustees, and other disqualified persons  Mortgages and other notes payable				
Lia		Other liabilities (describe  )	551,004.	776,724.		
	22	Other habilities (describe $ ightharpoonup$	331,004.	110,124.		
		Tatal liabilities (add lines 47 through 00)	671 505	913,220.		
_	23	Total liabilities (add lines 17 through 22)	671,505.	913,440.		
		Foundations that follow SFAS 117, check here				
"		and complete lines 24 through 26, and lines 30 and 31.	100 100 544	110 426 216		
ĕ	24	Unrestricted	129,132,544.	118,436,316.		
<u>a</u>	25	Temporarily restricted				
Ва	26	Permanently restricted				
pu		Unrestricted  Temporarily restricted  Permanently restricted  Foundations that do not follow SFAS 117, check here and complete lines 27 through 31.				
Ī		and complete lines 27 through 31.				
0	27	Capital stock, trust principal, or current funds				
Assets	28	Paid-in or capital surplus, or land, bldg., and equipment fund				
Ass	29	Retained earnings, accumulated income, endowment, or other funds				
Net.	30	Total net assets or fund balances	129,132,544.	118,436,316.		
Z			- , - , -	., ,		
	31	Total liabilities and net assets/fund balances	129,804,049.	119.349.536.		
_						
Р	<u>art</u>	Analysis of Changes in Net Assets or Fund Ba	liances			
1	Total	net assets or fund balances at beginning of year - Part II, column (a), line	30			
				1	129,132,544.	
2 Enter amount from Part I, line 27a					<746,983.>	
		rincreases not included in line 2 (itemize)			0.	
					128,385,561.	
4 Add lines 1, 2, and 3  5 Decreases not included in line 2 (itemize) ► UNREALIZED LOSS ON INVE					9,949,245.	
	Total net assets or fund balances at end of year (line 4 minus line 5) - Part II, column (b), line 30 6 118, 436, 316					
_	Form <b>990-PF</b> (2018)					

F	Part IV Capital Gains and	d Losses for Tax on In	vestment	Income	SE	E ATT	ГАСНЕ	D S'	TATEM	ENTS
	(a) = 10 t and a document and time (b) or property cord (10 to startly 10) to a			ΙP	How acqu - Purchas	se I '		acquired	(d) Date sold	
_	2-story brick warehouse; or common stock, 200 shs. MLC Co.)			D	- Donatio	n	(1110., u	lay, yr.)	(mo., day, yr.)	
<u>1a</u>										
_ <u>b</u>										
d										
	(e) Gross sales price	<b>(f)</b> Depreciation allowed (or allowable)		st or other basis expense of sale			(		ain or (loss s (f) minus (	
a										
_b										
_					-					
_ <u>d</u>	11 257 204			7,042,73	2.					4,314,562
	Complete only for assets showing ga	ain in column (h) and owned by t			-		(1) (	Gains (C	Col. (h) gain	
	(i) FMV as of 12/31/69	(j) Adjusted basis as of 12/31/69	( <b>k</b> ) E>	cess of col. (i)			col. (	k), but r	not less that (from col. (	n -0-) <b>or</b>
_a										
_b										
d										4,314,562
_e		C If noise along and a	in Dant I lina	7	$\overline{}$					4,314,302
2	Capital gain net income or (net capita	If gain, also enter If (loss), enter $-0$	in Part I, line in Part I, line	7 97	. }	2				4,314,562
3	Net short-term capital gain or (loss) a	as defined in sections 1222(5) an	d (6):							
	If gain, also enter in Part I, line 8, colu	umn (c).							NT / 7	
Œ	If (loss), enter -0- in Part I, line 8 Part V   Qualification Und	er Section 4940(e) for	Reduced	Tax on Net	Inve	stmen	t Incon	ne	N/A	
	or optional use by domestic private fou	. ,								
•		·				-,				
IT S	section 4940(d)(2) applies, leave this p	part diank.								
lf '	as the foundation liable for the section 'Yes," the foundation doesn't qualify ur	nder section 4940(e). Do not com	plete this part	t						Yes X No
1	Enter the appropriate amount in each		structions bef	fore making any er I				1		(4)
_	<b>(a)</b> Base period years Calendar year (or tax year beginning iı			Net value of no		ritable-use			Distrib (col. (b) div	(d) oution ratio rided by col. (c))
_	2017		4,702. 8,991.				,832. ,089.			.055159
_	2016 2015		9,740.				, 069. , 154.			.055870
_	2013		7,318.				,837.			.050035
_	2013		7,724.				,460.			.058109
2	Total of line 1, column (d)							2		.277010
3	Average distribution ratio for the 5-ye the foundation has been in existence	•	•					3		.055402
4 Enter the net value of noncharitable-use assets for 2018 from Part X, line 5			4	12	6,541,015.					
5 Multiply line 4 by line 3						5		7,010,625		
6	Enter 1% of net investment income (	1% of Part I, line 27b)						6		51,609.
7	Add lines 5 and 6							7		7,062,234.
8 Enter qualifying distributions from Part XII, line 4				6,589,351.						
	If line 8 is equal to or greater than line See the Part VI instructions.	e 7, check the box in Part VI, line	1b, and comp	olete that part usin	g a 1º	% tax rate				

Form **990-PF** (2018)

12141114 150872 168198

Pa	rt VI Excise Tax Based on Investment Income (Section 4940(a),	4940(b), 49	940(e), or 49	48 -	see ins	truc	tions	s)
1a	Exempt operating foundations described in section 4940(d)(2), check here and enter	N/A" on line 1.	J					
	Date of ruling or determination letter: (attach copy of letter if necessa		ons)					
b	b Domestic foundations that meet the section 4940(e) requirements in Part V, check here and enter 1%						3,2	<u> 19.</u>
	of Part I, line 27b							
C	All other domestic foundations enter 2% of line 27b. Exempt foreign organizations, enter 4% of P.	art I, line 12, co	l. (b).					
2	Tax under section 511 (domestic section 4947(a)(1) trusts and taxable foundations only; others,	enter -0-)		2				0.
3	Add lines 1 and 2			3		10	3,2	19.
4	Subtitle A (income) tax (domestic section 4947(a)(1) trusts and taxable foundations only; others,			4				0.
5	Tax based on investment income. Subtract line 4 from line 3. If zero or less, enter -0-			5		10	3,2	19.
6	Credits/Payments:							
а	2018 estimated tax payments and 2017 overpayment credited to 2018 6:	a   1	31,529.					
b	Exempt foreign organizations - tax withheld at source 6	b	0.					
C	Tax paid with application for extension of time to file (Form 8868)	C	0.					
d	Backup withholding erroneously withheld 6	d	0.					
7	Total credits and payments. Add lines 6a through 6d			7		13	1,5	
8	Enter any <b>penalty</b> for underpayment of estimated tax. Check here $X$ if Form 2220 is attached			8			5.	59.
9	Tax due. If the total of lines 5 and 8 is more than line 7, enter amount owed		<b>&gt;</b>	9				
10	Overpayment. If line 7 is more than the total of lines 5 and 8, enter the amount overpaid			10		2'	7,7	<u>51.</u>
11	Enter the amount of line 10 to be: Credited to 2019 estimated tax	27,751.	Refunded >	11				0.
Pa	rt VII-A Statements Regarding Activities				_			
1a	During the tax year, did the foundation attempt to influence any national, state, or local legislation			in	L		Yes	
	any political campaign?					1a		_X_
b	Did it spend more than \$100 during the year (either directly or indirectly) for political purposes?	See the instructi	ons for the defini	tion		1b		X
	If the answer is "Yes" to ${f 1a}$ or ${f 1b}$ , attach a detailed description of the activities and copies of any	materials publi	shed or					
	distributed by the foundation in connection with the activities.				L			
	c Did the foundation file Form 1120-POL for this year?							<u> </u>
d	<b>d</b> Enter the amount (if any) of tax on political expenditures (section 4955) imposed during the year:							
	(1) On the foundation. $\blacktriangleright$ \$ (2) On foundation managers. $\blacktriangleright$							
е	Enter the reimbursement (if any) paid by the foundation during the year for political expenditure to	ax imposed on f	oundation					
	managers. ► \$0 .				ļ			
2	Has the foundation engaged in any activities that have not previously been reported to the IRS?					2		<u> </u>
	If "Yes," attach a detailed description of the activities.							
3	Has the foundation made any changes, not previously reported to the IRS, in its governing instru	ment, articles of	incorporation, or	•	ļ			
						3		<u>X</u>
	Did the foundation have unrelated business gross income of \$1,000 or more during the year?					4a		X
	If "Yes," has it filed a tax return on Form 990-T for this year?					4b		37
5	Was there a liquidation, termination, dissolution, or substantial contraction during the year?				·····	5		<u> </u>
	If "Yes," attach the statement required by General Instruction T.							
6	Are the requirements of section 508(e) (relating to sections 4941 through 4945) satisfied either:							
	By language in the governing instrument, or							
	By state legislation that effectively amends the governing instrument so that no mandatory dire				ŀ		37	
_	remain in the governing instrument?				·····	6	X	
7	Did the foundation have at least \$5,000 in assets at any time during the year? If "Yes," complete P	'art II, col. (c), a	nd Part XV			7	Λ	
0-	Fator the states to which the foundation was also as with which it is resistant of Co. inchmentions							
08	Enter the states to which the foundation reports or with which it is registered. See instructions.				—— I			
CA								
	If the answer is "Yes" to line 7, has the foundation furnished a copy of Form 990-PF to the Attorner of each state as required by 0 and 14 and 15 and	- ,	- ,		P	8b	Х	
9	of each state as required by <i>General Instruction G?</i> If "No," attach explanation  Is the foundation claiming status as a private operating foundation within the meaning of section				·····	ου	-23	
year 2018 or the tax year beginning in 2018? See the instructions for Part XIV. If "Yes," complete Part XIV				ŀ	9		X	
year 20 18 or the tax year beginning in 20 18? See the instructions for Part XIV. If Yes, complete Part XIV  10 Did any persons become substantial contributors during the tax year? If "Yes," attach a schedule listing their names and addresses				10		<u>X</u>		
	big any persons become substantial contributors during the tax year: if res, attach a schedule listif	ng anon names allu	uuui 00000					

Pa	art VII-A Statements Regarding Activities (continued)	_		
			Yes	No
11	At any time during the year, did the foundation, directly or indirectly, own a controlled entity within the meaning of			
	section 512(b)(13)? If "Yes," attach schedule. See instructions	11		Х
12	Did the foundation make a distribution to a donor advised fund over which the foundation or a disqualified person had advisory privileges?			
	If "Yes," attach statement. See instructions	12		X
13	Did the foundation comply with the public inspection requirements for its annual returns and exemption application?	13	Х	
	Website address ► _ WWW.SHCOWELL.ORG			
14	The books are in care of ► ANN ALPERS  Telephone no. ► (415)	397-	028	5
	Located at ▶ 595 MARKET STREET, NO. 950, SAN FRANCISCO, CA ZIP+4 ▶94	1105		
15	Section 4947(a)(1) nonexempt charitable trusts filing Form 990-PF in lieu of <b>Form 1041 -</b> check here		▶	
	and enter the amount of tax-exempt interest received or accrued during the year	N	/A	
16	At any time during calendar year 2018, did the foundation have an interest in or a signature or other authority over a bank,		Yes	No
	securities, or other financial account in a foreign country?	16		Х
	See the instructions for exceptions and filing requirements for FinCEN Form 114. If "Yes," enter the name of the			
	foreign country			
Pa	art VII-B Statements Regarding Activities for Which Form 4720 May Be Required	_		
	File Form 4720 if any item is checked in the "Yes" column, unless an exception applies.		Yes	No
1a	During the year, did the foundation (either directly or indirectly):			
	(1) Engage in the sale or exchange, or leasing of property with a disqualified person?			
	(2) Borrow money from, lend money to, or otherwise extend credit to (or accept it from)			
	a disqualified person? $oxed{oxed}$ Yes $oxed{oxed{X}}$ No			
	(3) Furnish goods, services, or facilities to (or accept them from) a disqualified person?			
	(4) Pay compensation to, or pay or reimburse the expenses of, a disqualified person? X Yes No			
	(5) Transfer any income or assets to a disqualified person (or make any of either available			
	for the benefit or use of a disqualified person)? $oxed{oxed}$ Yes $oxed{f X}$ No			
	(6) Agree to pay money or property to a government official? (Exception. Check "No"			
	if the foundation agreed to make a grant to or to employ the official for a period after			
	termination of government service, if terminating within 90 days.)			
t	If any answer is "Yes" to 1a(1)-(6), did <b>any</b> of the acts fail to qualify under the exceptions described in Regulations			
	section 53.4941(d)-3 or in a current notice regarding disaster assistance? See instructions	1b		Х
	Organizations relying on a current notice regarding disaster assistance, check here			
C	Did the foundation engage in a prior year in any of the acts described in 1a, other than excepted acts, that were not corrected			
	before the first day of the tax year beginning in 2018?	1c		Х
2	Taxes on failure to distribute income (section 4942) (does not apply for years the foundation was a private operating foundation			
	defined in section 4942(j)(3) or 4942(j)(5)):			
a	At the end of tax year 2018, did the foundation have any undistributed income (lines 6d and 6e, Part XIII) for tax year(s) beginning			
	before 2018? Yes X No			
	If "Yes," list the years $\blacktriangleright$			
t	Are there any years listed in 2a for which the foundation is <b>not</b> applying the provisions of section 4942(a)(2) (relating to incorrect			
	valuation of assets) to the year's undistributed income? (If applying section 4942(a)(2) to all years listed, answer "No" and attach			
	statement - see instructions.) N/A	2b		
C	If the provisions of section $4942(a)(2)$ are being applied to <b>any</b> of the years listed in 2a, list the years here.			
	<b>&gt;</b>			
38	Did the foundation hold more than a 2% direct or indirect interest in any business enterprise at any time			
	during the year? Yes X No			
t	If "Yes," did it have excess business holdings in 2018 as a result of (1) any purchase by the foundation or disqualified persons after			
	May 26, 1969; (2) the lapse of the 5-year period (or longer period approved by the Commissioner under section 4943(c)(7)) to dispose			
	of holdings acquired by gift or bequest; or (3) the lapse of the 10-, 15-, or 20-year first phase holding period? (Use Schedule C,			
	Form 4720, to determine if the foundation had excess business holdings in 2018.)	3b		
	Did the foundation invest during the year any amount in a manner that would jeopardize its charitable purposes?	4a		X
b	Did the foundation make any investment in a prior year (but after December 31, 1969) that could jeopardize its charitable purpose that			
	had not been removed from jeopardy before the first day of the tax year beginning in 2018?	4b	1	X

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Part VII-D Statements negaring Activities for Which P	offit 4720 Way be ne	equileu (continu	ued)	
5a During the year, did the foundation pay or incur any amount to:				Yes No
(1) Carry on propaganda, or otherwise attempt to influence legislation (section	4945(e))?	Ye	s X No	
(2) Influence the outcome of any specific public election (see section 4955); or	to carry on, directly or indirect			
any voter registration drive?			s X No	
(3) Provide a grant to an individual for travel, study, or other similar purposes		Ye	s X No	
(4) Provide a grant to an organization other than a charitable, etc., organization				
4945(d)(4)(A)? See instructions			s X No	
(5) Provide for any purpose other than religious, charitable, scientific, literary,			37	
the prevention of cruelty to children or animals?		· · · · · · · · · · · · · · · · · · ·	s X No	
<b>b</b> If any answer is "Yes" to 5a(1)-(5), did <b>any</b> of the transactions fail to qualify und			NT / 3	
section 53.4945 or in a current notice regarding disaster assistance? See instru	ctions		N/A	5b
Organizations relying on a current notice regarding disaster assistance, check h	ere		▶□	
c If the answer is "Yes" to question 5a(4), does the foundation claim exemption fr				
expenditure responsibility for the grant?	N	/.A Ye	s No	
If "Yes," attach the statement required by Regulations section 53.4945-5(d).				
6a Did the foundation, during the year, receive any funds, directly or indirectly, to p			. V	
a personal benefit contract?				Sb X
<b>b</b> Did the foundation, during the year, pay premiums, directly or indirectly, on a p	ersonal denetit contract?		·····	Sb X
If "Yes" to 6b, file Form 8870.	h altau tua maa ati'a mO		. 🔻	
<ul><li>7a At any time during the tax year, was the foundation a party to a prohibited tax s</li><li>b If "Yes," did the foundation receive any proceeds or have any net income attribu</li></ul>	neiter transaction?	Ye	NT / Z	7b
			Н.И.А.	, D
8 Is the foundation subject to the section 4960 tax on payment(s) of more than \$		□ v <sub>e</sub>	s X No	
Part VIII Information About Officers, Directors, Truste	es Foundation Man	agers Highly	S ZZ NU	
Paid Employees, and Contractors	oo, r ouridation man	.a.go.o,g,		
1 List all officers, directors, trustees, and foundation managers and th	eir compensation.			
	<b>(b)</b> Title, and average hours per week devoted	(c) Compensation	(d) Contributions to employee benefit plans and deferred	(e) Expense account, other
(a) Name and address	hours per week devoted to position	(If not paid, enter -0-)	and deferred compensation	account, other allowances
	·	,		
SEE STATEMENT 15		210,127.	77,930.	0.
		-	-	
2 Compensation of five highest-paid employees (other than those incl		nter "NONE."	( )	
(a) Name and address of each employee paid more than \$50,000	(b) Title, and average hours per week devoted to position	(c) Compensation	(d) Contributions to employee benefit plans and deferred compensation	(e) Expense account, other allowances
KEN DOANE - 595 MARKET ST,#950, SAN	EXECUTIVE VIC	E PRESIDE		
FRANCISCO, CA 94105	35.00	194,500.	71,662.	0.
	VP OF ADM		,	
SAN FRANCISCO, CA 94105	35.00	116,491.	65,625.	0.
	PROGRAM DIREC		,	
SAN FRANCISCO, CA 94105	35.00	126,667.	41,242.	0.
	ADM ASSISTANT	,	,	
SAN FRANCISCO, CA 94105	35.00	66,583.	57,795.	0.
·	PROGRAM ASSOC		,	
FRANCISCO, CA 94105	35.00	54,803.	18,163.	0.
Total number of other employees paid over \$50,000		-		0

Part VIII Information About Officers, Directors, Trustees, Foundati Paid Employees, and Contractors (continued)	on Managers, Highly	
3 Five highest-paid independent contractors for professional services. If none, enter	'NONE."	
(a) Name and address of each person paid more than \$50,000	(b) Type of service	(c) Compensation
COLONIAL CONSULTING LLC - 750 THIRD AVENUE,	INVESTMENT	
20TH FLOOR, NEW YORK, NY 10017	MANAGEMENT	204,069.
JANE YAU		
1462 39TH AVENUE, SAN FRANCISCO, CA 94122	ACCOUNTING	67,000.
MARCUM LLP - 1 MONTGOMERY STREET, SUITE 1700,		
SAN FRANCISCO, CA 94104	AUDIT AND TAX	54,845.
·		
	7	
	7	
Total number of others receiving over \$50,000 for professional services		▶ 0
Part IX-A   Summary of Direct Charitable Activities		<u> </u>
List the foundation's four largest direct charitable activities during the tax year. Include relevant statistic	cal information such as the	
number of organizations and other beneficiaries served, conferences convened, research papers produc		Expenses
1 N/A		
2		
-		
3		
<u> </u>		
A		
<b>*</b>		
Part IX-B   Summary of Program-Related Investments	l .	
Describe the two largest program-related investments made by the foundation during the tax year on lin	nes 1 and 2	Amount
1 N/A	T dild El	7 iiii dant
1 11/11		
2		
All other program related investments. Can instructions		
All other program-related investments. See instructions.		
3		
		0.
Total Add lines 1 through 3	<b>■</b> 1	1) -

P	art X Minimum Investment Return (All domestic foundations must complete this part. Foreign fou	ndations	, see instructions.)
1	Fair market value of assets not used (or held for use) directly in carrying out charitable, etc., purposes:		
	Average monthly fair market value of securities	1a	113,637,055.
	Average of monthly cash balances	1b	5,901,483.
	Fair market value of all other assets	1c	8,929,498.
d		1d	128,468,036.
е	Reduction claimed for blockage or other factors reported on lines 1a and		
	1c (attach detailed explanation) 1e 0.		
2	Acquisition indebtedness applicable to line 1 assets	2	0.
3	Subtract line 2 from line 1d	3	128,468,036.
4	Cash deemed held for charitable activities. Enter 1 1/2% of line 3 (for greater amount, see instructions)	4	1,927,021.
5	Net value of noncharitable-use assets. Subtract line 4 from line 3. Enter here and on Part V, line 4	5	126,541,015.
6	Minimum investment return. Enter 5% of line 5	6	6,327,051.
P	art XI Distributable Amount (see instructions) (Section 4942(j)(3) and (j)(5) private operating foundations a foreign organizations, check here ▶ ☐ and do not complete this part.)	nd certain	
1	Minimum investment return from Part X, line 6	1	6,327,051.
2a	Tax on investment income for 2018 from Part VI, line 5 2a 103, 219.		
b	Income tax for 2018. (This does not include the tax from Part VI.)		
C	Add lines 2a and 2b	2c	103,219.
3	Distributable amount before adjustments. Subtract line 2c from line 1	3	6,223,832.
4	Recoveries of amounts treated as qualifying distributions	4	0.
5	Add lines 3 and 4	5	6,223,832.
6	Deduction from distributable amount (see instructions)	6	0.
7	Distributable amount as adjusted. Subtract line 6 from line 5. Enter here and on Part XIII, line 1	7	6,223,832.
P	art XII Qualifying Distributions (see instructions)		
1	Amounts paid (including administrative expenses) to accomplish charitable, etc., purposes:		C
	Expenses, contributions, gifts, etc total from Part I, column (d), line 26	1a	6,569,476.
	Program-related investments - total from Part IX-B	1b	10.075
2	Amounts paid to acquire assets used (or held for use) directly in carrying out charitable, etc., purposes	2	19,875.
3	Amounts set aside for specific charitable projects that satisfy the:		
	Suitability test (prior IRS approval required)	3a	
	Cash distribution test (attach the required schedule)	3b	6,589,351.
4	Qualifying distributions. Add lines 1a through 3b. Enter here and on Part V, line 8; and Part XIII, line 4	4	0,303,351.
5	Foundations that qualify under section 4940(e) for the reduced rate of tax on net investment		Λ
6	income. Enter 1% of Part I, line 27b	6	6,589,351.
6	Adjusted qualifying distributions. Subtract line 5 from line 4  Note: The amount on line 6 will be used in Part V, column (b), in subsequent years when calculating whether the foundation		
	4940(e) reduction of tax in those years.	quaiiiies i	טו נוופ פפטנוטוו

Part XIII Undistributed Income (see instructions)

	<b>(a)</b> Corpus	(b) Years prior to 2017	<b>(c)</b> 2017	<b>(d)</b> 2018
Distributable amount for 2018 from Part XI, line 7				6,223,832.
2 Undistributed income, if any, as of the end of 2018:				
a Enter amount for 2017 only			0.	
<b>b</b> Total for prior years:		0.		
3 Excess distributions carryover, if any, to 2018:		0.		
a From 2013 1,080,070.				
b From 2014 141,423.				
c From 2015 819,210.				
d From 2016 918, 281.				
e From 2017 732,752.				
f Total of lines 3a through e	3,691,736.			
4 Qualifying distributions for 2018 from	7,72=7.55.			
Part XII, line 4: ►\$ 6,589,351.				
<b>a</b> Applied to 2017, but not more than line 2a			0.	
<b>b</b> Applied to undistributed income of prior				
years (Election required - see instructions)		0.		
c Treated as distributions out of corpus				
(Election required - see instructions)	0.			
<b>d</b> Applied to 2018 distributable amount				6,223,832.
e Remaining amount distributed out of corpus	365,519.			
Excess distributions carryover applied to 2018 (If an amount appears in column (d), the same amount must be shown in column (a).)	0.			0.
6 Enter the net total of each column as indicated below:				
<b>a</b> Corpus. Add lines 3f, 4c, and 4e. Subtract line 5	4,057,255.			
<b>b</b> Prior years' undistributed income. Subtract	, ,			
line 4b from line 2b		0.		
<b>c</b> Enter the amount of prior years'				
undistributed income for which a notice of				
deficiency has been issued, or on which the section 4942(a) tax has been previously				
assessed		0.		
<b>d</b> Subtract line 6c from line 6b. Taxable				
amount - see instructions		0.		
e Undistributed income for 2017. Subtract line				
4a from line 2a. Taxable amount - see instr			0.	
f Undistributed income for 2018. Subtract				
lines 4d and 5 from line 1. This amount must				
be distributed in 2019				0.
7 Amounts treated as distributions out of				
corpus to satisfy requirements imposed by				
section 170(b)(1)(F) or 4942(g)(3) (Election	0			
may be required - see instructions)	0.			
8 Excess distributions carryover from 2013	1 000 070			
not applied on line 5 or line 7	1,080,070.			
9 Excess distributions carryover to 2019.	2,977,185.			
Subtract lines 7 and 8 from line 6a	4,911,10J•			
10 Analysis of line 9: a Excess from 2014 141,423.				
b Excess from 2015 819,210.				
c Excess from 2016 918, 281.				
d Excess from 2017 732,752.				
e Excess from 2018 365,519.				

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Part	XIV Private Operating Fo	oundations (see ins	structions and Part VII-	A, question 9)	N/A	
	the foundation has received a ruling or					
fo	oundation, and the ruling is effective for	2018, enter the date of t	he ruling	▶ └		
<b>b</b> Cl	heck box to indicate whether the found	ation is a private operatin	g foundation described in		4942(j)(3) or 49	42(j)(5)
<b>2</b> a Er	nter the lesser of the adjusted net	Tax year		Prior 3 years		
in	come from Part I or the minimum	(a) 2018	<b>(b)</b> 2017	(c) 2016	( <b>d</b> ) 2015	(e) Total
in	vestment return from Part X for					
ea	ach year listed					
	5% of line 2a					
	ualifying distributions from Part XII,					
lir	ne 4 for each year listed					
	mounts included in line 2c not					
us	sed directly for active conduct of					
ex	kempt activities					
	ualifying distributions made directly					
fo	or active conduct of exempt activities.					
Sı	ubtract line 2d from line 2c					
<b>3</b> Co	omplete 3a, b, or c for the					
	ternative test relied upon: \ssets" alternative test - enter:					
	l) Value of all assets					
	2) Value of assets qualifying					
(2	under section 4942(j)(3)(B)(i)					
b "E	indowment" alternative test - enter					
	/3 of minimum investment return					
	nown in Part X, line 6 for each year sted					
	Support" alternative test - enter:					
	Total support other than gross					
,,	investment income (interest,					
	dividends, rents, payments on					
	securities loans (section 512(a)(5)), or royalties)					
12	2) Support from general public					
(2	and 5 or more exempt					
	organizations as provided in					
/0	section 4942(j)(3)(B)(iii)					
(3	3) Largest amount of support from					
,,	an exempt organization					
Part	Supplementary Info	rmation (Complet	to this part only if	the foundation b	l nad \$5 000 or mor	a in assats
ı art	at any time during the			the foundation i	iaα φο,σσο σι πισι	c iii ussets
1 1	nformation Regarding Foundation		<b>,</b>			
	ist any managers of the foundation who	J	than 20/ of the total contri	hutions received by the f	foundation before the close	o of any tay
	ear (but only if they have contributed m			buttons received by the i	outluation before the close	of ally lax
NONI	,	<i>+</i> , , , , , , , , , , , , , , , , , , ,	( ) ( ) / /			
	st any managers of the foundation who	own 10% or more of the	e stock of a corporation (c	or an equally large portion	n of the ownership of a na	rtnarchin or
	ther entity) of which the foundation has			or all equally large portion	ii oi tile ownership of a pa	Tulership of
NON	- '	ŭ				
		on Cront Gift Loon	Sabalarahin ata Dra	aromoi		
	nformation Regarding Contribution			=	at accept uppelicited requi	note for funde. If
	heck here \( \sum_ \] if the foundation one foundation makes gifts, grants, etc.,					SIS IOI IUIIUS. II
	he name, address, and telephone numb ALPERS, PRESIDENT			ttions snould be address	eu:	
	MARKET ST, #950,					
	he form in which applications should b <b>STATEMENT</b> D	e subillitieu allu illiormat	ion and materials they sh	vuiu iiiciuue:		
	ny submission deadlines: STATEMENT D					
		a cuch ac by goographics	l argae pharitable fields	vinde of institutions or a	ther feeters:	
	ny restrictions or limitations on awards  STATEMENT D	, such as by geographica	u areas, charladde helds, i	งเกนร บา เกรเเนนเบกร, 01 0	uici iduluis.	
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Form **990-PF** (2018)

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Form 990-PF (2018) S. H. COWELL	FOUNDATION		94-1392	2803 Page 11
Part XV   Supplementary Information		_		
3 Grants and Contributions Paid During the Ye	ear or Approved for Future F	Payment		
Recipient Name and address (home or business)	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
Paid during the year				
r dia danny tro your				
SEE ATTACHED STATEMENT A & B FOR				
DETAIL OF GRANTS MADE				4,992,386.
SEE ATTACHED STATEMENT C FOR NAME AND				
ADDRESS INFO				
Total			► 3a	4,992,386.
<b>b</b> Approved for future payment				
NONE				
Total	<u></u>		▶ 3b	0.
			F(	orm <b>990-PF</b> (2018)

### Part XVI-A **Analysis of Income-Producing Activities**

Enter gross amounts unless otherwise indicated.	Unrelated	Unrelated business income		d by section 512, 513, or 514	(e)	
	(a)	(b)	(C) Exclu-	(d)	Related or exempt	
1 Program service revenue:	Business code	Amount	sion code	Amount	function income	
<b>a</b>						
b						
c						
d						
e						
f						
g Fees and contracts from government agencies						
2 Membership dues and assessments						
3 Interest on savings and temporary cash						
investments			14	236,144.		
4 Dividends and interest from securities			14	538,963.		
5 Net rental income or (loss) from real estate:						
a Debt-financed property						
<b>b</b> Not debt-financed property						
6 Net rental income or (loss) from personal						
property						
7 Other investment income			15	50.		
8 Gain or (loss) from sales of assets other			1.0	4 040 255	1 000 405	
than inventory			18	4,048,355.	1,882,407	
9 Net income or (loss) from special events						
10 Gross profit or (loss) from sales of inventory						
11 Other revenue:						
a	-		+			
b	-		+			
c	-					
d	-		+			
e		^		4 002 510	1 000 407	
12 Subtotal. Add columns (b), (d), and (e)			•	4,823,512.	1,882,407	
13 Total. Add line 12, columns (b), (d), and (e)				13	6,705,919	

### Part XVI-B Relationship of Activities to the Accomplishment of Exempt Purposes

Line No.						
	the foundation's exempt purposes (other than by providing funds for such purposes).					
	\$1,882,407 REALIZED GAIN FROM INVESTMENT OF LEGACY VENTURE II LLC WAS					
	RECOGNIZED ACCORDING TO GAAP. HOWEVER, ACCUMULATED TAX BASIS FROM THIS					
	INVESTMENT OFFSETED THE TAXABLE GAIN, SO NO GAIN WAS RECOGNIZED					
	FOR TAX PURPOSE.					

### Part XVII Information Regarding Transfers to and Transactions and Relationships With Noncharitable **Exempt Organizations**

1	Did the or	nanization directly or indi	rectly engage in any	of the followin	g with any other organizati	on described in se	ection 501(c)		Yes	No
					g to political organizations?		7011011 00 1(0)			
	•	from the reporting founda	•							
								1a(1)		Х
										Х
	Other trar									
	(1) Sales	of assets to a noncharital	ble exempt organizat	ion				1b(1)		Х
										Х
										Х
										Х
	( <b>5)</b> Loan	s or loan quarantees						1b(5)		Х
	( <b>6</b> ) Perfo	ormance of services or me	mbership or fundrais	sing solicitatio	ns			1b(6)		Х
					ployees					X
					edule. Column (b) should al				ets,	
	or service	s given by the reporting fo	oundation. If the four	ndation receive	ed less than fair market valu	ue in any transacti	on or sharing arrangem	ent, show in		
	column (d	<b>i)</b> the value of the goods, (	other assets, or serv	ices received.						
(a)∟i	ne no.	(b) Amount involved	(c) Name of		e exempt organization	(d) Descrip	tion of transfers, transactions	s, and sharing arra	ingemen	nts
				N/A						
						_				
						+				
						+				
2a	Is the fou	ndation directly or indirect	I tly affiliated with or i	related to one	or more tax-exempt organ	I izations described	1			
								Yes	X	ΠNο
		omplete the following sch								
		(a) Name of org			(b) Type of organization		(c) Description of rel	ationship		
		N/A			, ,		• • • • • • • • • • • • • • • • • • • •			
۵.	ما امصما				accompanying schedules and s taxpayer) is based on all informatic			May the IRS o	iscuss t	his
Sig He	ın   🛌	,	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,		1		, ,	return with the shown below?		
пе						PRESI	IDENT	_ X Yes		. No
	Sigi	nature of officer or trustee		I Duest to	Date	Title	Chook : :	DTIN		
		Print/Type preparer's na	ime	Preparer's s	ignature	Date		PTIN		
Pai	d	DOGER DITT	G 3 3 T				self- employed	D00001	202	
		ROGER BULO						P00221		
Preparer   Firm's name ► MARCUM LLP   Use Only							Firm's EIN ► 11	L-TARP3	43	
<b>-</b> 3	Jiny	Firm's address 1	МОИПСОМЕР	л Сшріі.	ET SUITE 170	0				
			MONTGOMER N FRANCIS			U	Dhono / // 1	5) 432	-62	0.0
		l SA	TA T. L. VAIACT D	CO, CA	フォエロゼ		Phone no. (41	Form <b>99</b> 0		

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If gain, also enter in Part I, line 8, column (c). If (loss), enter "-0-" in Part I, line 8

Net short-term capital gain or (loss) as defined in sections 1222(5) and (6):

CONTINUATION	FOR 990-P	۲,	PART.
94-1392803	PAGE	2	OF

(a) List an	d describe the kind(s) of property sol	d, e.g., real estate,		(b) How acquired	(c) Date acquired (mo., day, yr.)	(d) Date sold
	orick warehouse; or common stock, 20	00 shs. MLC Co.		D - Donation	(mo., day, yr.)	
1a LUXOR				P		12/31/18
	VTY - LONG TERM (			P		12/31/18
c FROM K-1 ACITI	VTY - SHORT TERM	GAIN		P		12/31/18
d						
е						
f						
g						
<u>h</u>						
<u>i</u>						
_i						
<u>k</u>						<u> </u>
m						
n						
0	T				1	<u> </u>
(e) Gross sales price	(f) Depreciation allowed (or allowable)	(g) Cost or other basis plus expense of sale		( <b>h</b> (e) r	) Gain or (loss) plus (f) minus (g)	
430 00F	,	· ·		(0) [	nus (1) minus (g)	02 022
a 439,905.		357,082.				82,823.
b 258,855. c 16,226.						258,855. 16,226.
<u>c</u> 16,226.	+					10,220.
e e	+					
,	+					
	+					
<u>g</u>	+					
<u>h</u> i	+					
:	+					
<u>J</u> k	+					
1	<del> </del>					-
m						_
m n						
0						
	ng gain in column (h) and owned by t	the foundation on 12/31/69		(I) L ns	sses (from col. (h))	1
(i) F.M.V. as of 12/31/69	(j) Adjusted basis as of 12/31/69	(k) Excess of col. (i)		Gains (excess of	of col. (h) gain ove not less than "-0-")	r col. (k),
	as 01 12/3 1/09	over col. (j), if any				00 000
<u>a</u>	<del> </del>					82,823.
b						258,855. 16,226.
C	_					10,220.
d	+					_
<u>e</u>	+					
<u>f</u>	<del> </del>					
g h	<del> </del>					
<u> </u>						-
<u> </u>	+					-
	<u> </u>					-
<u>k</u>	+					-
m						
n n	<del> </del>					
0	†					_
		1				
2 Capital gain net income or (net ca	apital loss) { If gain, also enter If (loss), enter If (loss), enter If (loss).	r in Part I, line 7 )-" in Part I, line 7	2		4,	314,562.
	oss) as defined in sections 1222(5) an	, I				
If gain, also enter in Part I, line 8	s, column (c).	\ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \				
If (loss), enter "-0-" in Part I, line	8		3		N/A	

# Form **2220**

# **Underpayment of Estimated Tax by Corporations**

Attach to the corporation's tax return.

FORM 990-PF

OMB No. 1545-0123

Department of the Treasury Internal Revenue Service

► Go to www.irs.gov/Form2220 for instructions and the latest information.

2018

Name

S. H. COWELL FOUNDATION

Employer identification number 94-1392803

Note: Generally, the corporation is not required to file Form 2220 (see Part II below for exceptions) because the IRS will figure any penalty owed and bill the corporation. However, the corporation may still use Form 2220 to figure the penalty. If so, enter the amount from page 2, line 38, on the estimated tax penalty line of the corporation's income tax return, but, **do not** attach Form 2220.

_	timated tax penalty line of the corporation's income tax r	eturn,	, but <b>do not</b> attach Fo	orm 2220.			
L	Part I Required Annual Payment						1
1	Total tax (see instructions)					1	103,219.
2	a Personal holding company tax (Schedule PH (Form 1120), line	e 26) ii	ncluded on line 1	2a			
	b Look-back interest included on line 1 under section 460(b)(2)						
	contracts or section $167(g)$ for depreciation under the income			2b			
	c Credit for federal tax paid on fuels (see instructions)			2c			
	d Total. Add lines 2a through 2c					2d	
3	Subtract line 2d from line 1. If the result is less than \$500, do	not co	mplete or file this form.	The corporation			
	does not owe the penalty					3	103,219.
4	Enter the tax shown on the corporation's 2017 income tax retu	ırn. Se	e instructions. Caution:	If the tax is zero			
	or the tax year was for less than 12 months, skip this line ar	nd ente	er the amount from line	3 on line 5		4	65,471.
5	,	4. If the	ne corporation is required	d to skip line 4,			
_	enter the amount from line 3					5	65,471.
	Part II Reasons for Filing - Check the boxes belo	w that	apply. If any boxes are c	checked, the corp	oration	must file Form 2220	
_	even if it does not owe a penalty. See instructions.						
6	The corporation is using the adjusted seasonal installr						
7	The corporation is using the annualized income install						
	X The corporation is a "large corporation" figuring its firs	st requ	<u>ired installment based or</u>	n the prior year's	tax.		
	Part III   Figuring the Underpayment						T
_		$\vdash$	(a)	(b)		(c)	(d)
9	Installment due dates. Enter in columns (a) through (d) the 15th day of the 4th (Form 990-PF filers: Use 5th month), 6th, 9th, and 12th months of the						
	Use 5th month), 6th, 9th, and 12th months of the		05/15/18	06/15/	10	09/15/18	12/15/18
10	corporation's tax year	9	03/13/10	00/13/	10	03/13/10	12/13/10
10	Required installments. If the box on line 6 and/or line 7						
	above is checked, enter the amounts from Sch A, line 38. If the box on line 8 (but not 6 or 7) is checked, see instructions						
	for the amounts to enter. If none of these boxes are checked.						
	, 050/ (0.05) (11 5 1 1 1 1	10	16,368.	35,2	42.	25,804.	25,805.
11		10	10/3001	3372		23,0010	23,0031
••	column (a) only, enter the amount from line 11 on line 15.						
	See instructions	11	9,529.			75,000.	47,000.
	Complete lines 12 through 18 of one column		2 / 2 = 2 ·			,	
	before going to the next column.						
12	Enter amount, if any, from line 18 of the preceding column	12					7,115.
13		13				75,000.	54,115.
14		14		6,8	39.	42,081.	
15		15	9,529.		0.	32,919.	54,115.
16	If the amount on line 15 is zero, subtract line 13 from line					<u> </u>	
	14. Otherwise, enter -0-	16		6,8	39.	0.	
17	Underpayment. If line 15 is less than or equal to line 10,						
	subtract line 15 from line 10. Then go to line 12 of the next						
	column. Otherwise, go to line 18	17	6,839.	35,2	42.		
18	<b>Overpayment.</b> If line 10 is less than line 15, subtract line 10						
	from line 15. Then go to line 12 of the next column	18				7,115.	

Go to Part IV on page 2 to figure the penalty. Do not go to Part IV if there are no entries on line 17 - no penalty is owed.

For Paperwork Reduction Act Notice, see separate instructions.

Form 2220 (2018)

# Part IV Figuring the Penalty

19   Enter the date of payment or the 15th day of the 4th month after the close of the tax year, whichever is early of the 17th tax years ending June 30 and S corporations. Use 3 the month in instead of 4th month. Form 990-PF and F	(d)	(c)	(b)	(a)			
Number of days from due date of installment on line 9 to the date shown on line 19					19	after the close of the tax year, whichever is earlier. (C corporations with tax years ending June 30 and S corporations: Use 3rd month instead of 4th month. Form 990-PF and Form 990-T filers: Use 5th month	9
2 Underpayment on line 20 after 4/15/2018 and before 7/1/2018							0
2 Underpayment on line 17 x Number of days on line 21 x 5% (0.05) 3 Number of days on line 20 after 08/30/2018 and before 10/1/2018 4 Underpayment on line 17 x Number of days on line 23 x 5% (0.05) 5 Number of days on line 20 after 9/30/2018 and before 11/1/2019 2 Underpayment on line 17 x Number of days on line 25 x 5% (0.05) 3 SS 5 Number of days on line 20 after 12/31/2018 and before 4/1/2019 2 Underpayment on line 17 x Number of days on line 27 x 6% (0.05) 3 SS 5 Number of days on line 20 after 12/31/2018 and before 4/1/2019 2 Underpayment on line 17 x Number of days on line 27 x 6% (0.05) 3 SS 5 Number of days on line 20 after 3/31/2019 and before 7/1/2019 2 Underpayment on line 17 x Number of days on line 29 x 7% 3 SS 5 Number of days on line 20 after 6/30/2019 and before 10/1/2019 2 Underpayment on line 17 x Number of days on line 31 x 7% 3 SS 5 Number of days on line 20 after 6/30/2019 and before 11/1/2020 3 Underpayment on line 17 x Number of days on line 33 x 7% 3 Number of days on line 20 after 12/31/2019 and before 3/16/2020 3 SS 5 Number of days on line 20 after 12/31/2019 and before 3/16/2020 3 SS 5 Number of days on line 20 after 12/31/2019 and before 3/16/2020 3 SS 5 Number of days on line 20 after 12/31/2019 and before 3/16/2020 3 SS 5 Number of days on line 20 after 12/31/2019 and before 3/16/2020 3 SS 5 Number of days on line 20 after 12/31/2019 and before 3/16/2020 3 SS 5 Number of days on line 20 after 12/31/2019 and before 3/16/2020 3 SS 5 Number of days on line 20 after 12/31/2019 and before 3/16/2020 3 SS 5 Number of days on line 20 after 12/31/2019 and before 3/16/2020 3 SS 5 Number of days on line 20 after 12/31/2019 and before 3/16/2020					20	date shown on line 19	
365 3 Number of days on line 20 after 06/30/2018 and before 10/1/2018 24 \$ \$ \$ \$ \$ 365 5 Number of days on line 20 after 9/30/2018 and before 1/1/2019 25 26 \$ \$ \$ \$ \$ 365 7 Number of days on line 20 after 3/31/2019 and before 4/1/2019 27 SEE ATTACHED WORKSHEET  28 \$ \$ \$ \$ 365 9 Number of days on line 20 after 3/31/2019 and before 7/1/2019 29 29 29 30 \$ \$ \$ \$ 30 \$ \$ \$ \$ 30 \$ \$ \$ 30 \$ \$ \$ 30 \$ \$ \$ 30 \$ \$ 30 \$ \$ 30 \$ \$ 30 \$ \$ 30 \$ \$ 30 \$ 30					21	Number of days on line 20 after 4/15/2018 and before 7/1/2018	ı
Underpayment on line 17 x Number of days on line 23 x 5% (0.05)  Number of days on line 20 after 9/30/2018 and before 1/1/2019  Underpayment on line 17 x Number of days on line 25 x 5% (0.05)  365  Number of days on line 20 after 12/31/2018 and before 4/1/2019  Underpayment on line 17 x Number of days on line 27 x 6% (0.05)  365  Number of days on line 20 after 3/31/2019 and before 7/1/2019  Underpayment on line 17 x Number of days on line 29 x '%  365  Number of days on line 20 after 6/30/2019 and before 10/1/2019  Underpayment on line 17 x Number of days on line 31 x '%  365  Number of days on line 20 after 9/30/2019 and before 10/1/2020  Underpayment on line 17 x Number of days on line 31 x '%  365  Number of days on line 20 after 9/30/2019 and before 10/1/2020  Underpayment on line 17 x Number of days on line 33 x '%  385  Number of days on line 20 after 12/31/2019 and before 3/16/2020  Underpayment on line 17 x Number of days on line 33 x '%  385  Number of days on line 20 after 12/31/2019 and before 3/16/2020  Underpayment on line 17 x Number of days on line 33 x '%  385  Number of days on line 20 after 12/31/2019 and before 3/16/2020  Underpayment on line 17 x Number of days on line 33 x '%  385  Number of days on line 20 after 12/31/2019 and before 3/16/2020  Underpayment on line 17 x Number of days on line 33 x '%  385  Number of days on line 20 after 12/31/2019 and before 3/16/2020		\$ \$	\$		22 3		
Number of days on line 20 after 9/30/2018 and before 1/1/2019   26   \$   \$   \$   \$   \$   \$   \$   \$   \$					23	Number of days on line 20 after 06/30/2018 and before 10/1/2018	3
Second Columber   17 x Number of days on line 25 x 5% (0.05)   26   \$   \$   \$   \$   \$   \$   \$   \$   \$		\$ \$	\$		24 5		ļ
Number of days on line 20 after 12/31/2018 and before 4/1/2019   27   SEE ATTACHED WORKSHEET					25	Number of days on line 20 after 9/30/2018 and before 1/1/2019	5
28   \$   \$   \$   \$   \$   \$   \$   \$   \$		\$ \$	\$		26 8		3
Number of days on line 20 after 3/31/2019 and before 7/1/2019   29   30   \$   \$   \$   \$   \$   \$   \$   \$   \$		ORKSHEET	ATTACHED W	SEE	27	Number of days on line 20 after 12/31/2018 and before 4/1/2019	7
30 \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$		\$ \$	\$		28 3		3
365  Number of days on line 20 after 6/30/2019 and before 10/1/2019  2 Underpayment on line 17 x Number of days on line 31 x *% 365  Number of days on line 20 after 9/30/2019 and before 1/1/2020  33  Underpayment on line 17 x Number of days on line 33 x *% 365  Number of days on line 20 after 12/31/2019 and before 3/16/2020  35  Underpayment on line 20 after 12/31/2019 and before 3/16/2020  36  Underpayment on line 17 x Number of days on line 35 x *% 36  Underpayment on line 17 x Number of days on line 35 x *% 36  S  S  S  S  S  S  S  S  S  S  S  S  S					29	Number of days on line 20 after 3/31/2019 and before 7/1/2019	)
2 Underpayment on line 17 x Number of days on line 31 x *% 365 38 Number of days on line 20 after 9/30/2019 and before 1/1/2020 39 Underpayment on line 17 x Number of days on line 33 x *% 365 365 37 S 38 S 39 S 30		\$ \$	\$		30 8		)
365  Number of days on line 20 after 9/30/2019 and before 1/1/2020  33  Underpayment on line 17 x Number of days on line 33 x *% 365  Number of days on line 20 after 12/31/2019 and before 3/16/2020  35  Underpayment on line 17 x Number of days on line 35 x *% 36 \$  \$ \$					31	Number of days on line 20 after 6/30/2019 and before 10/1/2019	l
34 \$ \$ \$ \$  Underpayment on line 17 x Number of days on line 33 x *% 365  Number of days on line 20 after 12/31/2019 and before 3/16/2020  35  Underpayment on line 17 x Number of days on line 35 x *% 36 \$ \$ \$		\$ \$	\$		32 5		2
365  Number of days on line 20 after 12/31/2019 and before 3/16/2020  35  Underpayment on line 17 x Number of days on line 35 x *%  \$\$ \$\$					33	Number of days on line 20 after 9/30/2019 and before 1/1/2020	3
Underpayment on line 17 x Number of days on line 35 x *%  36 \$ \$ \$		\$ \$	\$		34 8		ļ
					35	Number of days on line 20 after 12/31/2019 and before 3/16/2020	5
		\$ \$	\$		36 8		6
7 Add lines 22, 24, 26, 28, 30, 32, 34, and 36 \$ \$ \$		\$ \$	\$		37 5	Add lines 22, 24, 26, 28, 30, 32, 34, and 36	7

<sup>\*</sup> Use the penalty interest rate for each calendar quarter, which the IRS will determine during the first month in the preceding quarter. These rates are published quarterly in an IRS News Release and in a revenue ruling in the Internal Revenue Bulletin. To obtain this information on the Internet, access the IRS website at www.irs.gov. You can also call 1-800-829-4933 to get interest rate information.

Form **2220** (2018)

# FORM 990-PF UNDERPAYMENT OF ESTIMATED TAX WORKSHEET

Name(s)				Identifying Nur	
(A) *Date	LL FOUNDATION (B) Amount	(C) Adjusted Balance Due	(D) Number Days Balance Due	(E) Daily Penalty Rate	(F) Penalty
		-0-			
05/15/18	16,368.	16,368.			
05/15/18	<9,529.>	6,839.	31	.000136986	2
06/15/18	35,242.	42,081.	92	.000136986	53
09/15/18	25,804.	67,885.			
09/15/18	<75,000.>	<7,115.>			
12/15/18	25,805.	18,690.			
12/15/18	<47,000.>	<28,310.>			
12/31/18	0.	<28,310.>	135	.000164384	
nalty Due (Sum of Colu	umn F).				55

<sup>\*</sup> Date of estimated tax payment, withholding credit date or installment due date.

812511 04-01-18

TOTAL TO PART I, LINE 3  FORM 990-PF  DIVIDENDS AND INTERE  GROSS GAINS GAINS DIVIDENDS  VANGUARD FUNDS  538,963.  0	NUE NET INVESTMENT ADJUSTED NET INCOME  6,144.  0.  6,144.  0.  EST FROM SECURITIES STATEMENT 2  (A) (B) (C) REVENUE NET INVEST- ADJUSTED
FORM 990-PF  DIVIDENDS AND INTERE  GROSS GAINS GAINS DIVIDENDS  VANGUARD FUNDS  538,963.  TO PART I, LINE 4  FORM 990-PF  GAIN OR (LOSS) FROM  (A)  DESCRIPTION OF PROPERTY	CA) REVENUE NET INVEST- ADJUSTED PER BOOKS MENT INCOME NET INCOME  5 38,963. 538,963.
FORM 990-PF DIVIDENDS AND INTERE  GROSS GAINS DIVIDENDS  VANGUARD FUNDS 538,963. 0  TO PART I, LINE 4 538,963. 0  FORM 990-PF GAIN OR (LOSS) FROM  (A) DESCRIPTION OF PROPERTY	(A) (B) (C) REVENUE NET INVEST- ADJUSTED PER BOOKS MENT INCOME NET INCOME  3. 538,963. 538,963.
SOURCE GROSS GAINS VANGUARD FUNDS 538,963. 0  TO PART I, LINE 4 538,963. 0  FORM 990-PF GAIN OR (LOSS) FROM  (A) DESCRIPTION OF PROPERTY	(A) (B) (C) REVENUE NET INVEST- ADJUSTED PER BOOKS MENT INCOME NET INCOME  538,963. 538,963.
SOURCE GROSS GAINS DIVIDENDS  VANGUARD FUNDS 538,963. 0  TO PART I, LINE 4 538,963. 0  FORM 990-PF GAIN OR (LOSS) FROM  (A)  DESCRIPTION OF PROPERTY	REVENUE NET INVEST- ADJUSTED PER BOOKS MENT INCOME NET INCOME  538,963. 538,963.
TO PART I, LINE 4 538,963. 0  FORM 990-PF GAIN OR (LOSS) FROM  (A)  DESCRIPTION OF PROPERTY	<del></del>
FORM 990-PF GAIN OR (LOSS) FROM  (A)  DESCRIPTION OF PROPERTY	538,963. 538,963.
(A) DESCRIPTION OF PROPERTY	
(A) DESCRIPTION OF PROPERTY	A GALLE OF AGGING
DESCRIPTION OF PROPERTY	# SALE OF ASSETS STATEMENT 3
TANGIADD	MANNER DATE ACQUIRED ACQUIRED DATE SOLD
VANGUARD	PURCHASED 12/31/18
(B) (C)	(D) (E) (F)
GROSS COST OR EX SALES PRICE OTHER BASIS	KPENSE OF SALE DEPREC. GAIN OR LOSS
1,886.	0. 0. 1,886.
(A) DESCRIPTION OF PROPERTY	MANNER DATE ACQUIRED ACQUIRED DATE SOLD
FROM K-1 ACTIVITY - 1256 CONTRACT	PURCHASED 12/31/18
(B) (C) GROSS COST OR EX SALES PRICE OTHER BASIS	
0. <5,324.>	(D) (E) (F)  KPENSE OF  SALE DEPREC. GAIN OR LOSS

DESCRIP	(A) TION OF PROPERTY	<del>.</del>			MANNER ACQUIRED	DATE ACQUIRED	DATE SOLD
FROM K-	1 ACTIVITY - 125	66			PURCHASED		12/31/18
	(B)	(C)	(D)	0.	(E)		(F)
	GROSS SALES PRICE	COST OR OTHER BASIS	EXPENSE SALE	OF.	DEPREC	. GAIN	OR LOSS
	0.	<3,550.>	3,5	550.		0.	0.
DESCRIP	(A) TION OF PROPERTY	•			MANNER ACQUIRED	DATE ACQUIRED	DATE SOLD
WFB AGI SETTLEM	CLASS ACTION	_			PURCHASED		12/31/18
	(B)	(C)	(D)	0.	(E)		(F)
	GROSS SALES PRICE	COST OR OTHER BASIS	EXPENSE SALE	OF.	DEPREC	. GAIN	OR LOSS
	740.	0.		0.		0.	740.
DESCRIP	(A) TION OF PROPERTY	•			MANNER ACQUIRED	DATE ACQUIRED	DATE SOLD
ETON PA	RK	<del></del>			PURCHASED		12/31/18
	(B)	(C)	(D)	0.	(E)		(F)
	GROSS SALES PRICE	COST OR OTHER BASIS	EXPENSE SALE	OF.	DEPREC	. GAIN	OR LOSS
	26,909.	4,767.		0.		0.	22,142.
DESCRIP	(A) TION OF PROPERTY	•			MANNER ACQUIRED	DATE ACQUIRED	DATE SOLD
DODGE A	ND COX				PURCHASED		12/31/18
	(B)	(C)	(D)		(E)		(F)
	GROSS SALES PRICE	COST OR OTHER BASIS	EXPENSE SALE	OF	DEPREC	. GAIN	OR LOSS
	257,302.	0.		0.		0.	257,302.

DESCRIP	(A) TION OF PROPERTY				MANNER ACQUIRED		ATE UIRED	DATE SOLI
DODGE A	ND COX	_			PURCHASED			12/31/18
	(B)	(C)	(D)	0.	(E)			(F)
	GROSS SALES PRICE	COST OR OTHER BASIS	EXPENSE SALE	OF	DEPREC	•	GAIN	OR LOSS
	6,065.	0.		0.	,	0.		6,065.
DESCRIP	(A) TION OF PROPERTY				MANNER ACQUIRED		ATE UIRED	DATE SOLI
LEGACY					PURCHASED			12/31/18
	(B) GROSS	(C) COST OR	(D) EXPENSE	ΟĒ	(E)			(F)
	SALES PRICE	OTHER BASIS	SALE	OF	DEPREC	•	GAIN	OR LOSS
	0.	0.		0.		0.		0.
DESCRIP	(A) TION OF PROPERTY				MANNER ACQUIRED		ATE UIRED	DATE SOLI
LUXOR		_			PURCHASED			12/31/18
	(B)	(C)	(D)		(E)			(F)
	GROSS SALES PRICE	COST OR OTHER BASIS	EXPENSE SALE	OF	DEPREC		GAIN	OR LOSS
-	19,326.	15,073.		0.		0.		4,253.
DESCRIP	(A) TION OF PROPERTY				MANNER ACQUIRED		ATE UIRED	DATE SOLI
PELHAM					PURCHASED			12/31/18
	(B) GROSS	(C) COST OR	(D) EXPENSE	ΟĒ	(E)			(F)
	SALES PRICE	OTHER BASIS	SALE	OF	DEPREC.	•	GAIN	OR LOSS
	3,758,921.	3,000,000.		0.		0.		758,921.
DESCRIP	(A) TION OF PROPERTY				MANNER ACQUIRED		ATE UIRED	DATE SOLI
ETON PA	RK	_			PURCHASED			12/31/18
	(B) GROSS	(C) COST OR	(D) EXPENSE	ΟĒ	(E)			(F)
	SALES PRICE	OTHER BASIS	SALE	Or	DEPREC	•	GAIN	OR LOSS
•	37,614.	21,468.		0.	•	0.		16,146.

(A) DESCRIPTION OF PROPERTY				MANNER ACQUIRED	DATE ACQUIRED	DATE SOLD
STEADFAST	_			PURCHASED		12/31/18
(B) GROSS	(C) COST OR	(D) EXPENSE	ΟĒ	(E)		(F)
SALES PRICE	OTHER BASIS	SALE	OF	DEPREC	. GAIN	OR LOSS
1,890,731.	1,085,386.		0.		0.	805,345.
(A) DESCRIPTION OF PROPERTY				MANNER ACQUIRED	DATE ACQUIRED	DATE SOLD
ETON PARK				PURCHASED		12/31/18
(B) GROSS	(C) COST OR	(D) EXPENSE	ΟĒ	(E)		(F)
SALES PRICE	OTHER BASIS	SALE	OF	DEPREC	. GAIN	OR LOSS
168,046.	132,608.		0.	,	0.	35,438.
(A) DESCRIPTION OF PROPERTY				MANNER ACQUIRED	DATE ACQUIRED	DATE SOLD
GENERATION IM				PURCHASED		12/31/18
(B)	(C)	(D)	OF	(E)		(F)
GROSS SALES PRICE	COST OR OTHER BASIS	EXPENSE SALE	OF	DEPREC	. GAIN	OR LOSS
3,000,000.	1,258,906.		0.	,	0.	1,741,094.
(A) DESCRIPTION OF PROPERTY				MANNER ACQUIRED	DATE ACQUIRED	DATE SOLD
CANYON				PURCHASED		12/31/18
(B) GROSS	(C) COST OR	(D) EXPENSE	ΟĒ	(E)		(F)
SALES PRICE	OTHER BASIS	SALE	OF	DEPREC	. GAIN	OR LOSS
1,474,768.	1,158,568.		0.	,	0.	316,200.
(A) DESCRIPTION OF PROPERTY				MANNER ACQUIRED	DATE ACQUIRED	DATE SOLD
LUXOR	_			PURCHASED		12/31/18
(B)	(C)	(D)	O.E.	(E)		(F)
GROSS SALES PRICE	COST OR OTHER BASIS	EXPENSE SALE	OF.	DEPREC	. GAIN	OR LOSS
439,905.	357,082.		0.	,	0.	82,823.

DESCRIP	(A) TION OF PROPERTY				MANNER ACQUIRED		ATE UIRED	DATE	SOLD
FROM K-	1 ACITIVTY - LON IN	G		•	PURCHASED			12/3	31/18
	(B) GROSS SALES PRICE	(C) COST OR OTHER BASIS	(D) EXPENSE O SALE	F	(E) DEPREC		GAIN	(F)	oss
-	258,855.	258,855.		0.	· <del></del>	0.			0.
DESCRIP'	(A) TION OF PROPERTY	_			MANNER ACQUIRED		ATE UIRED	DATE	SOLD
FROM K-	1 ACITIVTY - SHO IN	RT			PURCHASED			12/3	31/18
	(B) GROSS SALES PRICE	(C) COST OR OTHER BASIS	(D) EXPENSE O SALE	F	(E) DEPREC.	•	GAIN	(F)	oss
-	16,226.	16,226.		0.		0.			0.
DESCRIP	(A) TION OF PROPERTY				MANNER ACQUIRED	_	ATE UIRED	DATE	SOLD
LEGACY		_		•	PURCHASED			12/3	31/18
	(B) GROSS SALES PRICE	(C) COST OR OTHER BASIS	(D) EXPENSE O SALE	F	(E) DEPREC.	•	GAIN	(F) OR L	oss
	1,882,407.	0.		0.		0.	·	1,882	,407.
NET GAI	N OR LOSS FROM S	ALE OF ASSETS					!	5,930	,762.
CAPITAL	GAINS DIVIDENDS	FROM PART IV							0.
TOTAL TO	O FORM 990-PF, P	ART I, LINE 6A						5,930	,762.

FORM 990-PF	OTHER :	INCOME	S	STATEMENT 4
DESCRIPTION		(A) REVENUE PER BOOKS	(B) NET INVEST- MENT INCOME	(C) ADJUSTED NET INCOME
ROYALTIES - VARIOUS PROPERTI	— ES	50.	50.	
INVESTMENT LOSS FROM FROM PASS-THROUGH ENTITIES ROYALTIES - FROM PASS-THRU		0.	<321,633.> 4,992.	
TOTAL TO FORM 990-PF, PART I	, LINE 11	50.	<316,591.>	
	_			
FORM 990-PF	LEGAI	L FEES	S	STATEMENT 5
DESCRIPTION		(B) NET INVEST- MENT INCOME	(C) ADJUSTED NET INCOME	(D) CHARITABLE PURPOSES
LEGAL FEES	12,583	. 12,583	•	0.
TO FM 990-PF, PG 1, LN 16A	12,583	12,583	•	0.
FORM 990-PF	ACCOUNT	ING FEES	S	STATEMENT 6
DESCRIPTION	(A) EXPENSES PER BOOKS	(B) NET INVEST- MENT INCOME		(D) CHARITABLE PURPOSES
ACCOUNTING FEES	121,845	60,922	•	60,922.
TO FORM 990-PF, PG 1, LN 16B	121,845	60,922	•	60,922.
FORM 990-PF	OTHER PROFES	SSIONAL FEES	S	STATEMENT 7
DESCRIPTION	(A) EXPENSES PER BOOKS	(B) NET INVEST- MENT INCOME	(C) ADJUSTED NET INCOME	(D) CHARITABLE PURPOSES
OTHER PROFESSIONAL SERVICES	250,530	. 204,069	•	46,461.
TO FORM 990-PF, PG 1, LN 16C	250,530	204,069	•	46,461.
=		- <del></del>	= <del></del>	

FORM 990-PF	TAX	ES	S	TATEMENT 8	
DESCRIPTION	(A) EXPENSES PER BOOKS	(B) NET INVEST- MENT INCOME	(C) ADJUSTED NET INCOME	(D) CHARITABLE PURPOSES	
MISCELLANEOUS TAXES CURRENT EXCISE TAX	844. 368,000.	0.		844.	
TO FORM 990-PF, PG 1, LN 18	368,844.	0.		844.	
FORM 990-PF	OTHER EXPENSES			STATEMENT 9	
DESCRIPTION	(A) EXPENSES PER BOOKS	(B) NET INVEST- MENT INCOME	(C) ADJUSTED NET INCOME	(D) CHARITABLE PURPOSES	
TELEPHONE PROPERTY & LIABILITY	14,898.	1,252.		13,645.	
INSURANCE EQUIPMENT MAINTENANCE POSTAGE & SHIPPING OFFICE SUPPLIES EQUIPMENT RENTAL MISCELLANEOUS EXPENSE	14,587. 44,183. 1,856. 3,087. 8,081. 939.	3,247. 204. 352. 970.		14,587. 40,937. 1,651. 2,735. 7,112. 886.	
TO FORM 990-PF, PG 1, LN 23	87,631.	6,078.		81,553.	

FOOTNOTES

STATEMENT 10

THE FOUNDATION USES ACCRUAL METHOD OF ACCOUNTING. CASH METHOD WAS CHECKED INADVERTENTLY ON PAGE 1 OF PRIOR RETURNS. THERE IS NO NET TAX EFFECT AS BALANCE SHEET AND INCOME HAVE BEEN PROPERLY STATED ON PRIOR RETURNS.

	OTHER	INVESTMENTS		STATEMENT 11
DESCRIPTION		VALUATION METHOD	BOOK VALUE	FAIR MARKET VALUE
AURELIUS CAPITAL INTL, LTD		FMV	6,651,916.	6,651,916.
ACACIA CONSERVATION FD		FMV	8,370,549.	8,370,549.
CENTERBRIDGE CR PTNRS		FMV	2,217,773.	2,217,773.
ETON PARK OVERSEAS FUND		FMV	13,210.	13,210.
FIR TREE INTL VALUE FUND		FMV	3,856,494.	3,856,494.
MT KELLETT CAPITAL PARTNERS		FMV	572,022.	572,022.
GENERATION IM GLOBAL EQUITIES		FMV	20,004,839.	20,004,839.
STEADFAST INTERNATIONAL, LTD		FMV	7,842,684.	7,842,684.
FORTRESS CREDIT OPPORTUNITIES F	UND	FMV	, ,	
II (B) L.P.			1,060,331.	1,060,331.
WGI EMERGING MARKETS FUND, LLC		FMV	4,101,063.	4,101,063.
OAKTREE EUROPEAN PRINCIPAL FUND	) III	FMV		
(U.S.), L.P.			1,683,181.	1,683,181.
VANGUARD SHORT-TERM INVESTMENT		FMV		
GRADE FUND			9,603,410.	9,603,410.
CANYON VALUE REALIZATION FUND,	LTD	FMV	4,633,065.	4,633,065.
HCP PRIVATE EQUITY FUND VI, LP		FMV	3,880,898.	3,880,898.
LUXOR CAPITAL PARTNERS OFFSHORE	Ι,	FMV		
LTD			118,350.	118,350.
DODGE & COX GLOBAL STOCK FUND		FMV	3,864,978.	3,864,978.
MISSION VALUE GLOBAL FUND, L.P.		FMV	7,658,708.	7,658,708.
VANGUARD TOTAL BOND MARKET INDE	X	FMV	10,034,117.	10,034,117.
TYBOURNE LONG OPPORTUNITIES		FMV		
(OFFSHORE) FUND			4,804,999.	4,804,999.
CEVIAN CAPITAL II LTD USD CLASS	S A	FMV	3,612,960.	3,612,960.
TOTAL TO FORM 990-PF, PART II,	LINE 1	13	104,585,547.	104,585,547.

FORM 990-PF DEPRECIATION OF ASSE	TS NOT HELD FOR	INVESTMENT	STATEMENT 12
DESCRIPTION	COST OR OTHER BASIS	ACCUMULATED DEPRECIATION	BOOK VALUE
FURNITURE & EQUIPMENT COMPUTER SOFTWARE TENANT IMPROVEMENTS COMPUTER EQUIPMENT LAN EQUIPMENT	150,780. 23,332. 22,259. 18,320. 18,090.	147,172. 23,332. 15,581. 1,141. 12,616.	3,608. 0. 6,678. 17,179. 5,474.
TOTAL TO FM 990-PF, PART II, LN 14	232,781.	199,842.	32,939.

FORM 990-PF	OTHER ASSETS		STATEMENT 13
DESCRIPTION	BEGINNING OF YR BOOK VALUE	END OF YEAR BOOK VALUE	FAIR MARKET VALUE
MINERAL RIGHTS INTEREST AND DIVIDENDS RECEIVABLE FEDERAL EXCISE TAX RECEIVABLE DEPOSITS	20. 298,052. 179,298. 11,507.	20. 544,582. 0. 11,507.	20. 544,582. 0. 11,507.
TO FORM 990-PF, PART II, LINE 15	488,877.	556,109.	556,109.
FORM 990-PF OTI	HER LIABILITIES		STATEMENT 14
DESCRIPTION		BOY AMOUNT	EOY AMOUNT
DEFERRED TAX LIABILITY DEFERRED RENT		444,000. 107,004.	690,000. 86,724.
TOTAL TO FORM 990-PF, PART II, LII	NE 22	551,004.	776,724.

	LIST OF OFFICERS, D AND FOUNDATION MANA		STAT:	EMENT 15
NAME AND ADDRESS	TITLE AND AVRG HRS/WK		EMPLOYEE BEN PLAN CONTRIB	EXPENSE
ANN ALPERS 595 MARKET ST,#950 SAN FRANCISCO, CA 94105	PRESIDENT/CEO/ 28.00		77,930.	0.
DR. LISA BACKUS 595 MARKET ST,#950 SAN FRANCISCO, CA 94105	DIRECTOR 0.00	0.	0.	0.
CHARLES E. ELLWEIN 595 MARKET ST,#950 SAN FRANCISCO, CA 94105	DIRECTOR 0.00	0.	0.	0.
LYDIA TAN 595 MARKET ST,#950 SAN FRANCISCO, CA 94105	DIRECTOR 0.00	0.	0.	0.
DR. MIKIKO HUANG 595 MARKET ST,#950 SAN FRANCISCO, CA 94105	DIRECTOR 0.00	0.	0.	0.
SCOTT MOSHER 595 MARKET ST,#950 SAN FRANCISCO, CA 94105	DIRECTOR 0.00	0.	0.	0.
KIM THOMPSON 595 MARKET ST,#950 SAN FRANCISCO, CA 94105	DIRECTOR 0.00	0.	0.	0.
CHARLES HIGUERAS 595 MARKET ST,#950 SAN FRANCISCO, CA 94105	DIRECTOR 0.00	0.	0.	0.
TOTALS INCLUDED ON 990-PF, PAG	SE 6, PART VIII	210,127.	77,930.	0.

# 2018 DEPRECIATION AND AMORTIZATION REPORT

FORM 9	990-PF PAGE 1			Ī	F		990-PF	Ī	Ī			Ī		
Asset No.	Description	Date Acquired	Method	Life	C Line No.	Unadjusted Cost Or Basis	Bus % Excl	Section 179 Expense	* Reduction In Basis	Basis For Depreciation	Beginning Accumulated Depreciation	Current Sec 179 Expense	Current Year Deduction	Ending Accumulated Depreciation
1	FURNITURE & EQUIPMENT	VARIOUS	SL	5.00	16	150,780.				150,780.	139,745.		7,427.	147,172.
2	COMPUTER SOFTWARE	VARIOUS	SL	5.00	16	23,332.				23,332.	23,332.		0.	23,332.
3	TENANT IMPROVEMENTS	VARIOUS	ПS	10.00	16	22,259.				22,259.	13,355.		2,226.	15,581.
4	COMPUTER EQUIPMENT	VARIOUS	ПS	5.00	16	18,320.				18,320.	1,141.		0.	1,141.
5	LAN EQUIPMENT	VARIOUS	ПS	5.00	16	18,090.				18,090.	12,616.		0.	12,616.
	* TOTAL 990-PF PG 1 DEPR					232,781.				232,781.	190,189.		9,653.	199,842.
828111	828111 04-01-18					(D) - Asset disposed	peso		*	ITC, Salvage,	* ITC. Salvage. Bonus. Commercial Revitalization Deduction. GO Zone	ercial Revitali	zation Deduct	ion. GO Zone

(D) - Asset disposed

\* ITC, Salvage, Bonus, Commercial Revitalization Deduction, GO Zone

# Department of the Treasury Internal Revenue Service

# Return by a U.S. Transferor of Property to a Foreign Corporation ▶ Go to www.irs.gov/Form926 for instructions and the latest information.

► Attach to your income tax return for the year of the transfer or distribution.

OMB	No.	1545-0026

Attachment Sequence No. **128** 

Name of transferor  S. H. COWELL FOUNDATION		Identifying number (see instructions
5. II. COWEDD FOUNDATION		94-1392803
	trolled (under section 368(c)) by	Yes X No
<b>b</b> Did the transferor remain in existence after the transfer?		Yes No
Controlling shareholder		Identifying number
c If the transferor was a member of an affiliated group filing a consolidated If not, list the name and employer identification number (EIN) of the parer		Yes No
Name of parent corporation	EI	N of parent corporation
d Have basis adjustments under section 367(a)(4) been made?	1	Yes No
3 If the transferor was a partner in a partnership that was the actual transferomplete questions 3a through 3d.	eror (but is not treated as such under s	section 367),
a List the name and EIN of the transferor's partnership.		
Name of partnership		EIN of partnership
<ul> <li>b Did the partner pick up its pro rata share of gain on the transfer of partner</li> <li>c Is the partner disposing of its entire interest in the partnership?</li> </ul>		
d Is the partner disposing of an interest in a limited partnership that is regu securities market?		Yes No
Part II Transferee Foreign Corporation Information (see ins	,	
4 Name of transferee (foreign corporation)		5a Identifying number, if any
CEVIAN CAPITAL II LTD  6 Address (including country)  C/O HEDGESERV CORPORATION, 75 ST. STEPHN  DUBLIN 2, IRELAND		5b Reference ID number
7 Country code of country of incorporation or organization CJ		
8 Foreign law characterization (see instructions) CORPORATION		
9 Is the transferee foreign corporation a controlled foreign corporation?		Yes X No

Part III Information	Regarding Trans	sfer of Property (see	instructio	ns)		Tage 2
Section A - Cash						
Type of property	(a) Date of transfer	<b>(b)</b> Description of property		(c) rket value on of transfer	(d) Cost or other basis	<b>(e)</b> Gain recognized on transfer
Cash	04/03/2018		4,0	00,000.		
10 Was cash the only pro If "Yes," skip the rema	inder of Part III and g					X Yes No
Type of	(a)	(b)		(c)	(d)	(e)
property	Date of transfer	Description of property	Fair ma	rket value on of transfer	Cost or other basis	Gain recognized on transfer
Stock and						
securities						
Inventory						
Other property						
(not listed under						
another category)						
Property with						
built-in loss						
Totals						
(including a branch that If "Yes," continue to lince Immediately after the stransferee foreign corp. If "Yes," continue to lince Immediately after the transferred of Immediately after the transferred of Immediately Immedia	oreign branch (including).  Iomestic corporation to the state of the s	that transferred substantially rded entity) to a specified 10 nes 12c and 12d, and go to estic corporation a U.S. shame 12d, and go to line 13. in gross income as required ed in section 367(d)(4)?	n disregarde y all of the a 0%-owned fo line 13. areholder wi	ed entity) transferreseases of a foreign because the respect to the	ed to a	Yes
Section C - Intangible	Property Subje	ct to Section 367(d)				_
Type of property	(a) Date of transfer	<b>(b)</b> Description of property		(d) Arm's length price on date of transfer	(e) Cost or other basis	(f) Income inclusion for year of transfer
Property described in sec. 367(d)(4)						

Form **926** (Rev. 11-2018)

14 a	Did the transferor transfer any intangible property that, at the time of the transfer, had a useful life		
	reasonably anticipated to exceed 20 years?	Yes	No
b	At the time of the transfer, did any of the transferred intangible property have an indefinite useful life?	Yes	No
С	Did the transferor choose to apply the 20-year inclusion period provided under Regulations section		
	1.367(d)-1(c)(3)(ii) for any intangible property?	Yes	☐ No
d	If the answer to line 14c is "Yes," enter the total estimated anticipated income or cost reduction attributable		
	to the intangible property's, or properties', as applicable, use(s) beyond the 20-year period described in		
	Regulations section 1.367(d)-1(c)(3)(ii)  \$		
15	Was any intangible property transferred considered or anticipated to be, at the time of the transfer or at any		
	time thereafter, a platform contribution as defined in Regulations section 1.482-7(c)(1)?	Yes	☐ No
Sup	pplemental Part III Information Required To Be Reported (see instructions)		
	,		
Pa	rt IV Additional Information Regarding Transfer of Property (see instructions)		
16			
	Enter the transferor's interest in the transferee foreign corporation before and after the transfer.		
17	Enter the transferor's interest in the transferee foreign corporation before and after the transfer. (a) Before $\underline{}$ % (b) After $\underline{}$ %		
18	· · · · · · · · · · · · · · · · · · ·	_	
10	(a) Before % (b) After 046 %	_	
а	(a) Before	Yes	X No
	(a) Before	- =	X No X No
a b	(a) Before	Yes	
a b c	(a) Before	Yes Yes	X No
a b c d	(a) Before	Yes Yes Yes	X No X No X No
a b c d 19	(a) Before	Yes Yes Yes Yes Yes	X No X No X No X No
a b c d 19	(a) Before	Yes Yes Yes Yes Yes	X No X No X No
a b c d 19 20 a	(a) Before	Yes Yes Yes Yes Yes Yes Yes	X No X No X No X No
a b c d 19 20 a	(a) Before	Yes Yes Yes Yes Yes	X No X No X No X No
a b c d 19 20 a	(a) Before	Yes Yes Yes Yes Yes Yes Yes	X No X No X No X No X No X No
a b c d 19 20 a	(a) Before	Yes Yes Yes Yes Yes Yes Yes	X No X No X No X No
a b c d 19 20 a	(a) Before	Yes Yes Yes Yes Yes Yes Yes	X No X No X No X No X No X No

Form 926 (Rev. 11-2018)

# Form **8868**

(Rev. January 2019)

Department of the Treasury Internal Revenue Service

# Application for Automatic Extension of Time To File an Exempt Organization Return

File a separate application for each return.

► Go to www.irs.gov/Form8868 for the latest information.

OMB No. 1545-1709

**Electronic filing (e-file).** You can electronically file Form 8868 to request a 6-month automatic extension of time to file any of the forms listed below with the exception of Form 8870, Information Return for Transfers Associated With Certain Personal Benefit Contracts, for which an extension request must be sent to the IRS in paper format (see instructions). For more details on the electronic filing of this form, visit <a href="https://www.irs.gov/e-file-providers/e-file-for-charities-and-non-profits">www.irs.gov/e-file-providers/e-file-for-charities-and-non-profits</a>.

# Automatic 6-Month Extension of Time. Only submit original (no copies needed).

All corporations required to file an income tax return other than Form 990-T (including 1120-C filers), partnerships, REMICs, and trusts must use Form 7004 to request an extension of time to file income tax returns.

				Enter file	r's identifyi	ng number
Type or	Name of exempt organization or other filer, see instru	ctions.		Employer	identificatio	on number (EIN) o
print	S. H. COWELL FOUNDATION				94-13	92803
File by the due date fo filing your return. See	N	ee instruct	ions.	Social se	curity number	
instructions	City, town or post office, state, and ZIP code. For a for SAN FRANCISCO, CA 94105	reign add	ress, see instructions.			
Enter the	e Return Code for the return that this application is for (file	a separa	te application for each return)			0   4
Applicat	tion	Return	Application			Return
ls For		Code	Is For			Code
Form 99	0 or Form 990-EZ	01	Form 990-T (corporation)			07
Form 99	0-BL	02	Form 1041-A			08
Form 47	20 (individual)	03	Form 4720 (other than individual)			09
Form 99	0-PF	04	Form 5227			10
Form 99	0-T (sec. 401(a) or 408(a) trust)	05	Form 6069			11
Form 99	0-T (trust other than above)  ANN ALPERS	06	Form 8870			12
Telep  If the	whone No. ► (415)397-0285 organization does not have an office or place of business	in the Un		786		<b>&gt;</b> □
Telep If the If this box	organization does not have an office or place of business is for a Group Return, enter the organization's four digit of the group, check this box   equest an automatic 6-month extension of time until e organization named above. The extension is for the organization is for the organization.	in the Un Group Exe and atta	Fax No. ► (415)986-6 ited States, check this box mption Number (GEN) ch a list with the names and EINs of MBER 15, 2019 , to file	786  If this is for f all member	the whole gers the exter	group, check this nsion is for.
Telep  ■ If the  ■ If this box ▶  1 In	organization does not have an office or place of business is for a Group Return, enter the organization's four digit of the group, check this box.  equest an automatic 6-month extension of time until e organization named above. The extension is for the organization of the organization of the organization named above.	in the Un Group Exe and atta NOVEI	Fax No.   (415) 986-6  ited States, check this box mption Number (GEN) ch a list with the names and EINs of  MBER 15, 2019 , to file return for:	786  If this is for f all member	the whole gers the exter	group, check this nsion is for.
Telep  ■ If the  ■ If this box ▶  1 In	organization does not have an office or place of business is for a Group Return, enter the organization's four digit of the group, check this box ■  equest an automatic 6-month extension of time until extension named above. The extension is for the organization ramed above. The extension is for the organization of time until extension is for the organization named above.	in the Un Group Exe and atta	Fax No.   (415) 986-6  ited States, check this box mption Number (GEN) ch a list with the names and EINs of  MBER 15, 2019 , to file return for:	786  If this is for f all member	the whole gers the exter	group, check this nsion is for.
Telep  If the  If this  box	organization does not have an office or place of business is for a Group Return, enter the organization's four digit of the group, check this box.  equest an automatic 6-month extension of time until e organization named above. The extension is for the organization of the organization of the organization named above.	in the Un Group Exe and atta NOVEI anization's	Fax No. ► (415)986-6 ited States, check this box mption Number (GEN) ich a list with the names and EINs of  MBER 15, 2019 return for:  d ending	786  If this is for f all member	the whole gers the externormal pt organizat	group, check this nsion is for.
Telep If the If this box  1 Ir th 2 If I 3a If I	organization does not have an office or place of business is for a Group Return, enter the organization's four digit of the group, check this box ■  equest an automatic 6-month extension of time until e organization named above. The extension is for the organization named above are tax year beginning  the tax year entered in line 1 is for less than 12 months, cell Change in accounting period	in the Un Group Exe and atta NOVEI anization's , an	Fax No. ► (415)986-6 ited States, check this box mption Number (GEN) ich a list with the names and EINs of  MBER 15, 2019 , to file return for:  d ending on:	786  If this is for fall members the exem	the whole gers the externation of the externation o	group, check this nsion is for.
Telep If the If this box  1 Ir th  2 If th  3a If th	organization does not have an office or place of business is for a Group Return, enter the organization's four digit of the group, check this box ■  equest an automatic 6-month extension of time until e organization named above. The extension is for the organization named above are tax year beginning  the tax year entered in line 1 is for less than 12 months, companies the companies of the companies of the companies of the tax year entered in line 1 is for less than 12 months, companies of the companies of the tax year entered in line 1 is for less than 12 months, companies of the companies of the companies of the tax year entered in line 1 is for less than 12 months, companies of the companie	in the Un Group Exe and atta NOVEI anization's , an heck reaso	Fax No. ► (415)986-6 ited States, check this box mption Number (GEN) ich a list with the names and EINs of  MBER 15, 2019 , to file return for:  d ending on:	786  If this is for fall members ethe exem	the whole gers the externormal pt organizat	group, check this nsion is for.
Telep If the If this box  1 Irr th 2 If 1  3a If 1	organization does not have an office or place of business is for a Group Return, enter the organization's four digit of the group, check this box ■  equest an automatic 6-month extension of time until e organization named above. The extension is for the organization named above are tax year beginning  the tax year entered in line 1 is for less than 12 months, companies the companies of the com	in the Un Group Exe and atta NOVEI anization's , an heck reaso or 6069, o	Fax No. ► (415)986-6  ited States, check this box mption Number (GEN) ich a list with the names and EINs of  MBER 15, 2019 return for:  d ending in: Initial return  enter the tentative tax, less refundable credits and	786  If this is for fall members e the exemulation of the exemulation	the whole gers the externation of the externation o	group, check this asion is for.
Telep If the If this box  1 Ir th  2 If 1  3a If 1  b If the	organization does not have an office or place of business is for a Group Return, enter the organization's four digit of the group, check this box ■  equest an automatic 6-month extension of time until e organization named above. The extension is for the organization tax year beginning	noven no	Fax No. ► (415)986-6  ited States, check this box mption Number (GEN) ich a list with the names and EINs of  MBER 15, 2019 return for:  d ending on: Initial return  enter the tentative tax, less refundable credits and owed as a credit.	786  If this is for fall members the exem	the whole gers the externation of the externation o	group, check this asion is for.
Telep  If the  If this  If thi	organization does not have an office or place of business is for a Group Return, enter the organization's four digit of the group, check this box ■  equest an automatic 6-month extension of time until e organization named above. The extension is for the organization named above are tax year beginning  the tax year entered in line 1 is for less than 12 months, companies the companies of the com	novel novel and atta novel anization's , an heck reaso or 6069, or , enter any ayment all	Fax No.   (415)986-6  ited States, check this box mption Number (GEN)  ich a list with the names and EINs of  MBER 15, 2019  return for:  d ending  on:  Initial return  refundable credits and owed as a credit. In this form, if required, by	786  If this is for fall members e the exemulation of the exemulation	the whole gers the externation of the externation o	group, check this nsion is for.

LHA For Privacy Act and Paperwork Reduction Act Notice, see instructions.

Form 8868 (Rev. 1-2019)

MAIL TO: DEPARTMENT OF THE TREASURY INTERNAL REVENUE SERVICE CENTER OGDEN, UT 84201-0045

Electronic Filing PDF Attachment

				JOIT 12/31/10				
	A	F	G	l	J	K	L	М
1		Fund Area	12/31/17 Outstanding	2018 Grant Payments Authorized	Cancelled	Paid	Mo Paid	12/31/2018
2	GRANTS							
3	PRIOR YEAR - NON-CONDITIONAL - PAID							
4	TOTAL PRIOR YEAR - NON-CONDITIONAL - PAID		0		0	0	1	0
8	PRIOR YEAR - NON-CONDITIONAL - OPEN							
9	THE TENT OF THE TE							0
11	TOTAL PRIOR YEAR - NON-CONDITIONAL - OPEN		0		0	0		0
13	PRIOR YEAR - NON-CONDITIONAL - CANCELLED							
14	Alum Rock Union Elementary School District (refund)	pb			(46,856)	0		(46,856)
15								
16	TOTAL PRIOR YEAR - NON-CONDITIONAL - CANCELLED		0	0	(46,856)	0		(46,856
17	PRIOR YEAR - CONDITIONAL - PAID							
10	American Institutes for Desearch in the Pohavioral Coi		77.00					
18 19	American Institutes for Research in the Behavioral Sciences Center for Employment Opportunity	rcb	75,000			(75,000)	12	0
20	Excellence in Education Foundation	pb pb	100,000 17,500			(100,000)	2	0
21		pb	120,000			(120,000)	5	0
22	Mindful Life Project	pb	37,500			(37,500)	8	0
23	Mindful Life Project	pb	37,500			(37,500)	8	0
24	On the Move	pb	95,000			(95,000)	7	0
25	On the Move	pb	95,000			(95,000)	7	0
26	Partnership for Children and Youth	rcb	50,000			(50,000)	7	0
27	Partnership for Children and Youth	rcb	75,000			(75,000)	5	0
28	Pivot Learning Partners	rcb	125,000			(125,000)	8	0
29	Sanger Unified School District	pb	200,000			(200,000)	11	0
30 31	Somos Mayfair	pb	175,000			(175,000)	12	0
35	TOTAL PRIOR YEAR - CONDITIONAL - PAID		1,202,500	0	0	(1,202,500)	1	0
37	PRIOR YEAR - CONDITIONAL - OPEN							
38								0
45	TOTAL PRIOR YEAR - CONDITIONAL - OPEN		0	0	0			0
47	PRIOR YEAR - CONDITIONAL - CANCELLED							
48					0	0		0
50	TOTAL PRIOR YEAR - CONDITIONAL - CANCELLED		0	0	0	0		0
52	CURRENT - NON-CONDITIONAL - PAID							
53	10, 000 Degrees	pb		65,000		(65,000)	7	0
54	Adventure Risk Challenge	rcb		80,000		(80,000)	9	0
55	Aim High for High School	rcb		120,000		(120,000)	2	0
56	Boys & Girls Club of North Lake Tahoe	pb		80,000		(80,000)	2	0
57	Boys & Girls Club of the Redwoods	pb		97,000		(97,000)	7	0
58	Boys & Girls Club of the Redwoods	pb		2,000		(2,000)	10	0
59	California Association of Nonprofits	exp		2,500		(2,500)	3	0
60	Calistoga Joint Unified School District	pb		88,000		(88,000)	10	0
61	Community Initiatives (as fiscal sponsor for Attendance Works)	rcb		50,000		(50,000)	2	0
62	Community School for Creative Education	pb		18,000		(18,000)	7	0
63	Comprehensive Youth Services of Fresno, Inc.	pb		135,000		(135,000)	7	0
64	Crisis Intervention Services Tahoe Safe Alliance	pb		40,000		(40,000)	12	0
65	East Bay Center for the Performing Arts	pb		150,000		(150,000)	8	0
66	El Verano Elementary School	pb		125,000		(125,000)	7	0

Template Revised 03/16/09 Page 1 of 3

	А	F	G	ı	J	K	L	М
4		Fund Area	12/31/17 Outstanding	2018 Grant Payments Authorized	Cancelled	Paid	Mo Paid	12/31/2018
67	El Verano Elementary School		Outstanding		Currectied			
	Essie Justice Group	pb		50,000 50,000		(50,000)	8	0
	Family Resource Center of Truckee	exp pb		45,000		(45,000)	10	0
	Foundation Center	rcb		5,000		(5,000)	11	0
	Gateway Public Schools	exp		25,000		(25,000)	8	0
	GO Public Schools	pb		25,000		(25,000)	5	0
73	Kings River Conservancy	pb		30,000		(30,000)	9	0
74	La Luz Bilingual Center	pb		100,000		(100,000)	7	0
75	Lincoln	pb		50,000		(50,000)	12	0
76	Lotus Bloom	rcb		25,000		(25,000)	12	0
	McKinleyville Community Collaborative	pb		160,000		(160,000)	2	0
	McKinleyville Community Collaborative	pb		2,000		(2,000)	10	0
	McKinleyville Union Elementary School	pb		2,000		(2,000)	10	0
	Mills College-Office of Institutional Advancement	rcb		30,000		(30,000)	11	0
	Napa Valley Unified School District	pb		240,000		(240,000)	7	0
	Northern California Grantmakers	exp		9,250		(9,250)	3	0
	Northern Humboldt Union High School District Northern Humboldt Union High School District	pb		2,000		(2,000)	10	0
	North Tahoe Family Resource Center	pb		160,000 45,000		(160,000) (45,000)	10	0
	North Valley Community Foundation	pb exp		25,000 25,000		(25,000)	11	0
	Oakland Kids First	pb		60,000		(60,000)	7	0
	On the Move	pb		100,000		(100,000)	5	0
	On the Move	pb		25,000		(25,000)	2	0
	On the Move	rcb		120,000		(120,000)	11	0
91	On the Move	exp		500		(500)	10	0
92	Prevent Child Abuse	rcb		95,000		(95,000)	2	0
93	Reach Institute for School Leadership	pb		20,000		(20,000)	3	0
94	Reading Partners	pb		75,000		(75,000)	12	0
	RYSE, Inc.	pb		125,000		(125,000)	12	0
0.0	Safe & Sound	rcb		65,000		(65,000)	12	0
97	Saint Francis Center of Redwood City	exp		60,000		(60,000)	11	0
	San Jose Grail Family Services	pb		82,000		(82,000)	4	0
	Save the Redwoods League Save the Redwoods League	rcb		85,000		(85,000)	5	0
	School of Arts and Culture at MHP	pb		2,000 75,000		(2,000)	10	0
	Shasta Regional Community Foundation	pb exp		25,000		(75,000) (25,000)	8	0
	Sierra Nevada Children's Museum	pb	-	30,000		(30,000)	4	0
	Tahoe Truckee Unified School District	pb		150,000		(150,000)	6	0
	Tahoe Truckee Unified School District	pb		20,000		(20,000)	9	0
	United Way of Northern California	exp		25,000		(25,000)	11	0
107	UpValley Family Centers of Napa County	pb		75,000		(75,000)	12	0
108	West Contra Costa Unified School District	pb		200,000		(200,000)	9	0
109	Youth for Change	exp		25,000		(25,000)	11	0
110						0	1	0
119	CURRENT - NON-CONDITIONAL - PAID			3,672,250	0	(3,672,250)		0
121	CURRENT - NON-CONDITIONAL - OPEN							
122								0
134	CURRENT - NON-CONDITIONAL - OPEN			0	0	0		0
136	CURRENT - CONDITIONAL - PAID							
137						0	1	0
	CURRENT - CONDITIONAL - PAID			0	0	0		0
				· ·		-		

Template Revised 03/16/09 Page 2 of 3

	A	F	G	I	J	K	L	М		
1		Fund Area	12/31/17 Outstanding	2018 Grant Payments Authorized	Cancelled	Paid	Mo Paid	12/31/2018		
143	CURRENT - CONDITIONAL - OPEN									
144								0		
148	CURRENT - CONDITIONAL - OPEN			0	0			0		
150	GRANTS GRAND TOTAL		1,202,500	3,672,250	(46,856)	(4,874,750)		(46,856)		
153 154	52 53 54 Program and Fund Area Codes E-Education; F-Family & Communities; L-Leadership 55 Development; 0-Opportunity Fund; Y-Youth									
	pb = Place Based					Outstanding 12/31/17		1,202,500		
	exp = Exploratory				2	018 Grants Authorized		3,672,250		
	rcb = Resource Capacity Building					Grants Cancelled		(46,856)		
	pag = Good Citizen PAG Grants Moved to Future Yrs							0		
	hg = Honorary Gifts					Grants Paid		(4,874,750)		
161						Outstanding 12/31/18		(46,856)		
162 163						Matching Gifts		164,492		
103					i otal Grants Paid	in 2018 (cash basis)		4,992,386		

Template Revised 03/16/09 Page 3 of 3

### S.H. Cowell Foundation EIN: 94-1392803 Matching Gifts January - December 2018

Date	Name	Address	Amount
01/11/2018	American Red Cross Silicon Valley Chapter	2731 North 1st St, San Jose, CA 95134	250.00
01/11/2018	Asian Art Museum Foundation	200 Larkin St. San Francisco, CA 94102	537.00
01/11/2018	Bay Area Women's and Children's Center	318 Leavenworth Street, San Francisco, CA 94102	540.00
01/11/2018	Fast Forward (FFWD)	2675 Skypark Drive, Ste 205, Torrance, CA 90505	750.00
01/11/2018	Give Me Shelter Cat Rescue	1591 Sloat Blvd, San Francisco, CA 94132	150.00
01/11/2018	Legal Services for Children	1254 Market Street, 3rd Floor, San Francisco, CA 94102	2,500.00
01/11/2018	Marine Mammal Center	2000 Bunker Rd, Sausalito, CA 94965	750.00
01/11/2018	Meals on Wheels	1375 Fairfax Avenue, San Francisco, CA 94124	1,500.00
01/11/2018	Raphael House of San Francisco	1065 Sutter Street, San Francisco, CA 94109	3,000.00
01/11/2018	Red Rover	3800 J St Suite 100, Sacramento, CA 95816	2,250.00
01/11/2018 01/11/2018	Refugee Transitions Southern Poverty Law Center	870 Market St # 718, San Francisco, CA 94102	375.00 75.00
01/11/2018	San Francisco SPCA	400 Washington Avenue, Montgomery, AL 36104 201 Alabama St. San Francisco, CA 94103	75.00 75.00
01/11/2018	Wildcare	76 Albert Park Ln, San Rafael, CA 94901	2,250.00
01/11/2018	Youth Speaks, Inc	1663 Mission St, San Francisco, CA 94103	1,500.00
01/11/2018	The Climate Reality Project	555 11th Street, NW, Suite 601, Washington, DC 20004	75.00
01/11/2018	The Land Institute	2440 E Water Well Rd, Salina, KS 67401	150.00
01/18/2018	Hanna Boys Center	17000 Arnold Dr, Sonoma, CA 95476	150.00
01/18/2018	Kearny Street Workshop	1246 Folsom St, San Francisco, CA 94103	375.00
01/18/2018	Latino Community Foundation	235 Montgomery St #1160, San Francisco, CA 94104	750.00
01/18/2018	The Oakland Public Education Fund	P.O. Box 71005, Oakland, CA 94612	2,250.00
01/18/2018	SF Firefighters Cancer Prevention Fdn	1139 Mission St. San Francisco, CA 94103	750.00
01/25/2018	KQED, Inc.	2601 Mariposa Street, San Francisco, CA 94110	750.00
02/01/2018	Center for Environmental Health	2201 Broadway # 508, Oakland, CA 94612	750.00
02/08/2018	Guiding Eyes for the Blind, Inc.	611 Granite Springs Road, Yorktown Heights, NY 10598	75.00
02/08/2018 02/08/2018	SF-Marin Food Bank Nichi Bei Foundation	900 Pennsylvania Ave, San Francisco, CA 94107	1,500.00 225.00
02/08/2018	St Jude Childrens Research Hospital, Inc.	1832 Buchanan St # 207, San Francisco, CA 94115 100 Bush St, San Francisco, CA 94104	150.00
02/22/2018	Natural Resources Defense Council	40 West 20th Street, 11th Floor, New York, NY 10011	75.00
02/28/2018	Restaurant Opportunity Ctr United	1825 San Pablo Avenue, Oakland, CA 94612	1,500.00
03/01/2018	At Home with Growing Older	AHWGO Forum, Network and Resource for the Challenges of an Aging Society	750.00
03/01/2018	Oakland Parks & Recreation Fdtn	250 Frank H Ogawa Plaza #3330, Oakland, CA 94612	10,000.00
03/01/2018	San Francisco Japantown Fdn	360 Post St, San Francisco, CA 94108	450.00
03/01/2018	UC San Diego Foundation	9500 Gilman Dr, La Jolla, CA 92093	9,375.00
03/08/2018	Legal Services for Children	1254 Market Street, 3rd Floor, San Francisco, CA 94102	7,500.00
03/08/2018	Legal Services for Children	1254 Market Street, 3rd Floor, San Francisco, CA 94102	3,750.00
03/08/2018	Urban School of San Francisco	1563 Page St, San Francisco, CA 94117	3,750.00
03/15/2018	Call of the Sea	2330 Marinship Way, #150, Sausalito, CA 94965	840.00
03/15/2018	Call of the Sea	2330 Marinship Way, #150, Sausalito, CA 94965	300.00
03/22/2018 03/29/2018	Save the Redwoods League Henry Cemetery Corporation	111 Sutter Street, 11th Floor, San Francisco, CA 94104 2135 N Hickory Rd, Corinth, MS 38834	150.00 150.00
03/29/2018	JDRF	49 Stevenson Street, Suite 1200, San Francisco, CA 94105	3,000.00
03/31/2018	First Unitarian Church	685 14th St, Oakland, CA 94612	-1,500.00
04/12/2018	Center for Architecture & Design	130 Sutter St #600, San Francisco, CA 94104	1,500.00
04/26/2018	Animal Place	P.O. Box 1118, Grass Valley, CA 95945	150.00
04/26/2018	Drew College Preparatory School	2901 California St, San Francisco, CA 94115	3,750.00
05/31/2018	Assyrian Aid Society of America	350 Berkeley Park Blvd # 5, Kensington, CA 94707	750.00
05/31/2018	Celtic Cara Foundation, Inc.	58 W Portal Ave # 103, San Francisco, CA 94127	600.00
05/31/2018	Natl Japanese American Historical Society	1684 Post St, San Francisco, CA 94115	525.00
05/31/2018	Spark	25 Taylor St. San Francisco, CA 94102	750.00
06/07/2018	President & Bd TTEES Santa Clara College	500 El Camino Real, Santa Clara, CA 95053	375.00
06/14/2018	Center for Environmental Health	2201 Broadway # 508, Oakland, CA 94612	750.00
06/14/2018	Meals on Wheels of Contra Costa	1375 Fairfax Avenue, San Francisco, CA 94124	900.00
06/21/2018 07/05/2018	Smith College Insead Management Education Foundation	33 Elm Street, Northampton, MA 01063 P.O. Box 7555 - FDR Station, New York, NY 10150	4,500.00 3,750.00
07/05/2018	Legal Services for Children	1254 Market Street, 3rd Floor, San Francisco, CA 94102	2,500.00
07/05/2018	Stanford University{matching}	Leland Stanford Jr. University, 326 Galvez Street, Stanford, CA 94305-6105	3,750.00
07/26/2018	San Francisco Opera	301 Van Ness Avenue, San Francisco, CA 94102	2,400.00
09/06/2018	Congregation Sherith Israel	2266 California Street, San Francisco, CA 94115	2,850.00
10/04/2018	Habitat for Humanity, Greater SF	500 Washington St #250, San Francisco, CA 94111	5,000.00
10/04/2018	SPUR	654 Mission Street, San Francisco CA 94105	7,500.00
10/04/2018	UC Berkeley Foundation	2080 Addison St, #4200 Berkeley, CA 94720	3,750.00
10/18/2018	Asian Art Museum Foundation	200 Larkin St. San Francisco, CA 94102	750.00
10/18/2018	Hilbrook School	300 Marchmont Drive, Los Gatos, CA 95032	7,500.00
10/18/2018	Latino Community Foundation	Russ Building, 235 Montgomery St #1160, San Francisco, CA 94104	1,500.00
10/18/2018	Marquette University	1250 W. Wisconsin Ave, Milwaukee, WI 53233	600.00
10/24/2018 11/01/2018	Friends of the S.F. Public Library Family Builders by Adoption	710 Van Ness Avenue, San Francisco, CA 94102 1900 Embarcadero #303, Oakland, CA 94606	750.00 150.00
11/01/2016	Tarriny Dulluers by Adoption	1000 Embarcadoro #000, Oaniana, OA 54000	150.00

### S.H. Cowell Foundation EIN: 94-1392803

Matching Gifts January - December 2018

Date	Name	Address	Amount
11/15/2018	Katherine Delmar Burke School	7070 California Street, San Francisco, CA 94121	20,000.00
11/15/2018	St. Anthony Foundation	150 Golden Gate Ave, San Francisco, CA 94102	375.00
11/29/2018	Boys & Girls Clubs of Oakland	920 24th St, Oakland CA 94607	2,500.00
11/29/2018	Church World Service Inc	475 Riverside Dr., Suite 700, New York, NY 10115	375.00
11/29/2018	Congregation Sherith Israel	2266 California Street, San Francisco, CA 94115	150.00
11/29/2018	Hanna Boys Center	17000 Arnold Dr, Sonoma, CA 95476	375.00
11/29/2018	Intonation Music Workshop	4434 S Lake Park Ave, Chicago, IL 60653	4,875.00
11/29/2018	Los Cenzontles Mexican Arts Center	13108 San Pablo Ave, Richmond, CA, 94805	375.00
11/29/2018	St. Joseph's Indian School	1301 N Main St, Chamberlain, SD 57325	375.00
11/29/2018	Stanford University{matching}	Leland Stanford Jr. University, 326 Galvez Street, Stanford, CA 94305-6105	7,500.00
12/13/2018	Sacred Heart Community Service	1381 S 1st St, San Jose, CA 95110	125.00
12/19/2018	At Home with Growing Older	AHWGO Forum, Network and Resource for the Challenges of an Aging Society	1,500.00
12/19/2018	Center for the Collaborative Classroom	1001 Marina Village Pkwy #110, Alameda, CA 94501	375.00
12/19/2018	Legal Services for Children	1254 Market Street, 3rd Floor, San Francisco, CA 94102	3,750.00
			164,492.00
TOTAL			164,492.00

## S.H. Cowell Foundation FEIN: 94-1392803

#### **2018 Grantee Names and Addresses**

<u>Organization</u>	<u>Address</u>
	4700 Roseville Road Suite 102, North Highlands,
Prevent Child Abuse California	CA 95660
Boys & Girls Club of North Lake Tahoe	P.O. Box 1617, Kings Beach, CA 96143
On the Move	780 Lincoln Ave., Napa, CA 94558
Saint Francis Center of Redwood City	151 Buckingham Ave, Redwood City, CA 94063
Safe & Sound	1757 Waller Street, San Francisco, CA 94117
Attendance Works	200 Granville Way, San Francisco, CA 94127
Northern California Grantmakers	160 Spear Street Suite 360, San Francisco, CA 94105
Essie Justice Group	300 Frank H Ogawa Plaza, suite 420, Oakland, CA 94612
Aim High	PO BOX 410715, San Francisco, CA 94141
	870 Montgomery St., Suite 985, San Francisco,
California Association of Nonprofits	CA 94102
Doorb Institute for Cabaal Loodorahin	1221 Preservation Park Way #100, Oakland, CA
Reach Institute for School Leadership	94612
Oakland Kids First	610 16th Street, Suite 310, Oakland, CA 94612
	1335 Arboretum Drive, Suite B, Redding, CA
Shasta Regional Community Foundation	96003
Lotus Bloom Family Resource Center	555 19th Street Unit 131, Oakland, CA 94612
Youth for Change	P.O. Box 1476, Paradise, CA 95967-1476
UpValley Family Centers	1500 Cedar Street, Calistoga, CA 94515
Kings River Conservancy	P.O. Box 1550, Reedley, CA 93654
Lincoln	1266 14th Street, Oakland, CA 94607
	1230 1 mil street, Gamana, Gris 1867
Partnership for Children and Youth	1330 Broadway Suite 601, Oakland, CA 94612
Reading Partners	180 Grand Ave., Suite 800, Oakland, CA 94612
Pivot Learning Partners	500 12th Street, Suite 350, Oakland, CA 94607
Crisis Intervention Services Tahoe Safe Alliance	PO Box 1232, Kings Beach, CA 96143
El Verano Elementary School	18606 Riverside Drive, Sonoma, CA 95476
McKinleyville Family Resource Center	P.O. Box 2668, McKinleyville, CA 95519
RYSE Center	205 41st Street, Richmond, CA 94805
Gateway Public Schools	1430 Scott Street, San Francisco, CA 94115
East Bay Center for the Performing Arts	339 - 11th Street, Richmond, CA 94801-3105
Month and Humah ald Huisan History Charles	2755 McKinleyville Avenue, McKinleyville, CA
Northern Humboldt Union High School District	95519
North Valley Community Foundation	240 Main Street Suite 260, Chico, CA 95928 2280 Benton Drive, Building B, Redding, CA
United Way of Northern California	96003

# S.H. Cowell Foundation FEIN: 94-1392803

### **2018 Grantee Names and Addresses**

<u>Organization</u>	<u>Address</u>
10,000 Degrees	1650 Los Gamos Drive Suite 110, San Rafael, CA 94903
American Institutes for Research	1000 Thomas Jefferson Street, NW, Washington, D.C 20007
GO Public Schools	134 Linden Street, Oakland, CA 94607
Mills College  Adventure Risk Challenge	5000 MacArthur Boulevard, Oakland, CA 94613 Adventure Risk Challenge P. O. Box 3208, Truckee, CA 96160
Boys & Girls Club of the Redwoods	3117 Prospect Avenue, Eureka, CA 95503
Save the Redwoods League	111 Sutter Street 11th floor, San Francisco, CA 94104
Inner City Advisors	2335 Broadway, suite 102, Oakland, CA 94612
Inner City Advisors  Napa Valley Unified School District	2425 Jefferson Street, Napa, CA 94558
Calistoga Joint Unified School District	1520 Lake Street, Calistoga, CA 94515
canstoga John Chimea School District	1320 Lake Street, Canstoga, CA 34313
McKinleyville Union Elementary School District	2275 Central Avenue, McKinleyville, CA 95519
North Tahoe Family Resource Center	P.O. Box 2810, Kings Beach, CA 96143
Grail Family Services	2003 E. San Antonio Street, San Jose, CA 95116
School of Arts and Culture	1700 Alum Rock Avenue, San Jose, CA 95116
West Contra Costa Unified School District	1108 Bissell Avenue, Richmond, CA 94801 2111 International Boulevard, Oakland, CA
Community School for Creative Education	94606
Sanger Unified School District	1905 Seventh Street, Sanger, CA 93657
Somos Mayfair	370-B S. King Road, San Jose, CA 95116
Foundation Center West	312 Sutter Street, #606, San Francisco, CA 94108
Center for Employment Opportunities	50 Broadway, suite 1604, New York, NY 10004
Family Resource Center of Truckee	P.O. Box 9178, Truckee, CA 96162
Sierra Nevada Children's Museum  Mindful Life Project	11711 Donner Pass Road, Truckee, CA 96161 124 Washington Avenue Suite B, Richmond, CA 94801
Excellence in Education Foundation	PO Box 2951, Truckee, CA 96160
Comprehensive Youth Services of Fresno, Inc.	4545 N. West Avenue, Fresno, CA 93705
Tahoe Truckee Unified School District La Luz Center	11603 Donner Pass Road, Truckee, CA 96161 17560 Greger Street, Sonoma, CA 95476
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#### FORM 990-PF, PART XV, GRANT APPLICATION INFORMATION

The mission of S. H. Cowell Foundation is to improve the quality of life of children living in poverty in northern and central California by providing support that strengthens their families and communities.

We are a grantmaking philanthropy that invests in communities whose residents and organizational leaders are committed to achieving lasting, positive change for children and families living in poverty. We fund 501(c)3 non-profit organizations, public schools and school districts located in Northern and Central California.

We fund solutions and invest in the achievement of specific organizational and community goals. Because we are interested in touching the lives of community members on multiple levels, we invest in projects, programs and initiatives that impact the following areas:

- 1. Families and Communities. Family Resource Centers and other community building efforts play a pivotal role in bringing together opportunities, resources and services that empower residents to improve their well-being. Comprehensive programs that promote early literacy, parent education, family economic success and health and wellness are integral to our vision of how to support strong families. We invest in these strategies to support families in raising children who are ready to learn and thrive and to ultimately encourage residents to become catalysts for positive change in their communities.
- 2. Education. We sustain neighborhood public schools that strive for improvement in learning and performance while taking into consideration the needs, aspirations and humanity of each student. We support work that's aligned with the standards and goals set by the State; but, more fundamentally, we invest in the development of schools and districts that foster teamwork, adaptation and growth among all their members, including teachers, students and families. English language development, social-emotional learning and deep content knowledge in the core academic subjects are all embraced within our vision of equitable student achievement.
- 3. Youth Development. Youth Development programs unlock the promise that is inherent in all youth by equipping them with the skills to reach their full potential. We support organizations that provide safe places for youth to explore their interests and aspirations, develop leadership skills, build confidence and resilience, and solidify a commitment to lifelong learning and community engagement.

Cowell also awards grants to support:

**Leadership Development**, which is key to building resilient leaders who can shape and guide their organizations and communities. These investments often supplement operating and program grants and are critical to building the capacity of leaders and successful organizations.

**Select Opportunities** including affordable housing, workforce development and other community assets that fall outside our primary investment priorities.

We do not fund individuals, partisan or religious projects.

## S. H. COWELL FOUNDATION EIN 94-1392803 December 31, 2018

The Foundation's primary grantmaking strategy is place-based. This means that we seek opportunities to make clusters of grants in the same communities, supporting organizations that serve essentially the same children, youth and families.

No two of these places are alike. They may be urban neighborhoods, rural towns or unincorporated areas. Our goal is, over time, to develop and improve the opportunities that are available to community residents – especially children and youth.

The way to lasting community improvement is complicated, requiring many steps over a long time. It's also complex, in the sense that the whole sequence and arrangement of steps can't possibly be planned in advance. Circumstances change, and each step influences the next. Success requires attentiveness, adjustment and collaboration.

Our strategy is designed to address these essential conditions. We respond first and foremost to the assets and culture of the community. Then we seek ways to build on the insights, resources and achievements that are generated through the efforts of our grantees.

To that end, communities must meet the following criteria to be considered for funding:

- The community is located in Northern or Central California (defined as all areas north of Monterey, Kings, Tulare and Inyo Counties, and including those Counties).
- The community is experiencing acute and widespread poverty, as evidenced by the number of students who
  qualify for free or reduced-price school meals.
- The community has a strong "sense of place" that arises from factors such as location, history and the shared goals and deep-rooted relationships among residents, community-based organizations and educators.
- The community presents opportunities for investment in our main program areas: Families and Communities, Education and Youth Development.
- Educators and public and non-profit service providers have productive working relationships and engage residents with a spirit of inclusion and interdependence.
- Local leaders demonstrate commitment to the community as a whole by championing issues and efforts beyond the scope of their own roles and agencies.

In addition to direct place-based grants, **Cowell awards resource capacity-building grants to advance our main program fields.** These grants enhance the resources, practices and cohesiveness of a field overall and are designed to benefit grantees engaged in place-based work, among others.

We rarely make resource capacity-building grants in response to unsolicited inquiries. Nonetheless, we recommend that prospective applicants contact the Foundation to describe your work and explore the fit with Cowell's interests.

While funding inquiries are welcome year-round, Cowell has a structured **process for reviewing and approving prospects and proposals:** 

## S. H. COWELL FOUNDATION EIN 94-1392803 December 31, 2018

- 1. Make sure your community is aligned with Cowell's Strategy and Criteria as described above.
- 2. Call the Foundation. Before sending a letter or proposal to the Foundation, call our office at 415.397.0285 and talk with a program assistant. In addition to describing your organization and its work, be prepared to describe your community and potential opportunities for Cowell to invest in all three of its program areas: Strengthening Families and Communities, Education and Youth Development. After this call you will be advised about next steps.
- 3. If your work meets the criteria, you will be invited to send us a letter of introduction to your community. In response to the letter, we may decide to visit. We will ask for a tour of your community to learn about the places in which residents live, learn, work and access resources. We will also ask to hear from other leaders about how they work together and where there are opportunities for Cowell to invest in efforts to Strengthen Families and Communities, Education and Youth Development.
- 4. If your work aligns with the Foundation's priorities, you will be invited to submit a request through our online portal. In addition to receiving a link to the portal, you will be advised of what to include in the request.

We believe that you are an expert in your community. You know what programs, projects and initiatives will improve outcomes for your youth and families, and you know how best to maximize and activate your community's distinctive assets. If your approach to community change includes the following, we want to hear from you:

- Bringing together key community stakeholders who collectively have the skills needed to be successful.
- Initiating and fostering productive working relationships.
- Activating the strong sense of place and community that exists among residents.
- Readiness and capacity to execute a work plan.
- Commitment to best practices.
- Openness to sharing the lessons learned with peers and other leaders in your field.

It may take several months for an initial inquiry to result in an invitation to submit a proposal, and it's not uncommon for as much as a year to pass until a first grant is approved by our board of directors. Our program officers typically work with an applicant organization through multiple drafts in an effort to create a sound project plan and grant proposal. However, the proposal process is usually shorter for current grantees seeking renewed support.

Each inquiry and proposal is handled personally by one program officer, but the entire staff team works together to assess a community's fit with Cowell's grantmaking strategy. In response to a promising inquiry from an organization in a community that's new to Cowell, our staff visits as a team. We have found that this intensive, early engagement with the community leads to a mutually better-informed and more cooperative working relationship over time.

When a program officer finally recommends a proposal to the board of directors, another round of critical thinking occurs. Our board reviews each proposal with care. Not every proposal is approved, but those that are funded have our full understanding and support.

#### Statement D

## S. H. COWELL FOUNDATION EIN 94-1392803 December 31, 2018

Once a grant-funded project is begun, the program officer remains involved as a thought-partner and ally. We regularly visit our grantees and closely review their progress reports. We consider proposals for renewed funding only if grantees achieve significant progress toward mutually agreed-upon objectives. In the case of a multi-year grant, the release of payments depends on evidence of progress. If objectives are not being met, grants may be cancelled.

Our decision to invest in a community represents a mutual commitment that we hope will grow over time. We usually start small, with a grant in one program area. Then, seeing that aspirations, relationships and accomplishments are growing, we explore promising opportunities to make grants in other program areas. When progress is not forthcoming, however, or when collaboration is not possible, we may choose to discontinue funding in that community.

But we know that meaningful change takes time. In communities where we have made the deepest investments, we have stayed active for ten years or more and have seen multiple grantee organizations -- and, most importantly, the children, youth and families they serve -- achieve significant milestones of progress. In the last stages of our involvement, we help our grantees plan and position themselves for long-term sustainability, adaptability and accomplishment.

EXTENDED TO NOVEMBER 15, 2019 Form **990-T Exempt Organization Business Income Tax Return** OMB No. 1545-0687 (and proxy tax under section 6033(e)) For calendar year 2018 or other tax year beginning ► Go to www.irs.gov/Form990T for instructions and the latest information. epartment of the Treasury ▶ Do not enter SSN numbers on this form as it may be made public if your organization is a 501(c)(3). Internal Revenue Service Check box if Name of organization ( Check box if name changed and see instructions.) address changed **B** Exempt under section Print S. H. COWELL FOUNDATION 94-1392803 E Unrelated business activity code (See instructions.) X 501(c)(3 Number, street, and room or suite no. If a P.O. box, see instructions. Type 595 MARKET STREET, NO. 950 408(e) 220(e) 408A 530(a) City or town, state or province, country, and ZIP or foreign postal code 529(a) SAN FRANCISCO, CA 94105 531120 C Book value of all assets F Group exemption number (See instructions.) 119, 349, 536. G Check organization type X 501(c) corporation 501(c) trust 401(a) trust Other trust **H** Enter the number of the organization's unrelated trades or businesses. Describe the only (or first) unrelated trade or business here **SEE STATEMENT** 16 \_ . If only one, complete Parts I-V. If more than one, describe the first in the blank space at the end of the previous sentence, complete Parts I and II, complete a Schedule M for each additional trade or business, then complete Parts III-V. During the tax year, was the corporation a subsidiary in an affiliated group or a parent-subsidiary controlled group? X No If "Yes," enter the name and identifying number of the parent corporation. Telephone number  $\blacktriangleright$  (415)397-0285 J The books are in care of ► ANN ALPERS Part I Unrelated Trade or Business Income (A) Income (B) Expenses (C) Net 1a Gross receipts or sales c Balance ..... **b** Less returns and allowances 1c 2 Cost of goods sold (Schedule A, line 7) 3 3 Gross profit. Subtract line 2 from line 1c 4a Capital gain net income (attach Schedule D) 4a **b** Net gain (loss) (Form 4797, Part II, line 17) (attach Form 4797) 4h c Capital loss deduction for trusts 4c Income (loss) from a partnership or an S corporation (attach statement) 5 5 Rent income (Schedule C) 6 7 7 Unrelated debt-financed income (Schedule E) 8 8 Interest, annuities, royalties, and rents from a controlled organization (Schedule F) Investment income of a section 501(c)(7), (9), or (17) organization (Schedule G) 9 9 Exploited exempt activity income (Schedule I) 10 10 Advertising income (Schedule J) 11 11 Other income (See instructions; attach schedule) 12 13 Total. Combine lines 3 through 12 Part II Deductions Not Taken Elsewhere (See instructions for limitations on deductions.) (Except for contributions, deductions must be directly connected with the unrelated business income.) Compensation of officers, directors, and trustees (Schedule K) 14 14 15 Salaries and wages 15 16 16 17 17 Interest (attach schedule) (see instructions) 18 18 19 Taxes and licenses 19 Charitable contributions (See instructions for limitation rules) 20 20 Depreciation (attach Form 4562) 21 21 22 Less depreciation claimed on Schedule A and elsewhere on return 22b 23 23 Contributions to deferred compensation plans 24 24

25 Employee benefit programs 25 Excess exempt expenses (Schedule I) 26 26 27 Excess readership costs (Schedule J) 27 Other deductions (attach schedule) 28 Total deductions. Add lines 14 through 28 29 29 0. 30 Unrelated business taxable income before net operating loss deduction. Subtract line 29 from line 13 30 31 Deduction for net operating loss arising in tax years beginning on or after January 1, 2018 (see instructions) 31 Unrelated business taxable income. Subtract line 31 from line 30

823701 01-09-19 LHA For Paperwork Reduction Act Notice, see instructions.

Form **990-T** (2018)

Part II	II	Total Unrelated Business Taxab	le Income					
33	Total	of unrelated business taxable income compute	d from all unrelated trades o	or businesses	(see instruct	tions)	33	0.
35	Dedu	ction for net operating loss arising in tax years	beginning before January 1	, 2018 (see ins	structions)		35	
36	Total of unrelated business taxable income before specific deduction. Subtract line 35 from the sum of							
	lines	33 and 34					36	
37	Speci	ific deduction (Generally \$1,000, but see line 3					37	1,000.
38		lated business taxable income. Subtract line						
		the smaller of zero or line 36					38	0.
Part I	<b>V</b>	Tax Computation						
		<b>nizations Taxable as Corporations</b> . Multiply li					39	0.
40	Trust	s Taxable at Trust Rates. See instructions for						
		Tax rate schedule or Schedule D (For	m 1041)			<b>&gt;</b>	<b>►</b> 40	
							<b>►</b> 41	
42	Alterr	native minimum tax (trusts only)					42	
43	Tax o	on Noncompliant Facility Income. See instruct	tions					
44	Total	. Add lines 41, 42, and 43 to line 39 or 40, whi	chever applies				44	0.
Part V		Tax and Payments						
		gn tax credit (corporations attach Form 1118; t						
C			4 0007\					
		t for prior year minimum tax (attach Form 880)					45.	
e 46	Cubtr	credits. Add lines 45a through 45d					45e	0.
	Othor	act line 45e from line 44	Form 9611	7 Form	0066	Othor (-Hbbbd-l-)	46	
47								0.
40 49	<ul> <li>Total tax. Add lines 46 and 47 (see instructions)</li> <li>2018 net 965 tax liability paid from Form 965-A or Form 965-B, Part II, column (k), line 2</li> </ul>							0.
		nents: A 2017 overpayment credited to 2018					. 49	
		estimated tax payments						
		eposited with Form 8868						
		gn organizations: Tax paid or withheld at sourc						
		up withholding (see instructions)						
		t for small employer health insurance premium						
		credits, adjustments, and payments: Fo						
9		Form 4136 Ot		Total	▶ 50g			
51		payments. Add lines 50a through 50g					51	
52	Estim	nated tax penalty (see instructions). Check if Fo	rm 2220 is attached 🕨				52	
53		lue. If line 51 is less than the total of lines 48, 4					53	
54		payment. If line 51 is larger than the total of lir				<b>&gt;</b>	54	
55		the amount of line 54 you want: Credited to 2				Refunded	55	
Part V	/  5	Statements Regarding Certain A	Activities and Othe	r Informat	tion (see	instructions)		
56		y time during the 2018 calendar year, did the o	-	-		-		Yes No
		a financial account (bank, securities, or other) i			-			
	FinCE	N Form 114, Report of Foreign Bank and Finan	icial Accounts. If "Yes," enter	r the name of t	the foreign c	ountry		
	here	•						X
57		g the tax year, did the organization receive a di		e grantor of, o	r transferor	to, a foreign trust?		Х
		s," see instructions for other forms the organiz	•					
58	_	the amount of tax-exempt interest received or not penalties of perjury, I declare that I have examined to			Latatamanta a	nd to the best of my know	dodgo and hali	of it in true
Sign		rrect, and complete. Declaration of preparer (other than					nouge and bell	J1, 16 13 ti αUC,
Here				DDFCTI	ייואים	Ī	-	iscuss this return with
		Signature of officer	Date	PRESII	T NTIT		the preparer s instructions)?	hown below (see  X Yes No
		Print/Type preparer's name	Preparer's signature	1.51.5	Date	Check	if PTIN	22   100     140
D.::			i reparer s signature		שמוט			
Paid   self- employed   Propagar   ROGER BULOSAN   P002						0221282		
Prepa		Firm's name ► MARCUM LLP				Firm's EIN		-1986323
Use C	nıy		RY STREET SUI	TE 170	0	THIN S LIN		
		Firm's address SAN FRANCIS			-	Phone no.	(415)	432-6200
823711 01-	-09-19					· · · · · · · · · · · · · · · · · · ·		Form <b>990-T</b> (2018)

Schedule A - Cost of Goods	<b>s Sold.</b> Enter	method of inver	ntory v	aluation > N/A					
1 Inventory at beginning of year				Inventory at end of yea	r		6		
2 Purchases	2		7	Cost of goods sold. St	ıbtract	line 6			
3 Cost of labor	3			from line 5. Enter here	and in I	Part I,			
4 a Additional section 263A costs				line 2			7		
(attach schedule)			8	Do the rules of section	263A (	with respect to		Yes	No
<b>b</b> Other costs (attach schedule)				property produced or a	cquired	for resale) apply to			<b>_</b>
5 Total. Add lines 1 through 4b	5	<b></b>		the organization?	<u></u>	IWII D. I D.			X
Schedule C - Rent Income (see instructions)	(From Real	Property and	ı Per	sonai Property L	ease	a with Real Prope	erty)		
Description of property									
(1)									
(2)									
(3)									
(4)						1			
	:	ed or accrued				3(a) Deductions directly of	connected w	vith the income i	in
(a) From personal property (if the per rent for personal property is more 10% but not more than 50%)	e than	of rent for	personal	onal property (if the percentag property exceeds 50% or if ed on profit or income)	columns 2(a) and 2(b) (attach sche			n schedule)	··
(1)									
(2)									
(3)									
(4)									
Total	0.	Total			0.				
(c) Total income. Add totals of columns		ter			•	(b) Total deductions. Enter here and on page 1,			•
here and on page 1, Part I, line 6, column Schedule E - Unrelated Deb		Income (ass	inatru	ations)	0.	Part I, line 6, column (B)	<u> </u>		0.
Schedule E - Officialed Der	Jt-i manceu	income (see	Instru	ctions)		3. Deductions directly conn	ected with o	r allocable	
			2	. Gross income from		to debt-finance		anocabic	
1. Description of debt-fit	nanced property			or allocable to debt- financed property	(a)	Straight line depreciation (attach schedule)		Other deduction	
						(anaon concurs)	,	,	•
(1)									
(2)									
(3)									
(4)									
4. Amount of average acquisition	5 Average	adjusted basis	6	Column 4 divided		7. Gross income	8 /	Allocable deduc	tions
debt on or allocable to debt-financed property (attach schedule)	of or a debt-fina	allocable to nced property n schedule)		by column 5			nn 6 x total of co 3(a) and 3(b))	olumns	
(1)	1-740	· · · · · · · · · · · · · · · · · · ·	+	%					
(1) (2)				<del>70</del> %					
(3)			+	<u>%</u>			1		
(4)			+	%			1		
\7/	<u>I</u>			70		Taken have and an acce of	Fater	have and an	1
						Enter here and on page 1, Part I, line 7, column (A).		here and on pag I, line 7, column	
Totals				_		0.	. [		0.
Total dividends-received deductions in				·······			+		<del>~</del>

Form **990-T** (2018)

Schedule F - Interest,	Annuities, R	oyaities, a		From Co Controlled O			tions	(see ins	truction	S)	
1. Name of controlled organiza	ition	2. Employer identification number	3. Net unre	elated income instructions)	<b>4</b> . Tota	al of specified nents made	includ	t of column 4 t ed in the contr ation's gross i	olling	6. Deductions directly connected with income in column 5	
(1)											
(2)											
(3)											
(4)	·										
Nonexempt Controlled Organ	1	dinasana (laas)	0 7-1-1	- <b>f</b> 1611		40 David of a class	0 414	to to alcord	44 5:	disable on all seathers are a sea of	
7. Taxable Income	8. Net unrelate (see ins	tructions)	y. Totali	of specified payr made	nents	Part of column 9 that is included in the controlling organization's gross income     with ir		ductions directly connected income in column 10			
(1)											
(2)											
(3)											
(4)											
						Add colum Enter here and line 8, c		1, Part I,		dd columns 6 and 11. nere and on page 1, Part I, line 8, column (B).	
Totals								0.		0.	
Schedule G - Investme	ent Income o	of a Section	on 501(c)(7	), (9), or (	17) Org	anization					
	tructions)				. [	3. Deduction		<b>4</b> . Set-	acidac	5. Total deductions	
	cription of income			2. Amount of	income	directly conne (attach sched		(attach s		and set-asides (col. 3 plus col. 4)	
(1)											
(2)											
(4)											
(4)				Enter here and	on page 1					Enter here and on page 1,	
				Part I, line 9, co						Part I, line 9, column (B).	
Totals			•		0.					0.	
Schedule I - Exploited (see instr	-	ivity Inco	me, Other	Than Adv		g Income					
1. Description of exploited activity	2. Gross unrelated busin- income from trade or busine	ess direct with o	Expenses city connected in production funrelated iness income	4. Net incon from unrelated business (co minus colum gain, compute through	d trade or blumn 2 n 3). If a e cols. 5	5. Gross inco from activity t is not unrelat business inco	hat ed	<b>6.</b> Exp attributa colur	able to	7. Excess exempt expenses (column 6 minus column 5, but not more than column 4).	
(1)											
(1) (2) (3) (4)											
(3)											
(4)											
	Enter here and page 1, Part line 10, col. (A	, pa .). line	er here and on ge 1, Part I, e 10, col. (B).							Enter here and on page 1, Part II, line 26.	
Totals  Schedule J - Advertisi	ng Income	0.	0.							0.	
Part I Income From				solidated	Basis						
1. Name of periodical	adve	Gross rtising ome	3. Direct advertising costs	or (loss) (c col. 3). If a g	tising gain ol. 2 minus ain, compute nrough 7.	5. Circulat income		6. Reade cost		7. Excess readership costs (column 6 minus column 5, but not more than column 4).	
(1)											
(2)											
(1) (2) (3) (4)											
(4)											
Totals (carry to Part II, line (5))	<b>.</b>	0.	0	•						0.	
										Form <b>990-T</b> (2018)	

823731 01-09-19

## Part II Income From Periodicals Reported on a Separate Basis (For each periodical listed in Part II, fill in columns 2 through 7 on a line-by-line basis.)

1. Name of periodical	2. Gross advertising income	3. Direct advertising costs	4. Advertising gain or (loss) (col. 2 minus col. 3). If a gain, compute cols. 5 through 7.	5. Circulation income	6. Readership costs	7. Excess readership costs (column 6 minus column 5, but not more than column 4).
(1)						
(2)						
(3)						
(4)						
Totals from Part I	0.	0.				0.
	Enter here and on page 1, Part I, line 11, col. (A).	Enter here and on page 1, Part I, line 11, col. (B).				Enter here and on page 1, Part II, line 27.
Totals, Part II (lines 1-5)	0.	0.				0.

Schedule K - Compensation of Officers, Directors, and Trustees (see instructions)

1. Name	2. Title	3. Percent of time devoted to business	Compensation attributable to unrelated business
(1)		%	
(2)		%	
(3)		%	
(4)		%	
Total. Enter here and on page 1, Part II, line 14		<b>&gt;</b>	0.

Form **990-T** (2018)

FORM 990-T DESCRIPTION OF ORGANIZATION'S PRIMARY UNRELATED STATEMENT 16
BUSINESS ACTIVITY

THE FOUNDATION IS A PASSIVE INVESTOR IN VARIOUS PARTNERSHIPS WHICH REPORT THE AMOUNT OF PASS-THROUGH INCOME THAT IS SUBJECT TO UNRELATED BUSINESS INCOME TAX.

TO FORM 990-T, PAGE 1

#### Form **8868**

(Rev. January 2019)

Department of the Treasury Internal Revenue Service

## Application for Automatic Extension of Time To File an Exempt Organization Return

File a separate application for each return.

► Go to www.irs.gov/Form8868 for the latest information.

OMB No. 1545-1709

**Electronic filing (e-file).** You can electronically file Form 8868 to request a 6-month automatic extension of time to file any of the forms listed below with the exception of Form 8870, Information Return for Transfers Associated With Certain Personal Benefit Contracts, for which an extension request must be sent to the IRS in paper format (see instructions). For more details on the electronic filing of this form, visit <a href="https://www.irs.gov/e-file-providers/e-file-for-charities-and-non-profits">https://www.irs.gov/e-file-providers/e-file-for-charities-and-non-profits</a>.

#### Automatic 6-Month Extension of Time. Only submit original (no copies needed).

All corporations required to file an income tax return other than Form 990-T (including 1120-C filers), partnerships, REMICs, and trusts must use Form 7004 to request an extension of time to file income tax returns.

				Enter file	er's identifying	number
Type or print	Name of exempt organization or other filer, see instru-	ctions.		Employe	dentification	number (EIN) o
•	S. H. COWELL FOUNDATION				94-139	2803
File by the due date for filing your return. See	Number, street, and room or suite no. If a P.O. box, s 595 MARKET STREET, NO. 950	ee instruc	tions.	Social se	curity number	(SSN)
instructions.	City, town or post office, state, and ZIP code. For a for SAN FRANCISCO, CA 94105	oreign add	ress, see instructions.			
Enter the	Return Code for the return that this application is for (file	e a separa	te application for each return)			0 7
Applicati	on	Return	Application			Return
Is For		Code	Is For			Code
Form 990	or Form 990-EZ	01	Form 990-T (corporation)			07
Form 990	-BL	02	Form 1041-A			08
Form 472	0 (individual)	03	Form 4720 (other than individual)			09
Form 990	-PF	04	Form 5227			10
Form 990	-T (sec. 401(a) or 408(a) trust)	05	Form 6069			11
Form 990	-T (trust other than above)	06	Form 8870			12
Teleph  If the c  If this i	ANN ALPERS  books are in the care of ▶ 595 MARKET STRENT  from No. ▶ (415)397-0285  corganization does not have an office or place of business is for a Group Return, enter the organization's four digit of the corporation	s in the Un Group Exe	Fax No. ► (415)986-6 ited States, check this box	786 If this is fo	r the whole gro	Dup, check this
Teleph  If the complete in th	books are in the care of ▶ $595$ MARKET STRESTORE No. ▶ $(415)397-0285$ organization does not have an office or place of business is for a Group Return, enter the organization's four digit (	s in the Un Group Exe and atta NOVEI anization's	Fax No.   (415) 986-6  ited States, check this box  imption Number (GEN)  ach a list with the names and EINs of the state	786  If this is fo f all members the exem	r the whole gro	oup, check this on is for.
Teleph  If the c  If this is box ▶  I I ret the  If the c	books are in the care of ▶ $\frac{595 \text{ MARKET STRE}}{7-0285}$ from No. ▶ $(415)397-0285$ organization does not have an office or place of business is for a Group Return, enter the organization's four digit of a Group Return, enter the organization's four digit of a life it is for part of the group, check this box ▶ quest an automatic 6-month extension of time until organization named above. The extension is for the organization and the organization organiza	s in the Un Group Exe and atta NOVEI anization's	Fax No. (415) 986 – 6 ited States, check this box emption Number (GEN) ach a list with the names and EINs of  MBER 15, 2019 return for:  ad ending	786  If this is fo f all members the exem	r the whole gro	oup, check this on is for.
Teleph  If the c  If this is box ▶ [  I retthe  If the c  I retthe  I retthe  I a retthe	books are in the care of ▶ $\frac{595 \text{ MARKET STRE}}{7-0285}$ from No. ▶ $(415)397-0285$ forganization does not have an office or place of business is for a Group Return, enter the organization's four digit of the group, check this box ▶   quest an automatic 6-month extension of time until organization named above. The extension is for the organization named above. The extension is for the organization tax year beginning  tax year beginning  the tax year entered in line 1 is for less than 12 months, concluding the control of the period of the period of the period of the property of the period of	s in the Un Group Exe and atta NOVEI anization's , ar	Fax No. ► (415)986-6 ited States, check this box imption Number (GEN) ach a list with the names and EINs or  MBER 15, 2019 , to fill return for:  Independent of the control of th	786  If this is fo fall members the exemulation of	r the whole groers the extensing the extension of the ext	oup, check this on is for.
Teleph  If the c  If this is box ▶ [  1   I retthe    L	books are in the care of ▶ $\frac{595 \text{ MARKET STRE}}{7-0285}$ from No. ▶ $(415)397-0285$ forganization does not have an office or place of business is for a Group Return, enter the organization's four digit of a Group Return, enter the organization's four digit of a life is for part of the group, check this box ▶   quest an automatic 6-month extension of time until organization named above. The extension is for the organization named above. The extension is for the organization named above. The extension is for the organization tax year beginning  the tax year entered in line 1 is for less than 12 months, concluding the conclusion of the proof of the conclusion of the organization of the organiza	s in the Un Group Exe and atta  NOVEI anization's , ar heck reaso	Fax No. ► (415)986-6 ited States, check this box mption Number (GEN) ach a list with the names and EINs or  MBER 15, 2019 return for:  Ind ending  Initial return  Initial return  Initial return	786  If this is fo fall memb	r the whole gro	oup, check this on is for.
Teleph  If the c  If the c  If this is box ▶  I  I retthe  L  Z  If th  any  b  If th	books are in the care of ▶ 595 MARKET STRENT TO BOOK STRENT TO BO	NOVEI anization's , ar heck reaso	Fax No.   (415) 986 – 6  ited States, check this box  mption Number (GEN)  ach a list with the names and EINs or  MBER 15, 2019  return for:  ad ending  on: Initial return  enter the tentative tax, less  y refundable credits and	786  If this is fo fall memb e the exem  Final retur	r the whole gro	oup, check this on is for.
Teleph  If the c  If the c  If this is box ▶  I retthe  L  2 If tr  3a If tr  any b If the	books are in the care of ▶ 595 MARKET STRENT on the No. ▶ (415)397-0285  organization does not have an office or place of business is for a Group Return, enter the organization's four digit of the group, check this box ▶   quest an automatic 6-month extension of time until organization named above. The extension is for the organization tax year beginning  The tax year entered in line 1 is for less than 12 months, conclude the conclusion of time until organization is for Forms 990-BL, 990-PF, 990-T, 4720, or ononrefundable credits. See instructions.  In application is for Forms 990-PF, 990-T, 4720, or 6069 imated tax payments made. Include any prior year overp	NOVEI anization's , ar heck reaso , or 6069, or	Fax No.   (415) 986 – 6  ited States, check this box  mption Number (GEN)  ach a list with the names and EINs or  MBER 15, 2019  treturn for:  ad ending  on: Initial return  enter the tentative tax, less  y refundable credits and lowed as a credit.	786  If this is fo fall members the exemulation of	r the whole groers the extensing the extension of the ext	oup, check this on is for.
Teleph  If the c  If this is box ▶  I I rect the   If the c  I I rect the   I I I I I I I I I I I I I I I I I I	books are in the care of ▶ 595 MARKET STRENT TO BOOK STRENT TO BO	NOVEI anization's , ar heck reaso , or 6069, or enter anyment all	Fax No.   (415) 986 – 6  ited States, check this box comption Number (GEN)  ach a list with the names and EINs of  MBER 15, 2019  the return for:  and ending  on:  Initial return  center the tentative tax, less  of refundable credits and lowed as a credit.  In this form, if required, by	786  If this is fo fall memb e the exem  Final retur	r the whole gro	oup, check this on is for.

LHA For Privacy Act and Paperwork Reduction Act Notice, see instructions.

MAIL TO: DEPARTMENT OF THE TREASURY
INTERNAL REVENUE SERVICE CENTER
OGDEN, UT 84201-0045

Form 8868 (Rev. 1-2019)

TAXABLE YEAR **2018** 

## California Exempt Organization Annual Information Return

828941 12-12-18 FORM

199

Ca	endar Year	2018 or fiscal year beginning (mm/dd/yyyy)			, and endin	ng (mm/dd/yyy	yy)				
C	orporation/Or	ganization name				Cali	ifornia corpo	oration n	umber		
<u>S</u>	. н.	COWELL FOUNDATION					1505	866			
Ad	dditional infor	mation. See instructions.					EIN				
_							94-1	392	803		
		(suite or room)					PMB no.				
		RKET STREET, NO. 950				Ta					
Ci	-	NATAGO				State	ZIP code	_			
_		ANCISCO				CA	9410		4-		—
FC	reign country	name	Foreign province/state/o	county			Foreign p	ostai coc	ie		
_	Eirot Dotu	rn	Van <b>Y</b> No	I If overn	t under D 9 T(	C Coation 227	01d boot	ho orac	nization		
В		Return •							anization ● Yes ∑	7	Nο
C		on 4947(a)(1) trust							701g? •  Yes ∑		
D		rmation Return?			-	ss receipts fro			-		NO
_		Dissolved Surrendered (Withdrawn) N	//erged/Reorganized		_	ıblic charity ex					_
	Enter date:	(mm/dd/yyyy)		_	-	neets the filing					
Ε	Check ac	counting method: (1) Cash (2) X Accrua	al (3) Other			equired	-				
F	Federal re	eturn filed? (1) $\bullet$ $\mathbf{X}$ 990T (2) $\bullet$ $\mathbf{X}$ 990PF (3)	● Sch H ( 990)	<b>M</b> Is the or	ganization a L	_imited Liabili	ty Compai	ny?	•	ζ	No
	` ,	Other 990 series	1	N Did the o	rganization f	ile Form 100 d	or Form 10	09 to			
G		roup filing? See instructions							•	۱ 🔼	No
Н		ganization in a group exemption	Yes X No		-	ider audit by t				_	
	If "Yes," w	hat is the parent's name?				year?			······· = · · · =	<u> </u>	
	Distance of					1024 pending			Yes 2	2	No
ı		rganization have any changes to its guidelines ted to the FTB? See instructions	Yes X No	Date filed	a with IRS _						
F		omplete Part I unless not required to file this fo		mation R ar	nd C						
÷		1 Gross sales or receipts from other sources					•	1	14,014,85	8	00
		2 Gross dues and assessments from member						2		-	00
								3		$\neg$	00
	Receipts	Gross contributions, gifts, grants, and sim Total gross receipts for filing requirement test. Add This line must be completed. If the result is less that	l line 1 through line 3. an \$50,000, see General Info	ormation B .				4	14,014,85	8	00
-	and	5 Cost of goods sold		• [	5		00				
H	levenues	<ul><li>5 Cost of goods sold</li><li>6 Cost or other basis, and sales expenses of</li></ul>	assets sold	• [	6 7	,308,9	39 00				
		7 Total costs. Add line 5 and line 6						7	7,308,93		
_		8 Total gross income. Subtract line 7 from li						8	6,705,91		
F	xpenses	9 Total expenses and disbursements. From S						9	7,452,90	2	00
_		10 Excess of receipts over expenses and disb						10	<746,983		
								11		-	00
		<ul><li>12 Use tax. See General Information K</li><li>13 Payments balance. If line 11 is more than I</li></ul>	ling 10 gubtroot ling 10	from line 1				12		-	00
_	iling Fee	<ul><li>Payments balance. If line 11 is more than I</li><li>Use tax balance. If line 12 is more than line</li></ul>						14		$\dashv$	00
	illing i ee	15 Filing fee \$10 or \$25. See General Informa						15	1	_	00
		16 Penalties and Interest. See General Information						16			00
								_		_	00
_		17 Balance due. Add line 12, line 15, and line Under penalties of perjury, I declare that I have examined it is true, correct, and complete. Declaration of preparer (co	this return, including accompther than taxpayer) is based	npanying sche d on all inform	dules and state ation of which p	ements, and to the preparer has any	e best of m	y knowle	dge and belief,		
Siç He				Title		Date	J	- 1	Telephone		
	10	Signature of officer	þ	PRES <u>I</u> I							
		Parameter	_	Da	ate	Check	if		PTIN		
		Preparer's signature				self-er	mployed		P00221282		
Рa		Firm's name							• Firm's FEIN		
	eparer's	(or yours, if self-		1700					11-1986323 ● Telephone		
Us	e Only	employed) 1 MONTGOMERY STR		T / U U						201	<b>Λ</b> Λ
_		SAN FRANCISCO, C		aatriia#:a			• X	1	(415) 432-6	)∠(	<u> </u>
		May the FTB discuss this return with the prepare	ei biiuwii abuve? 5ee Il	าธนานปนิบทร			▾ഥ∆	Yes	No		

#### S. H. COWELL FOUNDATION

Part II Organizations with gross receipts of more than \$50,000 and private foundations regardless of amount of gross receipts - complete Part II or furnish substitute information.

828951	12-12-18

	1	Gross sales or receipts from all	business activities. See inst	ructions	•	1	00
	2	! Interest			•	2	236,144 00
	3					3	538,963 00
Receipt	:s 4				_	4	00
from	5	Gross royalties			•	5	50 00
Other	6	Gross amount received from sale	e of assets (See Instructions	s) STMT 2 STA	TEMENT 1 •	6	13,239,701 00
Sources	3   7	Other income			•	7	00
	8			through line 7. Enter here and or		8	14,014,858 00
	9			STA		9	4,992,386 00
	10	Disbursements to or for member	rs		······································	10	00
	11	Compensation of officers, direct	ors, and trustees	SEE STA	TEMENT 4 ●	11	210,127 00
	12	Other salaries and wages			•	12	721,603 00
Expens	ı					13	260 044
and	14					14	368,844 00
Disburs		Rents			······•	15	164,258 00
ments	16	Depreciation and depletion (See	instructions)	SEE STA	• • • • • • • • • • • • • • • • • • •	16	9,653 00
	17	Other Expenses and Disburseme	nts	SEE STA	TEMENT 5 •	17	986,031 00
Saha	18 dule I					18	7,452,902 00 able year
	uule i	<ul> <li>Balance Sheet</li> </ul>		of taxable year		JI LAX	•
Assets	. L		(a)	(b) 5,038,057	(c)		(d) • 5,801,552
1 Cas		to receive blo		3,030,037			• J,001,332
		ts receivable eceivable <b>STMT</b> 6		8,251,014			• 8,192,158
		eceivable SIMI O		0,231,014			• 0,152,150
		I state government obligations					•
		s in other bonds					•
		s in stock					•
	rtgage l						•
	ier inves	~		115,822,644			• 104,585,547
		ble assets	377,90		397,78	31	201/000/01/
h h	ess acc	umulated depreciation	( 190,189				197,939
							•
12 Oth	ier asset	s STMT 8		504,617			• 572,340
		S		129,804,049			119,349,536
		net worth					
<b>14</b> Acc	counts p	ayable		120,501			• 136,496
		ns, gifts, or grants payable					•
		notes payable					•
<b>17</b> Mo	rtgages	payable					•
<b>18</b> Oth	er liabil	payable ities STMT 9		551,004			776,724
<b>19</b> Cap	oital sto	ck or principal fund					•
<b>20</b> Paid	d-in or cap	pital surplus. Attach reconciliation					•
<b>21</b> Ref	tained ea	arnings or income fund		129,132,544			<ul><li>118,436,316</li></ul>
		ities and net worth		129,804,049			119,349,536
Sche	dule I		per books with income per				
		Do not complete this sche		dule L, line 13, column (d), is less			
<b>1</b> Net	income	per books	<b>•</b> <10,696,	228> 7 Income recorded	on books this year		

<b>◆&lt;10,696,228&gt;</b>	7 Income recorded on books this year	
•	not included in this return STMT 10	• <9,949,245>
•	8 Deductions in this return not charged	
•	against book income this year	•
	9 Total. Add line 7 and line 8	<9,949,245>
•	10 Net income per return.	
<10,696,228>	Subtract line 9 from line 6	<746,983>
	•	not included in this return STMT 10  Below Deductions in this return not charged against book income this year  Total. Add line 7 and line 8  Net income per return.

**Side 2** Form 199 2018

022

3652184

CA 199 GROSS AMOUNT FRO	M SALE OF IN	/ESTMEN	T PROP	ERTY	STATEM	ENT 1
DESCRIPTION		ATE JIRED	DAT! SOLI		METHOD ACQUIRED	
VANGUARD			12/31	/18 I	PURCHASEI	_ )
	COST OR OTHER BASIS	DEPR	EC.	EXPENSOF SA		ROSS S PRICE
	0.		0.		0.	1,886.
DESCRIPTION		ATE JIRED	DAT! SOL!		METHOD ACQUIRED	_
FROM K-1 ACTIVITY - 1256 CONTRAC	T		12/31	/18 I	PURCHASEI	)
	COST OR OTHER BASIS	DEPR	EC.	EXPENSOF SAI	-	ROSS S PRICE
	<5,324.>		0.	5,3	24.	0.
DESCRIPTION		ATE JIRED	DAT! SOL!		METHOD ACQUIRED	
FROM K-1 ACTIVITY - 1256 CONTRAC	 T		12/31	/18 I	PURCHASEI	)
	COST OR OTHER BASIS	DEPR	EC.	EXPENS OF SA		ROSS S PRICE
	<3,550.>		0.	3,5	50.	0.
DESCRIPTION		ATE JIRED	DAT!		METHOD ACQUIRED	
WFB AGI CLASS ACTION SETTLEMENT			12/31	/18 I	PURCHASEI	_ )
	COST OR OTHER BASIS	DEPR	EC.	EXPENSOF SA		ROSS S PRICE
	0.		0.		0.	740.
DESCRIPTION		ATE JIRED	DATI SOLI		METHOD ACQUIRED	
ETON PARK			12/31	/18 I	PURCHASEI	)
	COST OR OTHER BASIS	DEPR	EC.	EXPENSOF SA		ROSS S PRICE
	4,767.		0.		0.	26,909.

DESCRIPTION	DA ACQU		DATE SOLD		ETHOD QUIRED	
DODGE AND COX			12/31/	18 PUF	RCHASED	-
	COST OR OTHER BASIS	DEPF		EXPENSE OF SALE		OSS PRICE
	0.		0.	0	. 25	7,302.
DESCRIPTION	DA ACQU		DATE SOLD		ETHOD QUIRED	
DODGE AND COX			12/31/	18 PUF	RCHASED	
	COST OR OTHER BASIS	DEPF		EXPENSE OF SALE		OSS PRICE
	0.		0.	0	•	6,065.
DESCRIPTION	DA ACQU		DATE SOLD		ETHOD QUIRED	_
LEGACY			12/31/	18 PUF	RCHASED	
	COST OR OTHER BASIS	DEPF		EXPENSE OF SALE		OSS PRICE
	0.		0.	0	•	0.
DESCRIPTION	DA ACQU		DATE SOLD		ETHOD QUIRED	_
LUXOR			12/31/	18 PUF	RCHASED	
	COST OR OTHER BASIS	DEPF		EXPENSE OF SALE		OSS PRICE
	15,073.		0.	0	. 1	9,326.
DESCRIPTION	DA ACQU		DATE SOLD		ETHOD QUIRED	_
PELHAM			12/31/	18 PUF	RCHASED	
	COST OR OTHER BASIS	DEPI		EXPENSE OF SALE		OSS PRICE
	3,000,000.		0.	0	. 3,75	8,921.
DESCRIPTION	DA ACQU		DATE SOLD		ETHOD QUIRED	_
ETON PARK			12/31/	18 PUF	RCHASED	
	COST OR OTHER BASIS	DEPF		EXPENSE OF SALE		OSS PRICE
	21,468.		0.	0	. 3	7,614.

DESCRIPTION	DA ACQU	TE IRED	DATI SOLI			THOD UIRED	
STEADFAST			12/31/	/18	PUR	CHASED	
	COST OR OTHER BASIS	DEPF	REC.		PENSE SALE		OSS PRICE
	1,085,386.		0.		0.	1,89	0,731.
DESCRIPTION	DA ACQU	TE IRED	DATI SOLI			THOD UIRED	
ETON PARK			12/31/	/18	PUR	CHASED	'
	COST OR OTHER BASIS	DEPF	REC.		PENSE SALE		OSS PRICE
	132,608.		0.		0.	16	8,046.
DESCRIPTION	DA ACQU	TE IRED	DATI SOLI			THOD UIRED	
GENERATION IM			12/31/	/18	PUR	CHASED	
	COST OR OTHER BASIS	DEPF	REC.		PENSE SALE		OSS PRICE
	1,258,906.		0.		0.	3,00	0,000.
DESCRIPTION	DA ACQU	TE IRED	DATI SOLI			THOD UIRED	
CANYON			12/31/	/18	PUR	CHASED	•
	COST OR OTHER BASIS	DEPF	REC.		PENSE SALE		OSS PRICE
	1,158,568.		0.		0.	1,47	4,768.
DESCRIPTION	DA ACQU	TE IRED	DATI SOLI			THOD UIRED	
LUXOR			12/31/	/18	PUR	CHASED	
	COST OR OTHER BASIS	DEPF	REC.		PENSE SALE		OSS PRICE
	357,082.		0.		0.	43	9,905.
DESCRIPTION	DA ACQU	TE IRED	DATI SOLI			THOD UIRED	
FROM K-1 ACITIVTY - LONG TERM G	GAIN	<del>_</del>	12/31/	18	PUR	CHASED	
	COST OR OTHER BASIS	DEPF	REC.		PENSE SALE		OSS PRICE
	258,855.		0.		0.	25	8,855.

DESCRIPTION		ATE JIRED	DAT SOL	_		THOD JIRED
FROM K-1 ACITIVTY - SHORT TERM G	GAIN		12/31	/18	PURC	CHASED
	COST OR OTHER BASIS	DEPR	EC.		ENSE SALE	GROSS SALES PRICE
	16,226.		0.		0.	16,226.
TOTAL ON FORM 199, PG 2, LINE 6	7,300,065.		0.	8	,874.	11,357,294.
GA 100 GROGG ANOTHER DE	OM CALE OF MO	NI TNIZE	COMENTO	7 0 0	EMC C	mamement o
CA 199 GROSS AMOUNT FF DESCRIPTION OF PROPERTY		ATE	STMENT DAT SOL	E	ME	TATEMENT 2  THOD UIRED
CA 199 GROSS AMOUNT FF  DESCRIPTION OF PROPERTY  LEGACY			DAT	E D	ME'	<del></del>
DESCRIPTION OF PROPERTY		ATE	DAT SOL 12/31	E D /18	ME'	THOD JIRED
DESCRIPTION OF PROPERTY	DA ACQU ————————————————————————————————————	ATE JIRED	DAT SOL 12/31	E D /18	ME: ACQU PURC	THOD JIRED CHASED GROSS

TOTAL INCLUDED ON FORM 199, PART II, LINE 9

4,992,386.

CA 199

CASH CONTRIBUTIONS, GIFTS, GRANTS
AND SIMILAR AMOUNTS PAID

ACTIVITY CLASSIFICATION:

DONEES NAME AND ADDRESS

SEE ATTACHED STATEMENT A & B FOR DETAIL OF GRANTS
MADE
SEE STATEMENT - SAN FRANCISCO, CA 94105

TOTAL FOR THIS ACTIVITY

4,992,386.

CA 199 C	COMPENSATION OF OFFICERS,	DIRECTORS AND TRUSTEES	STATEMENT 4
NAME AND ADDRE	ESS	TITLE AND AVERAGE HRS WORKED/WK	COMPENSATION
ANN ALPERS 595 MARKET ST, SAN FRANCISCO,		PRESIDENT/CEO/DIRECTOR 28.00	210,127.
DR. LISA BACKU 595 MARKET ST, SAN FRANCISCO,	#950	DIRECTOR 0.00	0.
CHARLES E. ELI 595 MARKET ST, SAN FRANCISCO,	#950	DIRECTOR 0.00	0.
LYDIA TAN 595 MARKET ST, SAN FRANCISCO,		DIRECTOR 0.00	0.
DR. MIKIKO HUA 595 MARKET ST, SAN FRANCISCO,	#950	DIRECTOR 0.00	0.
SCOTT MOSHER 595 MARKET ST, SAN FRANCISCO,		DIRECTOR 0.00	0.
KIM THOMPSON 595 MARKET ST, SAN FRANCISCO,		DIRECTOR 0.00	0.
CHARLES HIGUER 595 MARKET ST, SAN FRANCISCO,	#950	DIRECTOR 0.00	0.
TOTAL TO FORM	199, PART II, LINE 11		210,127.

CA 199 OTHER EXP	ENSES	STATEMENT 5
DESCRIPTION		AMOUNT
PENSION PLANS, EMPLOYEE BENEFITS LEGAL FEES ACCOUNTING FEES OTHER PROFESSIONAL FEES TRAVEL, CONFERENCES, AND MEETINGS PRINTING AND PUBLICATIONS TELEPHONE PROPERTY & LIABILITY INSURANCE EQUIPMENT MAINTENANCE POSTAGE & SHIPPING OFFICE SUPPLIES EQUIPMENT RENTAL MISCELLANEOUS EXPENSE		435,342. 12,583. 121,845. 250,530. 76,810. 1,290. 14,898. 14,587. 44,183. 1,856. 3,087. 8,081. 939.
TOTAL TO FORM 199, PART II, LINE 17		986,031.
CA 199 NET NOTES RE	CEIVABLE	STATEMENT 6
DESCRIPTION	BEG. OF YEAR	END OF YEAR
OTHER NOTES AND LOANS RECEIVABLE	8,251,014.	8,192,158.
TOTAL TO FORM 199, SCHEDULE L, LINE 3	8,251,014.	8,192,158.

CA 199 OTHER INVESTMENT	'S	STATEMENT 7
DESCRIPTION	BEG. OF YEAR	END OF YEAR
LEGACY VENTURE II, LLC	740,730.	0.
AURELIUS CAPITAL INTL, LTD	6,365,128.	6,651,916.
ACACIA CONSERVATION FD	9,723,196.	8,370,549.
CENTERBRIDGE CR PTNRS	5,595,812.	2,217,773.
ETON PARK OVERSEAS FUND	230,366.	13,210.
FIR TREE INTL VALUE FUND	4,650,098.	3,856,494.
MT KELLETT CAPITAL PARTNERS	891,016.	572,022.
GENERATION IM GLOBAL EQUITIES	23,412,970.	20,004,839.
STEADFAST INTERNATIONAL, LTD	9,106,984.	7,842,684.
FORTRESS CREDIT OPPORTUNITIES FUND II (B) L.P.	1,531,625.	1,060,331.
WGI EMERGING MARKETS FUND, LLC	4,572,187.	4,101,063.
OAKTREE EUROPEAN PRINCIPAL FUND III (U.S.), L.P.	2,378,001.	1,683,181.
VANGUARD SHORT-TERM INVESTMENT GRADE FUND	6,513,035.	9,603,410.
CANYON VALUE REALIZATION FUND, LTD	6,233,248.	4,633,065.
HCP PRIVATE EQUITY FUND VI, LP	3,381,270.	3,880,898.
LUXOR CAPITAL PARTNERS OFFSHORE, LTD	597,650.	118,350.
DODGE & COX GLOBAL STOCK FUND	4,424,580.	3,864,978.
PELHAM LONGSHORT FD	3,516,359.	0.
MISSION VALUE GLOBAL FUND, L.P.	8,511,821.	7,658,708.
VANGUARD TOTAL BOND MARKET INDEX	8,009,032.	10,034,117.
TYBOURNE LONG OPPORTUNITIES (OFFSHORE) FUND	5,437,536.	4,804,999.
CEVIAN CAPITAL II LTD USD CLASS A	0.	3,612,960.
TOTAL TO FORM 199, SCHEDULE L, LINE 9	115,822,644.	104,585,547.
CA 199 OTHER ASSETS		STATEMENT 8
DESCRIPTION	BEG. OF YEAR	END OF YEAR
PREPAID EXPENSES AND DEFERRED CHARGES	15,740.	16,231.
MINERAL RIGHTS INTEREST AND DIVIDENDS RECEIVABLE	298,052.	20. 544,582.
FEDERAL EXCISE TAX RECEIVABLE	179,298.	0.
DEPOSITS	11,507.	11,507.
TOTAL TO FORM 199, SCHEDULE L, LINE 12	504,617.	572,340.

	<del></del>			
CA 199	OTHER LIABILITIE	STATEMENT 9		
DESCRIPTION		BEG. OF YEAR	END OF YEAR	
DEFERRED TAX LIABILIT	Ϋ́	444,000. 107,004.	690,000. 86,724.	
TOTAL TO FORM 199, SO	CHEDULE L, LINE 18	551,004.	776,724.	
CA 199	INCOME RECORDED ON BOOKS NOT INCLUDED IN THIS		STATEMENT 10	
DESCRIPTION			AMOUNT	
UNREALIZED LOSS ON IN	<b>IVESTMENTS</b>		<9,949,245.>	
TOTAL TO FORM 199, SO	CHEDULE M-1, LINE 7		<9,949,245.>	
CA 199	FUND BALANCES		STATEMENT 11	
DESCRIPTION		BEG. OF YEAR	END OF YEAR	
UNRESTRICTED ASSETS		129,132,544.	118,436,316.	
TOTAL TO FORM 199, SO	CHEDULE L, LINE 21	129,132,544.	118,436,316.	

CALIFORNIA FORM

2018 94-1392803 FORM 199 FEIN Attach to Form 100 or Form 100W. Corporation name California corporation number S. H. COWELL FOUNDATION 1505866 Part I Election To Expense Certain Property Under IRC Section 179 1 Maximum deduction under IRC Section 179 for California \$25,000 2 Total cost of IRC Section 179 property placed in service 2 3 Threshold cost of IRC Section 179 property before reduction in limitation 3 \$200,000 4 Reduction in limitation. Subtract line 3 from line 2. If zero or less, enter -0-4 5 5 Dollar limitation for taxable year. Subtract line 4 from line 1. If zero or less, enter -0-(a) Description of property (b) Cost (business use only) (c) Elected cost 6 7 Listed property (elected IRC Section 179 cost) 8 Total elected cost of IRC Section 179 property. Add amounts in column (c), line 6 and line 7 8 9 Tentative deduction. Enter the **smaller** of line 5 or line 8 9 10 Carryover of disallowed deduction from prior taxable years 10 11 Business income limitation. Enter the smaller of business income (not less than zero) or line 5 11 12 12 IRC Section 179 expense deduction. Add line 9 and line 10, but do not enter more than line 11 13 Carryover of disallowed deduction to 2019. Add line 9 and line 10, less line 12 Part II Depreciation and Election of Additional First Year Depreciation Deduction Under R&TC Section 24356 (b) (a) Description property (c) (g) Depreciation (e) (f) Life or (h) Date acquired Cost or Depreciation allowed or Additional Depreciation (mm/dd/yyyy) other basis allowable in earlier years rate for this year . Method 232,781. 190,189 SEE STATEMENT 12 15 Add the amounts in column (g) and column (h). The total of column (h) may not exceed \$2,000. 9,653 See instructions for line 14, column (h) Part III Summary 16 Total: If the corporation is electing: IRC Section 179 expense, add the amount on line 12 and line 15, column (g); or Additional first year depreciation under R&TC Section 24356, add the amounts on line 15, columns (g) and (h), or Depreciation (if no election is made), enter the amount from line 15, column (g) 16 17 Total depreciation claimed for federal purposes from federal Form 4562, line 22 ..... 17 18 Depreciation adjustment. If line 17 is greater than line 16, enter the difference here and on Form 100 or Form 100W, Side 1, line 6. If line 17 is less than line 16, enter the difference here and on Form 100 or Form 100W, Side 2, line 12. (If California depreciation amounts are used to determine net income before state adjustments on Form 100 or Form 100W, no adjustment is necessary.) Part IV Amortization (e) R&TC (b) (c) (f) (g) Description of property Date acquired Cost or Amortization allowed or Period or Amortization section (mm/dd/yyyy) allowable in earlier years for this year other basis percentage 20 20 Total. Add the amounts in column (g) 21 Total amortization claimed for federal purposes from federal Form 4562, line 44 21

22 Amortization adjustment. If line 21 is greater than line 20, enter the difference here and on Form 100 or Form 100W,

Side 1, line 6. If line 21 is less than line 20, enter the difference here and on Form 100 or Form 100W, Side 2, line 12

CA 3885	DEPRE	DEPRECIATION				STATEMENT 12		
ASSET NO./ DATE IN DESCRIPTION SERVICE	COST OR BASIS	PRIOR DEPR	METHOD	LIFE	DEPRE- CIATION	BONUS		
1 FURNITURE & EQUIPMEN VARIOUS	T 150,780.	139,745.	SL	5.00	7,427.			
2 COMPUTER SOFTWARE VARIOUS	23,332.	23,332.		5.00	0.			
3 TENANT IMPROVEMENTS VARIOUS	22,259.	13,355.	SL	10.00	2,226.			
4 COMPUTER EQUIPMENT VARIOUS	18,320.	1,141.	SL	5.00	0.			
5 LAN EQUIPMENT VARIOUS	18,090.	12,616.	SL	5.00	0.			
TOTAL TO FORM 3885	232,781.	190,189.		•	9,653.			

Electronic Filing PDF Attachment

	Distribution Report 12/31/10									
	A	F	G	l	J	K	L	М		
1		Fund Area	12/31/17 Outstanding	2018 Grant Payments Authorized	Cancelled	Paid	Mo Paid	12/31/2018		
2	GRANTS									
3	PRIOR YEAR - NON-CONDITIONAL - PAID									
4	TOTAL PRIOR YEAR - NON-CONDITIONAL - PAID					0	1	0		
6			0		0	0		0		
8	PRIOR YEAR - NON-CONDITIONAL - OPEN									
9								0		
11	TOTAL PRIOR YEAR - NON-CONDITIONAL - OPEN		0		0	0		0		
13	PRIOR YEAR - NON-CONDITIONAL - CANCELLED									
14	Alum Rock Union Elementary School District (refund)	pb			(46,856)	0		(46,856)		
15										
16	TOTAL PRIOR YEAR - NON-CONDITIONAL - CANCELLED		0	0	(46,856)	0		(46,856)		
17	PRIOR YEAR - CONDITIONAL - PAID									
10	American Institutes for Research in the Robavier-1 C-1		75.5					_		
	American Institutes for Research in the Behavioral Sciences Center for Employment Opportunity	rcb	75,000			(75,000)	3	0		
	Excellence in Education Foundation	pb pb	100,000 17,500			(100,000)	12	0		
	Inner City Advisors	pb	120,000			(120,000)	5	0		
22	Mindful Life Project	pb	37,500			(37,500)	8	0		
23	Mindful Life Project	pb	37,500			(37,500)	8	0		
24	On the Move	pb	95,000			(95,000)	7	0		
25	On the Move	pb	95,000			(95,000)	7	0		
26	Partnership for Children and Youth	rcb	50,000			(50,000)	7	0		
27	Partnership for Children and Youth	rcb	75,000			(75,000)	5	0		
28	Pivot Learning Partners	rcb	125,000			(125,000)	8	0		
29	Sanger Unified School District	pb	200,000			(200,000)	11	0		
30	Somos Mayfair	pb	175,000			(175,000)	12	0		
31	TOTAL PRIOR YEAR - CONDITIONAL - PAID		4 202 522			(1.222.522)	1	0		
35			1,202,500	0	0	(1,202,500)		0		
37	PRIOR YEAR - CONDITIONAL - OPEN									
38								0		
45	TOTAL PRIOR YEAR - CONDITIONAL - OPEN		0	0	0			0		
47	PRIOR YEAR - CONDITIONAL - CANCELLED									
48					0	0		0		
50	TOTAL PRIOR YEAR - CONDITIONAL - CANCELLED		0	0	0	0		0		
52	CURRENT - NON-CONDITIONAL - PAID									
	10, 000 Degrees	pb		65,000		(65,000)	7	0		
54	Adventure Risk Challenge	rcb		80,000		(80,000)	9	0		
	Aim High for High School	rcb		120,000		(120,000)	2	0		
	Boys & Girls Club of North Lake Tahoe	pb		80,000		(80,000)	2	0		
	Boys & Girls Club of the Redwoods	pb		97,000		(97,000)	7	0		
	Boys & Girls Club of the Redwoods	pb		2,000		(2,000)	10	0		
59	California Association of Nonprofits  Calistoga Joint Unified School District	exp		2,500		(2,500)	3 10	0		
υO	Canadaga Sonit Office School District	pb		88,000		(88,000)	10	0		
61	Community Initiatives (as fiscal sponsor for Attendance Works)	rcb		50,000		(50,000)	2	0		
62	Community School for Creative Education	pb		18,000		(18,000)	7	0		
63	Comprehensive Youth Services of Fresno, Inc.	pb		135,000		(135,000)	7	0		
64	Crisis Intervention Services Tahoe Safe Alliance	pb		40,000		(40,000)	12	0		
65	East Bay Center for the Performing Arts	pb		150,000		(150,000)	8	0		
66	El Verano Elementary School	pb		125,000		(125,000)	7	0		

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	А	F	G	ı	J	K	L	М
		Fund	12/31/17	2018 Grant Payments				
1		Area	Outstanding	Authorized	Cancelled	Paid	Mo Paid	12/31/2018
67	El Verano Elementary School	pb	_	50,000		(50,000)	8	0
68	Essie Justice Group	exp		50,000		(50,000)	2	0
69	Family Resource Center of Truckee	pb		45,000		(45,000)	10	0
70	Foundation Center	rcb		5,000		(5,000)	11	0
71	Gateway Public Schools	exp		25,000		(25,000)	8	0
72	GO Public Schools	pb		25,000		(25,000)	5	0
73	Kings River Conservancy	pb		30,000		(30,000)	9	0
	La Luz Bilingual Center	pb		100,000		(100,000)	7	0
75	Lincoln	pb		50,000		(50,000)	12	0
76	Lotus Bloom	rcb		25,000		(25,000)	12	0
77	McKinleyville Community Collaborative	pb		160,000		(160,000)	2	0
78 79	McKinleyville Community Collaborative McKinleyville Union Elementary School	pb		2,000		(2,000)	10	0
80	Mills College-Office of Institutional Advancement	pb	-	2,000 30,000		(2,000)	10 11	0
81	Napa Valley Unified School District	rcb		240,000		(240,000)	7	0
82	Northern California Grantmakers	pb exp	-	9,250		(9,250)	3	0
83	Northern Humboldt Union High School District	pb		2,000		(2,000)	10	0
84	Northern Humboldt Union High School District	pb		160,000		(160,000)	8	0
85	North Tahoe Family Resource Center	pb		45,000		(45,000)	10	0
86	North Valley Community Foundation	exp		25,000		(25,000)	11	0
87	Oakland Kids First	pb		60,000		(60,000)	7	0
88	On the Move	pb		100,000		(100,000)	5	0
89	On the Move	pb		25,000		(25,000)	2	0
90	On the Move	rcb		120,000		(120,000)	11	0
91	On the Move	exp		500		(500)	10	0
92	Prevent Child Abuse	rcb		95,000		(95,000)	2	0
93	Reach Institute for School Leadership	pb		20,000		(20,000)	3	0
94	Reading Partners RYSE, Inc.	pb		75,000		(75,000)	12	0
95 96	Safe & Sound	pb		125,000 65,000		(125,000)	12 12	0
97	Saint Francis Center of Redwood City	rcb		60,000		(60,000)	11	0
98	San Jose Grail Family Services	exp pb		82,000		(82,000)	4	0
99	Save the Redwoods League	rcb		85,000		(85,000)	5	0
	Save the Redwoods League	pb		2,000		(2,000)	10	0
101	School of Arts and Culture at MHP	pb		75,000		(75,000)	8	0
102	Shasta Regional Community Foundation	exp		25,000		(25,000)	8	0
103		pb		30,000		(30,000)	4	0
	Tahoe Truckee Unified School District	pb		150,000		(150,000)	6	0
	Tahoe Truckee Unified School District	pb		20,000		(20,000)	9	0
	United Way of Northern California	exp		25,000		(25,000)	11	0
107	UpValley Family Centers of Napa County	pb		75,000		(75,000)	12	0
	West Contra Costa Unified School District	pb		200,000		(200,000)	9	0
	Youth for Change	exp		25,000		(25,000)	11	0
110	CURRENT - NON-CONDITIONAL - PAID			2 (72 252		0	1	0
_				3,672,250	0	(3,672,250)		0
121	CURRENT - NON-CONDITIONAL - OPEN							
122								0
134	CURRENT - NON-CONDITIONAL - OPEN			0	0	0		0
136	CURRENT - CONDITIONAL - PAID							
137						0	1	0
142	CURRENT - CONDITIONAL - PAID			0	0	0		0

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	A	F	G	I	J	K	L	М
1		Fund Area	12/31/17 Outstanding	2018 Grant Payments Authorized	Cancelled	Paid	Mo Paid	12/31/2018
143	CURRENT - CONDITIONAL - OPEN							
144								0
148	CURRENT - CONDITIONAL - OPEN			0	0			0
150	GRANTS GRAND TOTAL		1,202,500	3,672,250	(46,856)	(4,874,750)		(46,856)
	Program and Fund Area Codes E-Education; F-Family & Communities; L-Leadership Development; 0-Opportunity Fund; Y-Youth							
	pb = Place Based	Outstanding 12/31/17			1,202,500			
	exp = Exploratory	2018 Grants Authorized			3,672,250			
	rcb = Resource Capacity Building					Grants Cancelled		
	pag = Good Citizen PAG				Gran	its Moved to Future Yrs		0
	hg = Honorary Gifts					Grants Paid		(4,874,750)
161						Outstanding 12/31/18		(46,856)
162 163					T-4-1 C4- B-14	Matching Gifts		164,492 4,992,386
103					LIOTAL GRANTS PAID	in 2018 (cash basis)		4,992,386

Template Revised 03/16/09 Page 3 of 3

## S.H. Cowell Foundation EIN: 94-1392803 Matching Gifts January - December 2018

Date	Name	Address	Amount
01/11/2018	American Red Cross Silicon Valley Chapter	2731 North 1st St, San Jose, CA 95134	250.00
01/11/2018	Asian Art Museum Foundation	200 Larkin St. San Francisco, CA 94102	537.00
01/11/2018	Bay Area Women's and Children's Center	318 Leavenworth Street, San Francisco, CA 94102	540.00
01/11/2018	Fast Forward (FFWD)	2675 Skypark Drive, Ste 205, Torrance, CA 90505	750.00
01/11/2018	Give Me Shelter Cat Rescue	1591 Sloat Blvd, San Francisco, CA 94132	150.00
01/11/2018	Legal Services for Children	1254 Market Street, 3rd Floor, San Francisco, CA 94102	2,500.00
01/11/2018	Marine Mammal Center	2000 Bunker Rd, Sausalito, CA 94965	750.00
01/11/2018	Meals on Wheels	1375 Fairfax Avenue, San Francisco, CA 94124	1,500.00
01/11/2018	Raphael House of San Francisco	1065 Sutter Street, San Francisco, CA 94109	3,000.00
01/11/2018	Red Rover	3800 J St Suite 100, Sacramento, CA 95816	2,250.00
01/11/2018 01/11/2018	Refugee Transitions Southern Poverty Law Center	870 Market St # 718, San Francisco, CA 94102	375.00 75.00
01/11/2018	San Francisco SPCA	400 Washington Avenue, Montgomery, AL 36104 201 Alabama St. San Francisco, CA 94103	75.00 75.00
01/11/2018	Wildcare	76 Albert Park Ln, San Rafael, CA 94901	2,250.00
01/11/2018	Youth Speaks, Inc	1663 Mission St, San Francisco, CA 94103	1,500.00
01/11/2018	The Climate Reality Project	555 11th Street, NW, Suite 601, Washington, DC 20004	75.00
01/11/2018	The Land Institute	2440 E Water Well Rd, Salina, KS 67401	150.00
01/18/2018	Hanna Boys Center	17000 Arnold Dr, Sonoma, CA 95476	150.00
01/18/2018	Kearny Street Workshop	1246 Folsom St, San Francisco, CA 94103	375.00
01/18/2018	Latino Community Foundation	235 Montgomery St #1160, San Francisco, CA 94104	750.00
01/18/2018	The Oakland Public Education Fund	P.O. Box 71005, Oakland, CA 94612	2,250.00
01/18/2018	SF Firefighters Cancer Prevention Fdn	1139 Mission St. San Francisco, CA 94103	750.00
01/25/2018	KQED, Inc.	2601 Mariposa Street, San Francisco, CA 94110	750.00
02/01/2018	Center for Environmental Health	2201 Broadway # 508, Oakland, CA 94612	750.00
02/08/2018	Guiding Eyes for the Blind, Inc.	611 Granite Springs Road, Yorktown Heights, NY 10598	75.00
02/08/2018 02/08/2018	SF-Marin Food Bank Nichi Bei Foundation	900 Pennsylvania Ave, San Francisco, CA 94107	1,500.00 225.00
02/08/2018	St Jude Childrens Research Hospital, Inc.	1832 Buchanan St # 207, San Francisco, CA 94115 100 Bush St, San Francisco, CA 94104	150.00
02/22/2018	Natural Resources Defense Council	40 West 20th Street, 11th Floor, New York, NY 10011	75.00
02/28/2018	Restaurant Opportunity Ctr United	1825 San Pablo Avenue, Oakland, CA 94612	1,500.00
03/01/2018	At Home with Growing Older	AHWGO Forum, Network and Resource for the Challenges of an Aging Society	750.00
03/01/2018	Oakland Parks & Recreation Fdtn	250 Frank H Ogawa Plaza #3330, Oakland, CA 94612	10,000.00
03/01/2018	San Francisco Japantown Fdn	360 Post St, San Francisco, CA 94108	450.00
03/01/2018	UC San Diego Foundation	9500 Gilman Dr, La Jolla, CA 92093	9,375.00
03/08/2018	Legal Services for Children	1254 Market Street, 3rd Floor, San Francisco, CA 94102	7,500.00
03/08/2018	Legal Services for Children	1254 Market Street, 3rd Floor, San Francisco, CA 94102	3,750.00
03/08/2018	Urban School of San Francisco	1563 Page St, San Francisco, CA 94117	3,750.00
03/15/2018	Call of the Sea	2330 Marinship Way, #150, Sausalito, CA 94965	840.00
03/15/2018	Call of the Sea	2330 Marinship Way, #150, Sausalito, CA 94965	300.00
03/22/2018 03/29/2018	Save the Redwoods League Henry Cemetery Corporation	111 Sutter Street, 11th Floor, San Francisco, CA 94104 2135 N Hickory Rd, Corinth, MS 38834	150.00 150.00
03/29/2018	JDRF	49 Stevenson Street, Suite 1200, San Francisco, CA 94105	3,000.00
03/31/2018	First Unitarian Church	685 14th St, Oakland, CA 94612	-1,500.00
04/12/2018	Center for Architecture & Design	130 Sutter St #600, San Francisco, CA 94104	1,500.00
04/26/2018	Animal Place	P.O. Box 1118, Grass Valley, CA 95945	150.00
04/26/2018	Drew College Preparatory School	2901 California St, San Francisco, CA 94115	3,750.00
05/31/2018	Assyrian Aid Society of America	350 Berkeley Park Blvd # 5, Kensington, CA 94707	750.00
05/31/2018	Celtic Cara Foundation, Inc.	58 W Portal Ave # 103, San Francisco, CA 94127	600.00
05/31/2018	Natl Japanese American Historical Society	1684 Post St, San Francisco, CA 94115	525.00
05/31/2018	Spark	25 Taylor St. San Francisco, CA 94102	750.00
06/07/2018	President & Bd TTEES Santa Clara College	500 El Camino Real, Santa Clara, CA 95053	375.00
06/14/2018	Center for Environmental Health	2201 Broadway # 508, Oakland, CA 94612	750.00
06/14/2018	Meals on Wheels of Contra Costa	1375 Fairfax Avenue, San Francisco, CA 94124	900.00
06/21/2018 07/05/2018	Smith College Insead Management Education Foundation	33 Elm Street, Northampton, MA 01063 P.O. Box 7555 - FDR Station, New York, NY 10150	4,500.00 3,750.00
07/05/2018	Legal Services for Children	1254 Market Street, 3rd Floor, San Francisco, CA 94102	2,500.00
07/05/2018	Stanford University{matching}	Leland Stanford Jr. University, 326 Galvez Street, Stanford, CA 94305-6105	3,750.00
07/26/2018	San Francisco Opera	301 Van Ness Avenue, San Francisco, CA 94102	2,400.00
09/06/2018	Congregation Sherith Israel	2266 California Street, San Francisco, CA 94115	2,850.00
10/04/2018	Habitat for Humanity, Greater SF	500 Washington St #250, San Francisco, CA 94111	5,000.00
10/04/2018	SPUR	654 Mission Street, San Francisco CA 94105	7,500.00
10/04/2018	UC Berkeley Foundation	2080 Addison St, #4200 Berkeley, CA 94720	3,750.00
10/18/2018	Asian Art Museum Foundation	200 Larkin St. San Francisco, CA 94102	750.00
10/18/2018	Hilbrook School	300 Marchmont Drive, Los Gatos, CA 95032	7,500.00
10/18/2018	Latino Community Foundation	Russ Building, 235 Montgomery St #1160, San Francisco, CA 94104	1,500.00
10/18/2018	Marquette University	1250 W. Wisconsin Ave, Milwaukee, WI 53233	600.00
10/24/2018 11/01/2018	Friends of the S.F. Public Library Family Builders by Adoption	710 Van Ness Avenue, San Francisco, CA 94102 1900 Embarcadero #303, Oakland, CA 94606	750.00 150.00
11/01/2010	Tarriny Dulluers by Adoption	1000 Embarcadoro #000, Oaniana, OA 54000	150.00

Matching Gifts January - December 2018

Date	Name	Address	Amount
11/15/2018	Katherine Delmar Burke School	7070 California Street, San Francisco, CA 94121	20,000.00
11/15/2018	St. Anthony Foundation	150 Golden Gate Ave, San Francisco, CA 94102	375.00
11/29/2018	Boys & Girls Clubs of Oakland	920 24th St, Oakland CA 94607	2,500.00
11/29/2018	Church World Service Inc	475 Riverside Dr., Suite 700, New York, NY 10115	375.00
11/29/2018	Congregation Sherith Israel	2266 California Street, San Francisco, CA 94115	150.00
11/29/2018	Hanna Boys Center	17000 Arnold Dr, Sonoma, CA 95476	375.00
11/29/2018	Intonation Music Workshop	4434 S Lake Park Ave, Chicago, IL 60653	4,875.00
11/29/2018	Los Cenzontles Mexican Arts Center	13108 San Pablo Ave, Richmond, CA, 94805	375.00
11/29/2018	St. Joseph's Indian School	1301 N Main St, Chamberlain, SD 57325	375.00
11/29/2018	Stanford University{matching}	Leland Stanford Jr. University, 326 Galvez Street, Stanford, CA 94305-6105	7,500.00
12/13/2018	Sacred Heart Community Service	1381 S 1st St, San Jose, CA 95110	125.00
12/19/2018	At Home with Growing Older	AHWGO Forum, Network and Resource for the Challenges of an Aging Society	1,500.00
12/19/2018	Center for the Collaborative Classroom	1001 Marina Village Pkwy #110, Alameda, CA 94501	375.00
12/19/2018	Legal Services for Children	1254 Market Street, 3rd Floor, San Francisco, CA 94102	3,750.00
			164,492.00
TOTAL			164,492.00

<u>Organization</u>	<u>Address</u>
	4700 Roseville Road Suite 102, North Highlands,
Prevent Child Abuse California	CA 95660
Boys & Girls Club of North Lake Tahoe	P.O. Box 1617, Kings Beach, CA 96143
On the Move	780 Lincoln Ave., Napa, CA 94558
Saint Francis Center of Redwood City	151 Buckingham Ave, Redwood City, CA 94063
Safe & Sound	1757 Waller Street, San Francisco, CA 94117
Attendance Works	200 Granville Way, San Francisco, CA 94127
Northern California Grantmakers	160 Spear Street Suite 360, San Francisco, CA 94105
Essie Justice Group	300 Frank H Ogawa Plaza, suite 420, Oakland, CA 94612
Aim High	PO BOX 410715, San Francisco, CA 94141
	870 Montgomery St., Suite 985, San Francisco,
California Association of Nonprofits	CA 94102
Dood Institute for Cabaal Lood washin	1221 Preservation Park Way #100, Oakland, CA
Reach Institute for School Leadership	94612
Oakland Kids First	610 16th Street, Suite 310, Oakland, CA 94612
	1335 Arboretum Drive, Suite B, Redding, CA
Shasta Regional Community Foundation	96003
Lotus Bloom Family Resource Center	555 19th Street Unit 131, Oakland, CA 94612
Youth for Change	P.O. Box 1476, Paradise, CA 95967-1476
UpValley Family Centers	1500 Cedar Street, Calistoga, CA 94515
Kings River Conservancy	P.O. Box 1550, Reedley, CA 93654
Lincoln	1266 14th Street, Oakland, CA 94607
	1230 1 mil street, Gamana, Gris 1867
Partnership for Children and Youth	1330 Broadway Suite 601, Oakland, CA 94612
Reading Partners	180 Grand Ave., Suite 800, Oakland, CA 94612
Pivot Learning Partners	500 12th Street, Suite 350, Oakland, CA 94607
Crisis Intervention Services Tahoe Safe Alliance	PO Box 1232, Kings Beach, CA 96143
El Verano Elementary School	18606 Riverside Drive, Sonoma, CA 95476
McKinleyville Family Resource Center	P.O. Box 2668, McKinleyville, CA 95519
RYSE Center	205 41st Street, Richmond, CA 94805
Gateway Public Schools	1430 Scott Street, San Francisco, CA 94115
East Bay Center for the Performing Arts	339 - 11th Street, Richmond, CA 94801-3105
Month and Humah ald Huisan History Charles	2755 McKinleyville Avenue, McKinleyville, CA
Northern Humboldt Union High School District	95519
North Valley Community Foundation	240 Main Street Suite 260, Chico, CA 95928 2280 Benton Drive, Building B, Redding, CA
United Way of Northern California	96003

<u>Organization</u>	<u>Address</u>
10,000 Degrees	1650 Los Gamos Drive Suite 110, San Rafael, CA 94903
American Institutes for Research	1000 Thomas Jefferson Street, NW, Washington, D.C 20007
GO Public Schools	134 Linden Street, Oakland, CA 94607
Mills College  Adventure Risk Challenge	5000 MacArthur Boulevard, Oakland, CA 94613 Adventure Risk Challenge P. O. Box 3208, Truckee, CA 96160
Boys & Girls Club of the Redwoods	3117 Prospect Avenue, Eureka, CA 95503
Save the Redwoods League	111 Sutter Street 11th floor, San Francisco, CA 94104
Inner City Advicers	2335 Broadway, suite 102, Oakland, CA 94612
Inner City Advisors  Napa Valley Unified School District	2425 Jefferson Street, Napa, CA 94558
Calistoga Joint Unified School District	1520 Lake Street, Calistoga, CA 94515
canstoga John Chimed School District	1320 Lake Street, Canstoga, CA 34313
McKinleyville Union Elementary School District	2275 Central Avenue, McKinleyville, CA 95519
North Tahoe Family Resource Center	P.O. Box 2810, Kings Beach, CA 96143
Grail Family Services	2003 E. San Antonio Street, San Jose, CA 95116
School of Arts and Culture	1700 Alum Rock Avenue, San Jose, CA 95116
West Contra Costa Unified School District	1108 Bissell Avenue, Richmond, CA 94801 2111 International Boulevard, Oakland, CA
Community School for Creative Education	94606
Sanger Unified School District	1905 Seventh Street, Sanger, CA 93657
Somos Mayfair	370-B S. King Road, San Jose, CA 95116
Foundation Center West	312 Sutter Street, #606, San Francisco, CA 94108
Center for Employment Opportunities	50 Broadway, suite 1604, New York, NY 10004
Family Resource Center of Truckee	P.O. Box 9178, Truckee, CA 96162
Sierra Nevada Children's Museum  Mindful Life Project	11711 Donner Pass Road, Truckee, CA 96161 124 Washington Avenue Suite B, Richmond, CA 94801
Excellence in Education Foundation	PO Box 2951, Truckee, CA 96160
Comprehensive Youth Services of Fresno, Inc.	4545 N. West Avenue, Fresno, CA 93705
Tahoe Truckee Unified School District La Luz Center	11603 Donner Pass Road, Truckee, CA 96161 17560 Greger Street, Sonoma, CA 95476
	,,

MAIL TO: Registry of Charitable Trusts P.O. Box 903447 Sacramento, CA 94203-4470 (916) 210-6400

WEB SITE ADDRESS: www.ag.ca.gov/charities/

# ANNUAL REGISTRATION RENEWAL FEE REPORT TO ATTORNEY GENERAL OF CALIFORNIA

Section 12586 and 12587, California Government Code 11 Cal. Code Regs. section 301-307, 311 and 312

Failure to submit this report annually no later than the 15th day of the 5th month after the end of the organization's accounting period may result in the loss of tax exemption and the assessment of a minimum tax of \$800, plus interest, and/or fines or filing penalties as defined in Government Code section 12586.1. IRS extensions will be honored.

State Charity Registration Number: <b>ct</b> 0024	6	Check if:							
	Change of address								
S. H. COWELL FOUNDATION  Name of Organization	N	Amended report							
595 MARKET STREET, NO.	950	Corporate	or Organization No. <u>1505866</u>						
Address (Number and Street)  SAN FRANCISCO, CA 941	)5	Federal Em	nployer I.D. No. <u>94–1392803</u>						
City or Town, State and ZIP Code	RENEWAL FEE SCHEDULE (11 Cal.	Code Regs	sections 301-307, 311, and 313)						
	eck Payable to Attorney General's R								
Gross Receipts Fee	Gross Annual Revenue	<u>Fee</u>	Gross Annual Revenue	Fe	<u>e</u>				
Less than \$25,000 0 Between \$25,000 and \$100,000 \$25	Between \$100,001 and \$250,000 Between \$250,001 and \$1 million		Between \$1,000,001 and \$10 million Between \$10,000,001 and \$50 million Greater than \$50 million	\$19 \$20 \$30	25				
PART A - ACTIVITIES									
For your most recent full accounting Gross annual revenue \$	period (beginning 01/01/206,705,919 Total assets \$_		ing <u>12/31/2018</u> ) list: , 349, 536						
PART B - STATEMENTS REGARDING OR	GANIZATION DURING THE PERIOD (	OF THIS RE	PORT						
	uestions below, you must attach a se- 1 instructions for information requi		e providing an explanation and details fo	r eacl	h				
During this reporting period, were there	any contracts, loans, leases or other fi	nancial trans	sactions between the organization	Yes	No				
and any officer, director or trustee there any financial interest?	•		· ·		х				
During this reporting period, were there or funds?	any theft, embezzlement, diversion or	misuse of th	e organization's charitable property		х				
During this reporting period, did non-pro-	ogram expenditures exceed 50% of gro	ss revenue?			х				
During this reporting period, were any c with the Internal Revenue Service, attac		alty, fine or j	udgment? If you filed a Form 4720		х				
5. During this reporting period, were the s If "yes," provide an attachment listing to		-			х				
During this reporting period, did the org name of the agency, mailing address, c	,	nding? If so,	provide an attachment listing the		х				
7. During this reporting period, did the org the number of raffles and the date(s) the		rposes? If "y	ves," provide an attachment indicating		х				
Does the organization conduct a vehicle operated by the charity or whether the					х				
Did your organization have prepared ar principles for this reporting period?	audited financial statement in accorda	ince with ge	nerally accepted accounting	Х					
Organization's area code and telephone number	(415)397-0285								
Organization's e-mail address ALPERS@S	Organization's e-mail address ALPERS@SHCOWELL.ORG								
I declare under penalty of perjury that I have exa is true, correct and complete.	mined this report, including accompanying	documents,	and to the best of my knowledge and belief, th	e conte	ent				
AN	N ALPERS	P	RESIDENT						
Signature of authorized officer Pr	nted Name	Tit	le Date						

### Form **8868**

(Rev. January 2019)

Department of the Treasury Internal Revenue Service

## Application for Automatic Extension of Time To File an Exempt Organization Return

File a separate application for each return.

► Go to www.irs.gov/Form8868 for the latest information.

OMB No. 1545-1709

**Electronic filing (e-file).** You can electronically file Form 8868 to request a 6-month automatic extension of time to file any of the forms listed below with the exception of Form 8870, Information Return for Transfers Associated With Certain Personal Benefit Contracts, for which an extension request must be sent to the IRS in paper format (see instructions). For more details on the electronic filing of this form, visit <a href="https://www.irs.gov/e-file-providers/e-file-for-charities-and-non-profits">www.irs.gov/e-file-providers/e-file-for-charities-and-non-profits</a>.

#### Automatic 6-Month Extension of Time. Only submit original (no copies needed).

All corporations required to file an income tax return other than Form 990-T (including 1120-C filers), partnerships, REMICs, and trusts must use Form 7004 to request an extension of time to file income tax returns.

				Enter file	r's identifyi	ng number
				Employer identification number (EIN		on number (EIN) o
print	S. H. COWELL FOUNDATION				94-13	92803
File by the due date fo filing your return. See	Number, street, and room or suite no. If a P.O. box, s	ee instruct	tions.	Social se	curity numb	
instructions		oreign add	ress, see instructions.			
Enter th	e Return Code for the return that this application is for (file	e a separa	te application for each return)			0   4
Applica	tion	Return	Application			Return
ls For		Code	Is For			Code
Form 99	0 or Form 990-EZ	01	Form 990-T (corporation)			07
Form 99	0-BL	02	Form 1041-A			08
Form 47	(20 (individual)	03	Form 4720 (other than individual)			09
Form 99	10-PF	04	Form 5227			10
Form 99	0-T (sec. 401(a) or 408(a) trust)	05	Form 6069			11
Form 99	0-T (trust other than above)  ANN ALPERS	06	Form 8870			12
Telep	cooks are in the care of   595 MARKET STRIP  Shone No.   (415)397-0285  organization does not have an office or place of business  is for a Group Beturn, enter the organization's four digit to	s in the Un	Fax No. ► (415)986-6 ited States, check this box	786		▶ □
Telep  ■ If the  ■ If this box ▶  1 Ir	onone No. ► (415)397-0285  organization does not have an office or place of business is for a Group Return, enter the organization's four digit of the group, check this box ►  equest an automatic 6-month extension of time until e organization named above. The extension is for the organization of the group is for the organization organi	s in the Un Group Exe and atta	Fax No. ► (415)986-6 ited States, check this box mption Number (GEN)	786  If this is for f all member	the whole o	group, check this
Telep  ■ If the  ■ If this box ▶  1 Ir	onone No. ► (415)397-0285  organization does not have an office or place of business is for a Group Return, enter the organization's four digit of the group, check this box ►  equest an automatic 6-month extension of time until e organization named above. The extension is for the organization of the organization named above.	s in the Un Group Exe and atta NOVEI anization's	Fax No. ► (415)986-6 ited States, check this box mption Number (GEN) ich a list with the names and EINs of MBER 15, 2019, to fill return for:	786  If this is for f all member	the whole o	group, check this
Telep  ■ If the  ■ If this box ▶  1 Ir	onone No. ► (415)397-0285  organization does not have an office or place of business is for a Group Return, enter the organization's four digit . If it is for part of the group, check this box ► equest an automatic 6-month extension of time until e organization named above. The extension is for the organization does not be considered.	s in the Un Group Exe and atta	Fax No. ► (415)986-6 ited States, check this box mption Number (GEN) ich a list with the names and EINs of MBER 15, 2019, to fill return for:	786  If this is for f all member	the whole o	group, check this
Telep If the If this box	onone No. ► (415)397-0285  organization does not have an office or place of business is for a Group Return, enter the organization's four digit of the group, check this box ►  equest an automatic 6-month extension of time until e organization named above. The extension is for the organization of the organization named above.	s in the Un Group Exe and atta NOVEI anization's	Fax No. ► (415)986-6 ited States, check this box mption Number (GEN) ich a list with the names and EINs o  MBER 15, 2019 return for:  d ending	786  If this is for f all member	the whole or the external or the external organizate.	group, check this
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Telep If the If this box  1 Ir th  2 If  3a If b If	organization does not have an office or place of business is for a Group Return, enter the organization's four digit of the group, check this box ■  equest an automatic 6-month extension of time until e organization named above. The extension is for the organization named above are tax year beginning  the tax year entered in line 1 is for less than 12 months, concluding the country of the period this application is for Forms 990-BL, 990-PF, 990-T, 4720, by nonrefundable credits. See instructions.	in the Un Group Exe and atta  NOVEI anization's , an heck reaso , or 6069, or	Fax No.  \( \bigcup \frac{(415)986-6}{(415)986-6} \) ited States, check this box mption Number (GEN) ich a list with the names and EINs of the state of	786  If this is for fall members e the exemulation of the exemulation	pt organizat	group, check this nsion is for.
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LHA For Privacy Act and Paperwork Reduction Act Notice, see instructions.

Form 8868 (Rev. 1-2019)

MAIL TO: DEPARTMENT OF THE TREASURY INTERNAL REVENUE SERVICE CENTER OGDEN, UT 84201-0045

### Form **8868**

(Rev. January 2019)

Department of the Treasury Internal Revenue Service

## Application for Automatic Extension of Time To File an Exempt Organization Return

File a separate application for each return.

► Go to www.irs.gov/Form8868 for the latest information.

OMB No. 1545-1709

**Electronic filing (e-file).** You can electronically file Form 8868 to request a 6-month automatic extension of time to file any of the forms listed below with the exception of Form 8870, Information Return for Transfers Associated With Certain Personal Benefit Contracts, for which an extension request must be sent to the IRS in paper format (see instructions). For more details on the electronic filing of this form, visit <a href="https://www.irs.gov/e-file-providers/e-file-for-charities-and-non-profits">https://www.irs.gov/e-file-providers/e-file-for-charities-and-non-profits</a>.

#### Automatic 6-Month Extension of Time. Only submit original (no copies needed).

All corporations required to file an income tax return other than Form 990-T (including 1120-C filers), partnerships, REMICs, and trusts must use Form 7004 to request an extension of time to file income tax returns.

				Enter file	er's identifying	number
Type or print						number (EIN) o
•	S. H. COWELL FOUNDATION					2803
File by the due date for filing your return. See	Number, street, and room or suite no. If a P.O. box, s 595 MARKET STREET, NO. 950	ee instruc	tions.	Social se	curity number	(SSN)
instructions.						
Enter the	Return Code for the return that this application is for (file	e a separa	te application for each return)			0 7
Applicati	on	Return	Application			Return
Is For		Code	Is For			Code
Form 990	or Form 990-EZ	01	Form 990-T (corporation)			07
Form 990	-BL	02	Form 1041-A			08
Form 472	0 (individual)	03	Form 4720 (other than individual)			09
Form 990	-PF	04	Form 5227			10
Form 990	-T (sec. 401(a) or 408(a) trust)	05	Form 6069			11
Form 990	-T (trust other than above)	06	Form 8870			12
Teleph  If the c  If this i	ANN ALPERS  books are in the care of ▶ 595 MARKET STRENT  from No. ▶ (415)397-0285  corganization does not have an office or place of business is for a Group Return, enter the organization's four digit of the corporation	s in the Un Group Exe	Fax No. ► (415)986-6 ited States, check this box	786 If this is fo	r the whole gro	Dup, check this
Teleph  If the c  If this is box ▶   1 I return the	books are in the care of ▶ $595$ MARKET STRESTORE No. ▶ $(415)397-0285$ organization does not have an office or place of business is for a Group Return, enter the organization's four digit (	s in the Un Group Exe and atta NOVEI anization's	Fax No.   (415) 986-6  ited States, check this box  imption Number (GEN)  ach a list with the names and EINs of the state	786  If this is fo f all members the exem	r the whole gro	oup, check this on is for.
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Teleph  If the c  If the c  If this is box ▶  I retthe  L  2 If tr  3a If tr  any b If the	books are in the care of ▶ 595 MARKET STRENT on the No. ▶ (415)397-0285  organization does not have an office or place of business is for a Group Return, enter the organization's four digit of the group, check this box ▶   quest an automatic 6-month extension of time until organization named above. The extension is for the organization tax year beginning  The tax year entered in line 1 is for less than 12 months, conclude the conclusion of time until organization is for Forms 990-BL, 990-PF, 990-T, 4720, or ononrefundable credits. See instructions.  In application is for Forms 990-PF, 990-T, 4720, or 6069 imated tax payments made. Include any prior year overp	NOVEI anization's , ar heck reaso , or 6069, or	Fax No.   (415) 986 – 6  ited States, check this box  mption Number (GEN)  ach a list with the names and EINs or  MBER 15, 2019  treturn for:  ad ending  on: Initial return  enter the tentative tax, less  y refundable credits and lowed as a credit.	786  If this is fo fall members the exemulation of	r the whole groers the extensing the extension of the ext	oup, check this on is for.
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LHA For Privacy Act and Paperwork Reduction Act Notice, see instructions.

MAIL TO: DEPARTMENT OF THE TREASURY
INTERNAL REVENUE SERVICE CENTER
OGDEN, UT 84201-0045

Form 8868 (Rev. 1-2019)

Electronic Filing PDF Attachment

#### S.H. Cowell Foundation FEIN: 94-1392803 Distribution Report 12/31/18

	,			JOIT 12/31/10				
	A	F	G	l	J	K	L	М
1		Fund Area	12/31/17 Outstanding	2018 Grant Payments Authorized	Cancelled	Paid	Mo Paid	12/31/2018
2	GRANTS							
3	PRIOR YEAR - NON-CONDITIONAL - PAID							
4	TOTAL PRIOR YEAR - NON-CONDITIONAL - PAID		0		0	0	1	0
8	PRIOR YEAR - NON-CONDITIONAL - OPEN							
9	THE TENT OF THE TE							0
11	TOTAL PRIOR YEAR - NON-CONDITIONAL - OPEN		0		0	0		0
13	PRIOR YEAR - NON-CONDITIONAL - CANCELLED							
14	Alum Rock Union Elementary School District (refund)	pb			(46,856)	0		(46,856)
15								
16	TOTAL PRIOR YEAR - NON-CONDITIONAL - CANCELLED		0	0	(46,856)	0		(46,856
17	PRIOR YEAR - CONDITIONAL - PAID							
10	American Institutes for Desearch in the Pohavioral Coi		77.00					
18 19	American Institutes for Research in the Behavioral Sciences Center for Employment Opportunity	rcb	75,000			(75,000)	12	0
20	Excellence in Education Foundation	pb pb	100,000 17,500			(100,000)	2	0
21		pb	120,000			(120,000)	5	0
22	Mindful Life Project	pb	37,500			(37,500)	8	0
23	Mindful Life Project	pb	37,500			(37,500)	8	0
24	On the Move	pb	95,000			(95,000)	7	0
25	On the Move	pb	95,000			(95,000)	7	0
26	Partnership for Children and Youth	rcb	50,000			(50,000)	7	0
27	Partnership for Children and Youth	rcb	75,000			(75,000)	5	0
28	Pivot Learning Partners	rcb	125,000			(125,000)	8	0
29	Sanger Unified School District	pb	200,000			(200,000)	11	0
30 31	Somos Mayfair	pb	175,000			(175,000)	12	0
35	TOTAL PRIOR YEAR - CONDITIONAL - PAID		1,202,500	0	0	(1,202,500)	1	0
37	PRIOR YEAR - CONDITIONAL - OPEN							
38								0
45	TOTAL PRIOR YEAR - CONDITIONAL - OPEN		0	0	0			0
47	PRIOR YEAR - CONDITIONAL - CANCELLED							
48					0	0		0
50	TOTAL PRIOR YEAR - CONDITIONAL - CANCELLED		0	0	0	0		0
52	CURRENT - NON-CONDITIONAL - PAID							
53	10, 000 Degrees	pb		65,000		(65,000)	7	0
54	Adventure Risk Challenge	rcb		80,000		(80,000)	9	0
55	Aim High for High School	rcb		120,000		(120,000)	2	0
56	Boys & Girls Club of North Lake Tahoe	pb		80,000		(80,000)	2	0
57	Boys & Girls Club of the Redwoods	pb		97,000		(97,000)	7	0
58	Boys & Girls Club of the Redwoods	pb		2,000		(2,000)	10	0
59	California Association of Nonprofits	exp		2,500		(2,500)	3	0
60	Calistoga Joint Unified School District	pb		88,000		(88,000)	10	0
61	Community Initiatives (as fiscal sponsor for Attendance Works)	rcb		50,000		(50,000)	2	0
62	Community School for Creative Education	pb		18,000		(18,000)	7	0
63	Comprehensive Youth Services of Fresno, Inc.	pb		135,000		(135,000)	7	0
64	Crisis Intervention Services Tahoe Safe Alliance	pb		40,000		(40,000)	12	0
65	East Bay Center for the Performing Arts	pb		150,000		(150,000)	8	0
66	El Verano Elementary School	pb		125,000		(125,000)	7	0

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#### S.H. Cowell Foundation FEIN: 94-1392803 Distribution Report 12/31/18

	А	F	G	ı	J	K	L	М
4		Fund Area	12/31/17 Outstanding	2018 Grant Payments Authorized	Cancelled	Paid	Mo Paid	12/31/2018
67	El Verano Elementary School		Outstanding		Currectied			
	Essie Justice Group	pb		50,000 50,000		(50,000)	8	0
	Family Resource Center of Truckee	exp pb		45,000		(45,000)	10	0
	Foundation Center	rcb		5,000		(5,000)	11	0
	Gateway Public Schools	exp		25,000		(25,000)	8	0
	GO Public Schools	pb		25,000		(25,000)	5	0
73	Kings River Conservancy	pb		30,000		(30,000)	9	0
74	La Luz Bilingual Center	pb		100,000		(100,000)	7	0
75	Lincoln	pb		50,000		(50,000)	12	0
76	Lotus Bloom	rcb		25,000		(25,000)	12	0
	McKinleyville Community Collaborative	pb		160,000		(160,000)	2	0
	McKinleyville Community Collaborative	pb		2,000		(2,000)	10	0
	McKinleyville Union Elementary School	pb		2,000		(2,000)	10	0
	Mills College-Office of Institutional Advancement	rcb		30,000		(30,000)	11	0
	Napa Valley Unified School District	pb		240,000		(240,000)	7	0
-	Northern California Grantmakers	exp		9,250		(9,250)	3	0
	Northern Humboldt Union High School District Northern Humboldt Union High School District	pb		2,000		(2,000)	10	0
	North Tahoe Family Resource Center	pb		160,000 45,000		(160,000)	10	0
	North Valley Community Foundation	pb exp		25,000 25,000		(25,000)	11	0
	Oakland Kids First	pb		60,000		(60,000)	7	0
	On the Move	pb		100,000		(100,000)	5	0
	On the Move	pb		25,000		(25,000)	2	0
	On the Move	rcb		120,000		(120,000)	11	0
91	On the Move	exp		500		(500)	10	0
92	Prevent Child Abuse	rcb		95,000		(95,000)	2	0
93	Reach Institute for School Leadership	pb		20,000		(20,000)	3	0
94	Reading Partners	pb		75,000		(75,000)	12	0
	RYSE, Inc.	pb		125,000		(125,000)	12	0
0.0	Safe & Sound	rcb		65,000		(65,000)	12	0
97	Saint Francis Center of Redwood City	exp		60,000		(60,000)	11	0
	San Jose Grail Family Services	pb		82,000		(82,000)	4	0
	Save the Redwoods League Save the Redwoods League	rcb		85,000		(85,000)	5	0
	School of Arts and Culture at MHP	pb		2,000 75,000		(2,000)	10	0
	Shasta Regional Community Foundation	pb exp		25,000		(75,000) (25,000)	8	0
	Sierra Nevada Children's Museum	pb		30,000		(30,000)	4	0
	Tahoe Truckee Unified School District	pb		150,000		(150,000)	6	0
	Tahoe Truckee Unified School District	pb		20,000		(20,000)	9	0
	United Way of Northern California	exp		25,000		(25,000)	11	0
107	UpValley Family Centers of Napa County	pb		75,000		(75,000)	12	0
108	West Contra Costa Unified School District	pb		200,000		(200,000)	9	0
109	Youth for Change	exp		25,000		(25,000)	11	0
110						0	1	0
119	CURRENT - NON-CONDITIONAL - PAID			3,672,250	0	(3,672,250)		0
121	CURRENT - NON-CONDITIONAL - OPEN							
122								0
134	CURRENT - NON-CONDITIONAL - OPEN			0	0	0		0
136	CURRENT - CONDITIONAL - PAID							
137						0	1	0
	CURRENT - CONDITIONAL - PAID			0	0	0		0
				· ·		-		

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#### S.H. Cowell Foundation FEIN: 94-1392803 Distribution Report 12/31/18

	A	F	G	I	J	K	L	М
1		Fund Area	12/31/17 Outstanding	2018 Grant Payments Authorized	Cancelled	Paid	Mo Paid	12/31/2018
143	CURRENT - CONDITIONAL - OPEN							
144								0
148	CURRENT - CONDITIONAL - OPEN			0	0			0
150	GRANTS GRAND TOTAL		1,202,500	3,672,250	(46,856)	(4,874,750)		(46,856)
	Program and Fund Area Codes E-Education; F-Family & Communities; L-Leadership Development; 0-Opportunity Fund; Y-Youth							
	pb = Place Based					Outstanding 12/31/17		1,202,500
	exp = Exploratory				2	018 Grants Authorized		3,672,250
	rcb = Resource Capacity Building					Grants Cancelled		(46,856)
	pag = Good Citizen PAG				Gran	its Moved to Future Yrs		0
	hg = Honorary Gifts					Grants Paid		(4,874,750)
161						Outstanding 12/31/18		(46,856)
162 163						Matching Gifts		164,492
103					i otal Grants Paid	in 2018 (cash basis)		4,992,386

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## S.H. Cowell Foundation EIN: 94-1392803 Matching Gifts January - December 2018

Date	Name	Address	Amount
01/11/2018	American Red Cross Silicon Valley Chapter	2731 North 1st St, San Jose, CA 95134	250.00
01/11/2018	Asian Art Museum Foundation	200 Larkin St. San Francisco, CA 94102	537.00
01/11/2018	Bay Area Women's and Children's Center	318 Leavenworth Street, San Francisco, CA 94102	540.00
01/11/2018	Fast Forward (FFWD)	2675 Skypark Drive, Ste 205, Torrance, CA 90505	750.00
01/11/2018	Give Me Shelter Cat Rescue	1591 Sloat Blvd, San Francisco, CA 94132	150.00
01/11/2018	Legal Services for Children	1254 Market Street, 3rd Floor, San Francisco, CA 94102	2,500.00
01/11/2018	Marine Mammal Center	2000 Bunker Rd, Sausalito, CA 94965	750.00
01/11/2018	Meals on Wheels	1375 Fairfax Avenue, San Francisco, CA 94124	1,500.00
01/11/2018	Raphael House of San Francisco	1065 Sutter Street, San Francisco, CA 94109	3,000.00
01/11/2018	Red Rover	3800 J St Suite 100, Sacramento, CA 95816	2,250.00
01/11/2018 01/11/2018	Refugee Transitions Southern Poverty Law Center	870 Market St # 718, San Francisco, CA 94102	375.00 75.00
01/11/2018	San Francisco SPCA	400 Washington Avenue, Montgomery, AL 36104 201 Alabama St. San Francisco, CA 94103	75.00 75.00
01/11/2018	Wildcare	76 Albert Park Ln, San Rafael, CA 94901	2,250.00
01/11/2018	Youth Speaks, Inc	1663 Mission St, San Francisco, CA 94103	1,500.00
01/11/2018	The Climate Reality Project	555 11th Street, NW, Suite 601, Washington, DC 20004	75.00
01/11/2018	The Land Institute	2440 E Water Well Rd, Salina, KS 67401	150.00
01/18/2018	Hanna Boys Center	17000 Arnold Dr, Sonoma, CA 95476	150.00
01/18/2018	Kearny Street Workshop	1246 Folsom St, San Francisco, CA 94103	375.00
01/18/2018	Latino Community Foundation	235 Montgomery St #1160, San Francisco, CA 94104	750.00
01/18/2018	The Oakland Public Education Fund	P.O. Box 71005, Oakland, CA 94612	2,250.00
01/18/2018	SF Firefighters Cancer Prevention Fdn	1139 Mission St. San Francisco, CA 94103	750.00
01/25/2018	KQED, Inc.	2601 Mariposa Street, San Francisco, CA 94110	750.00
02/01/2018	Center for Environmental Health	2201 Broadway # 508, Oakland, CA 94612	750.00
02/08/2018	Guiding Eyes for the Blind, Inc.	611 Granite Springs Road, Yorktown Heights, NY 10598	75.00
02/08/2018 02/08/2018	SF-Marin Food Bank Nichi Bei Foundation	900 Pennsylvania Ave, San Francisco, CA 94107	1,500.00 225.00
02/08/2018	St Jude Childrens Research Hospital, Inc.	1832 Buchanan St # 207, San Francisco, CA 94115 100 Bush St, San Francisco, CA 94104	150.00
02/22/2018	Natural Resources Defense Council	40 West 20th Street, 11th Floor, New York, NY 10011	75.00
02/28/2018	Restaurant Opportunity Ctr United	1825 San Pablo Avenue, Oakland, CA 94612	1,500.00
03/01/2018	At Home with Growing Older	AHWGO Forum, Network and Resource for the Challenges of an Aging Society	750.00
03/01/2018	Oakland Parks & Recreation Fdtn	250 Frank H Ogawa Plaza #3330, Oakland, CA 94612	10,000.00
03/01/2018	San Francisco Japantown Fdn	360 Post St, San Francisco, CA 94108	450.00
03/01/2018	UC San Diego Foundation	9500 Gilman Dr, La Jolla, CA 92093	9,375.00
03/08/2018	Legal Services for Children	1254 Market Street, 3rd Floor, San Francisco, CA 94102	7,500.00
03/08/2018	Legal Services for Children	1254 Market Street, 3rd Floor, San Francisco, CA 94102	3,750.00
03/08/2018	Urban School of San Francisco	1563 Page St, San Francisco, CA 94117	3,750.00
03/15/2018	Call of the Sea	2330 Marinship Way, #150, Sausalito, CA 94965	840.00
03/15/2018	Call of the Sea	2330 Marinship Way, #150, Sausalito, CA 94965	300.00
03/22/2018 03/29/2018	Save the Redwoods League Henry Cemetery Corporation	111 Sutter Street, 11th Floor, San Francisco, CA 94104 2135 N Hickory Rd, Corinth, MS 38834	150.00 150.00
03/29/2018	JDRF	49 Stevenson Street, Suite 1200, San Francisco, CA 94105	3,000.00
03/31/2018	First Unitarian Church	685 14th St, Oakland, CA 94612	-1,500.00
04/12/2018	Center for Architecture & Design	130 Sutter St #600, San Francisco, CA 94104	1,500.00
04/26/2018	Animal Place	P.O. Box 1118, Grass Valley, CA 95945	150.00
04/26/2018	Drew College Preparatory School	2901 California St, San Francisco, CA 94115	3,750.00
05/31/2018	Assyrian Aid Society of America	350 Berkeley Park Blvd # 5, Kensington, CA 94707	750.00
05/31/2018	Celtic Cara Foundation, Inc.	58 W Portal Ave # 103, San Francisco, CA 94127	600.00
05/31/2018	Natl Japanese American Historical Society	1684 Post St, San Francisco, CA 94115	525.00
05/31/2018	Spark	25 Taylor St. San Francisco, CA 94102	750.00
06/07/2018	President & Bd TTEES Santa Clara College	500 El Camino Real, Santa Clara, CA 95053	375.00
06/14/2018	Center for Environmental Health	2201 Broadway # 508, Oakland, CA 94612	750.00
06/14/2018	Meals on Wheels of Contra Costa	1375 Fairfax Avenue, San Francisco, CA 94124	900.00
06/21/2018 07/05/2018	Smith College Insead Management Education Foundation	33 Elm Street, Northampton, MA 01063 P.O. Box 7555 - FDR Station, New York, NY 10150	4,500.00 3,750.00
07/05/2018	Legal Services for Children	1254 Market Street, 3rd Floor, San Francisco, CA 94102	2,500.00
07/05/2018	Stanford University{matching}	Leland Stanford Jr. University, 326 Galvez Street, Stanford, CA 94305-6105	3,750.00
07/26/2018	San Francisco Opera	301 Van Ness Avenue, San Francisco, CA 94102	2,400.00
09/06/2018	Congregation Sherith Israel	2266 California Street, San Francisco, CA 94115	2,850.00
10/04/2018	Habitat for Humanity, Greater SF	500 Washington St #250, San Francisco, CA 94111	5,000.00
10/04/2018	SPUR	654 Mission Street, San Francisco CA 94105	7,500.00
10/04/2018	UC Berkeley Foundation	2080 Addison St, #4200 Berkeley, CA 94720	3,750.00
10/18/2018	Asian Art Museum Foundation	200 Larkin St. San Francisco, CA 94102	750.00
10/18/2018	Hilbrook School	300 Marchmont Drive, Los Gatos, CA 95032	7,500.00
10/18/2018	Latino Community Foundation	Russ Building, 235 Montgomery St #1160, San Francisco, CA 94104	1,500.00
10/18/2018	Marquette University	1250 W. Wisconsin Ave, Milwaukee, WI 53233	600.00
10/24/2018 11/01/2018	Friends of the S.F. Public Library Family Builders by Adoption	710 Van Ness Avenue, San Francisco, CA 94102 1900 Embarcadero #303, Oakland, CA 94606	750.00 150.00
11/01/2010	Tarriny Dulluers by Adoption	1000 Embarcadoro #000, Oaniana, OA 54000	150.00

## S.H. Cowell Foundation EIN: 94-1392803 Matching Gifts January - December 2018

Date	Name	Address	Amount
11/15/2018	3 Katherine Delmar Burke School	7070 California Street, San Francisco, CA 94121	20,000.00
11/15/2018	St. Anthony Foundation	150 Golden Gate Ave, San Francisco, CA 94102	375.00
11/29/2018	Boys & Girls Clubs of Oakland	920 24th St, Oakland CA 94607	2,500.00
11/29/2018	B Church World Service Inc	475 Riverside Dr., Suite 700, New York, NY 10115	375.00
11/29/2018	3 Congregation Sherith Israel	2266 California Street, San Francisco, CA 94115	150.00
11/29/2018	B Hanna Boys Center	17000 Arnold Dr, Sonoma, CA 95476	375.00
11/29/2018	Intonation Music Workshop	4434 S Lake Park Ave, Chicago, IL 60653	4,875.00
11/29/2018	B Los Cenzontles Mexican Arts Center	13108 San Pablo Ave, Richmond, CA, 94805	375.00
11/29/2018	St. Joseph's Indian School	1301 N Main St, Chamberlain, SD 57325	375.00
11/29/2018	3 Stanford University{matching}	Leland Stanford Jr. University, 326 Galvez Street, Stanford, CA 94305-6105	7,500.00
12/13/2018	Sacred Heart Community Service	1381 S 1st St, San Jose, CA 95110	125.00
12/19/2018	At Home with Growing Older	AHWGO Forum, Network and Resource for the Challenges of an Aging Society	1,500.00
12/19/2018	Center for the Collaborative Classroom	1001 Marina Village Pkwy #110, Alameda, CA 94501	375.00
12/19/2018	B Legal Services for Children	1254 Market Street, 3rd Floor, San Francisco, CA 94102	3,750.00
			164,492.00
TOTAL			164,492.00

<u>Organization</u>	<u>Address</u>
Prevent Child Abuse California	4700 Roseville Road Suite 102, North Highlands, CA 95660
Boys & Girls Club of North Lake Tahoe	P.O. Box 1617, Kings Beach, CA 96143
On the Move	780 Lincoln Ave., Napa, CA 94558
on the Move	, co Emedia, well, wapa, ext 5 1555
Saint Francis Center of Redwood City	151 Buckingham Ave, Redwood City, CA 94063
Safe & Sound	1757 Waller Street, San Francisco, CA 94117
Attendance Works	200 Granville Way, San Francisco, CA 94127
Northern California Grantmakers	160 Spear Street Suite 360, San Francisco, CA 94105
Essie Justice Group	300 Frank H Ogawa Plaza, suite 420, Oakland, CA 94612
Aim High	PO BOX 410715, San Francisco, CA 94141
	870 Montgomery St., Suite 985, San Francisco,
California Association of Nonprofits	CA 94102
Doogh Institute for School Loadership	1221 Preservation Park Way #100, Oakland, CA 94612
Reach Institute for School Leadership	94012
Oakland Kids First	610 16th Street, Suite 310, Oakland, CA 94612
	1335 Arboretum Drive, Suite B, Redding, CA
Shasta Regional Community Foundation	96003
Lotus Bloom Family Resource Center	555 19th Street Unit 131, Oakland, CA 94612
Youth for Change	P.O. Box 1476, Paradise, CA 95967-1476
UpValley Family Centers	1500 Cedar Street, Calistoga, CA 94515
Kings River Conservancy	P.O. Box 1550, Reedley, CA 93654
Lincoln	1266 14th Street, Oakland, CA 94607
Partnership for Children and Youth	1330 Broadway Suite 601, Oakland, CA 94612
Reading Partners	180 Grand Ave., Suite 800, Oakland, CA 94612
reading rathers	100 Grand , Well, Garles 500, Garliana, Grand 1012
Pivot Learning Partners	500 12th Street, Suite 350, Oakland, CA 94607
Crisis Intervention Services Tahoe Safe Alliance	PO Box 1232, Kings Beach, CA 96143
El Verano Elementary School	18606 Riverside Drive, Sonoma, CA 95476
McKinleyville Family Resource Center	P.O. Box 2668, McKinleyville, CA 95519
RYSE Center	205 41st Street, Richmond, CA 94805
Gateway Public Schools	1430 Scott Street, San Francisco, CA 94115
East Bay Center for the Performing Arts	339 - 11th Street, Richmond, CA 94801-3105
, U	2755 McKinleyville Avenue, McKinleyville, CA
Northern Humboldt Union High School District	95519
North Valley Community Foundation	240 Main Street Suite 260, Chico, CA 95928
	2280 Benton Drive, Building B, Redding, CA
United Way of Northern California	96003

<u>Organization</u>	<u>Address</u>
10,000 Degrees	1650 Los Gamos Drive Suite 110, San Rafael, CA 94903
American Institutes for Research	1000 Thomas Jefferson Street, NW, Washington, D.C 20007
GO Public Schools	134 Linden Street, Oakland, CA 94607
Mills College  Adventure Risk Challenge	5000 MacArthur Boulevard, Oakland, CA 94613 Adventure Risk Challenge P. O. Box 3208, Truckee, CA 96160
Boys & Girls Club of the Redwoods	3117 Prospect Avenue, Eureka, CA 95503
Save the Redwoods League	111 Sutter Street 11th floor, San Francisco, CA 94104
langua City Advisaga	2225 Breadway suite 102 Oakland CA 04C12
Inner City Advisors	2335 Broadway, suite 102, Oakland, CA 94612
Napa Valley Unified School District Calistoga Joint Unified School District	2425 Jefferson Street, Napa, CA 94558 1520 Lake Street, Calistoga, CA 94515
Calistoga John Onnied School District	1320 Lake Street, Calistoga, CA 34313
McKinleyville Union Elementary School District	2275 Central Avenue, McKinleyville, CA 95519
North Tahoe Family Resource Center	P.O. Box 2810, Kings Beach, CA 96143
Grail Family Services	2003 E. San Antonio Street, San Jose, CA 95116
School of Arts and Culture	1700 Alum Rock Avenue, San Jose, CA 95116
West Contra Costa Unified School District	1108 Bissell Avenue, Richmond, CA 94801 2111 International Boulevard, Oakland, CA
Community School for Creative Education	94606
Sanger Unified School District	1905 Seventh Street, Sanger, CA 93657
Somos Mayfair	370-B S. King Road, San Jose, CA 95116
Foundation Center West	312 Sutter Street, #606, San Francisco, CA 94108
Center for Employment Opportunities	50 Broadway, suite 1604, New York, NY 10004
Family Resource Center of Truckee	P.O. Box 9178, Truckee, CA 96162
Sierra Nevada Children's Museum  Mindful Life Project	11711 Donner Pass Road, Truckee, CA 96161 124 Washington Avenue Suite B, Richmond, CA 94801
Excellence in Education Foundation	PO Box 2951, Truckee, CA 96160
Comprehensive Youth Services of Fresno, Inc.	4545 N. West Avenue, Fresno, CA 93705
Tahoe Truckee Unified School District La Luz Center	11603 Donner Pass Road, Truckee, CA 96161 17560 Greger Street, Sonoma, CA 95476
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#### FORM 990-PF, PART XV, GRANT APPLICATION INFORMATION

The mission of S. H. Cowell Foundation is to improve the quality of life of children living in poverty in northern and central California by providing support that strengthens their families and communities.

We are a grantmaking philanthropy that invests in communities whose residents and organizational leaders are committed to achieving lasting, positive change for children and families living in poverty. We fund 501(c)3 non-profit organizations, public schools and school districts located in Northern and Central California.

We fund solutions and invest in the achievement of specific organizational and community goals. Because we are interested in touching the lives of community members on multiple levels, we invest in projects, programs and initiatives that impact the following areas:

- 1. Families and Communities. Family Resource Centers and other community building efforts play a pivotal role in bringing together opportunities, resources and services that empower residents to improve their well-being. Comprehensive programs that promote early literacy, parent education, family economic success and health and wellness are integral to our vision of how to support strong families. We invest in these strategies to support families in raising children who are ready to learn and thrive and to ultimately encourage residents to become catalysts for positive change in their communities.
- 2. Education. We sustain neighborhood public schools that strive for improvement in learning and performance while taking into consideration the needs, aspirations and humanity of each student. We support work that's aligned with the standards and goals set by the State; but, more fundamentally, we invest in the development of schools and districts that foster teamwork, adaptation and growth among all their members, including teachers, students and families. English language development, social-emotional learning and deep content knowledge in the core academic subjects are all embraced within our vision of equitable student achievement.
- 3. Youth Development. Youth Development programs unlock the promise that is inherent in all youth by equipping them with the skills to reach their full potential. We support organizations that provide safe places for youth to explore their interests and aspirations, develop leadership skills, build confidence and resilience, and solidify a commitment to lifelong learning and community engagement.

Cowell also awards grants to support:

**Leadership Development**, which is key to building resilient leaders who can shape and guide their organizations and communities. These investments often supplement operating and program grants and are critical to building the capacity of leaders and successful organizations.

**Select Opportunities** including affordable housing, workforce development and other community assets that fall outside our primary investment priorities.

We do not fund individuals, partisan or religious projects.

## S. H. COWELL FOUNDATION EIN 94-1392803 December 31, 2018

The Foundation's primary grantmaking strategy is place-based. This means that we seek opportunities to make clusters of grants in the same communities, supporting organizations that serve essentially the same children, youth and families.

No two of these places are alike. They may be urban neighborhoods, rural towns or unincorporated areas. Our goal is, over time, to develop and improve the opportunities that are available to community residents – especially children and youth.

The way to lasting community improvement is complicated, requiring many steps over a long time. It's also complex, in the sense that the whole sequence and arrangement of steps can't possibly be planned in advance. Circumstances change, and each step influences the next. Success requires attentiveness, adjustment and collaboration.

Our strategy is designed to address these essential conditions. We respond first and foremost to the assets and culture of the community. Then we seek ways to build on the insights, resources and achievements that are generated through the efforts of our grantees.

To that end, communities must meet the following criteria to be considered for funding:

- The community is located in Northern or Central California (defined as all areas north of Monterey, Kings, Tulare and Inyo Counties, and including those Counties).
- The community is experiencing acute and widespread poverty, as evidenced by the number of students who
  qualify for free or reduced-price school meals.
- The community has a strong "sense of place" that arises from factors such as location, history and the shared goals and deep-rooted relationships among residents, community-based organizations and educators.
- The community presents opportunities for investment in our main program areas: Families and Communities, Education and Youth Development.
- Educators and public and non-profit service providers have productive working relationships and engage residents with a spirit of inclusion and interdependence.
- Local leaders demonstrate commitment to the community as a whole by championing issues and efforts beyond the scope of their own roles and agencies.

In addition to direct place-based grants, **Cowell awards resource capacity-building grants to advance our main program fields.** These grants enhance the resources, practices and cohesiveness of a field overall and are designed to benefit grantees engaged in place-based work, among others.

We rarely make resource capacity-building grants in response to unsolicited inquiries. Nonetheless, we recommend that prospective applicants contact the Foundation to describe your work and explore the fit with Cowell's interests.

While funding inquiries are welcome year-round, Cowell has a structured **process for reviewing and approving prospects and proposals:** 

## S. H. COWELL FOUNDATION EIN 94-1392803 December 31, 2018

- 1. Make sure your community is aligned with Cowell's Strategy and Criteria as described above.
- 2. Call the Foundation. Before sending a letter or proposal to the Foundation, call our office at 415.397.0285 and talk with a program assistant. In addition to describing your organization and its work, be prepared to describe your community and potential opportunities for Cowell to invest in all three of its program areas: Strengthening Families and Communities, Education and Youth Development. After this call you will be advised about next steps.
- 3. If your work meets the criteria, you will be invited to send us a letter of introduction to your community. In response to the letter, we may decide to visit. We will ask for a tour of your community to learn about the places in which residents live, learn, work and access resources. We will also ask to hear from other leaders about how they work together and where there are opportunities for Cowell to invest in efforts to Strengthen Families and Communities, Education and Youth Development.
- 4. If your work aligns with the Foundation's priorities, you will be invited to submit a request through our online portal. In addition to receiving a link to the portal, you will be advised of what to include in the request.

We believe that you are an expert in your community. You know what programs, projects and initiatives will improve outcomes for your youth and families, and you know how best to maximize and activate your community's distinctive assets. If your approach to community change includes the following, we want to hear from you:

- Bringing together key community stakeholders who collectively have the skills needed to be successful.
- Initiating and fostering productive working relationships.
- Activating the strong sense of place and community that exists among residents.
- Readiness and capacity to execute a work plan.
- Commitment to best practices.
- Openness to sharing the lessons learned with peers and other leaders in your field.

It may take several months for an initial inquiry to result in an invitation to submit a proposal, and it's not uncommon for as much as a year to pass until a first grant is approved by our board of directors. Our program officers typically work with an applicant organization through multiple drafts in an effort to create a sound project plan and grant proposal. However, the proposal process is usually shorter for current grantees seeking renewed support.

Each inquiry and proposal is handled personally by one program officer, but the entire staff team works together to assess a community's fit with Cowell's grantmaking strategy. In response to a promising inquiry from an organization in a community that's new to Cowell, our staff visits as a team. We have found that this intensive, early engagement with the community leads to a mutually better-informed and more cooperative working relationship over time.

When a program officer finally recommends a proposal to the board of directors, another round of critical thinking occurs. Our board reviews each proposal with care. Not every proposal is approved, but those that are funded have our full understanding and support.

#### Statement D

## S. H. COWELL FOUNDATION EIN 94-1392803 December 31, 2018

Once a grant-funded project is begun, the program officer remains involved as a thought-partner and ally. We regularly visit our grantees and closely review their progress reports. We consider proposals for renewed funding only if grantees achieve significant progress toward mutually agreed-upon objectives. In the case of a multi-year grant, the release of payments depends on evidence of progress. If objectives are not being met, grants may be cancelled.

Our decision to invest in a community represents a mutual commitment that we hope will grow over time. We usually start small, with a grant in one program area. Then, seeing that aspirations, relationships and accomplishments are growing, we explore promising opportunities to make grants in other program areas. When progress is not forthcoming, however, or when collaboration is not possible, we may choose to discontinue funding in that community.

But we know that meaningful change takes time. In communities where we have made the deepest investments, we have stayed active for ten years or more and have seen multiple grantee organizations -- and, most importantly, the children, youth and families they serve -- achieve significant milestones of progress. In the last stages of our involvement, we help our grantees plan and position themselves for long-term sustainability, adaptability and accomplishment.